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# QUALITY POLICIES HANDEO Origination Date: (month year)

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Abstract:

This document summarizes the Company's quality policies, procedures and forms.

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## **Scope and Objective**

The Company's quality policies handbook applies to all business operations and production activities required to produce deliverable goods (products, components and activities).

1.2 Objective

The objective of the quality management system is to implement and maintain a management system that

The following principles have been identified to facilitate the achievement of this goal



#### **Normative References** 2.0

#### 2.1 Internal Normative References

Documents that are referenced herein are indispensable and their title's are displayed in **Bold Italics**.

#### 2.2 External Normative References

API Specification Q1, 10th Edition - Specification for quality management system Requirements for Manufacturing Organizations for the Petroleum and Natural Gas Industry

## Terms and Definitions

Terms and definitions apply as defined in QMS-16 Definitions and Abbreviations Procedure, ISO 9001:2015 and API Spec Q1.

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#### 3.1 ISO / API / QMS Correlation

ed morldwide. The Company's Quality Policies Handbook is designed to correspond to paragraph numbering in the API Spec Q1.

#### **Quality Management System Requirements** 4.0

#### **Quality Management System** 4.1

## 4.1.1 General

API#: xxxxx

To ensure that products, services and processes conform to specified requirements, the Company has

according to requirements in QMS standard API Spec Q1 The quality management system (QMS):

a) b) c) d) e) f)

The type and extent of outside processes are

Annual management planning outlines

according to the QMS-04 Management Process

**Procedure**. Plans are established by the Company and teams are assigned to

The quality management system and policies are reviewed in annual Management Reviews according to the QMS-04 Management Process Procedure.

Left blank intentionally

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The following diagram illustrates the processes of the quality management system,

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Figure 4.1.1: Process-Based Quality Management System

## 4.1.2 Quality Policy

The Company is dedicated to providing high quality and high value products, components, activities and services to Customers,

to meet or exceed applicable

The Company is committed to that are established, the Company.

The Company's quality management system is designed to comply with API Spec Q1.

The Quality Policy is defined, documented, approved and reviewed by Top Management according to the *QMS-04 Management Process Procedure* to ensure:



Department managers (Your titles, e.g.,

are responsible for within their respective organizations.

## 4.1.3 Quality Objectives

Management ensures that quality	objectives are compatible with	according to
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served worldwide. QMS-04 Management Process Procedure, including those needed to meet requirements. Quality Objectives: a) b) c) d) e) 4.1.4 Planning the Quality Management System 4.1.4.1 General The Company has defined and documented methods needed for the operation, management and control of all quality management system processes according to the QMS-04 Management Process Procedure. Activities include requirements according to API Spec Q1. Quality procedures describe affecting quality activities. Management ensures that quality processes that impact and specific quality goals. The Company defines: a) b) c) d) e) f) g) h) 4.1.4.2 Exclusions The Company cites

## 4.1.5 Communications

Management ensures appropriate communication processes are established within the Company and according to

the QMS-04 Management Process Procedure.

## 4.1.5.1 Internal

Management ensures internal communication is executed through the use of

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	Results of the analysis of data (6.3)
are	within the Company.
The Co	mpany has established processes to ensure:
a) b)	
4.1.5.	2 External
The Co	empany's external communication process is used to
	Il communication is applied through  The communication provides information required by  Subsequent changes to
are pro	cessed according to the QMS-07 Proposal Development and Contract Review Procedure and the 2 Configuration Management Procedure.
The Co	mpany has established processes to ensure:
a) b) c) d) e) f)	
4.2	Management Responsibility
	General ement demonstrates it commitment to the development and implementation of the QMS and the
continu	al improvement of its effectiveness by:
a) b) c)	
d),	
4.2.1.	1 Customer Focus - Value Added
, -	ement has established Customer care and satisfaction as a core function in the Quality Policy that orted by:
a) b)	

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## 4.2.2 Responsibility and Authority

Orldwide. The responsibility, authority and interrelation of all personnel that manage, perform or verify work affecting product and component quality and delivery has

All personnel

- a)
- b)
- c)

## 4.2.3 Management Representative

The Company has appointed a Management Representative to facilitate the quality management system. The Quality Manager has been assigned the role of

The Quality Manager is responsible for:



The Quality Manager has the responsibility and authority to

The Quality Manager has the authority to

on an expedited, high priority basis.

The Quality Manager reports directly to

#### 4.3 Organization Capability

## Resources and Knowledge

## Resources

Management and supervisory personnel identify and provide involved in

Resources include those required to

the quality

management system.

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## 4.3.1.2 Knowledge

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The Company uses, maintains, determines and internally shares knowledge that is required to

The Company considers the need

Proposal Development and Contract Review Procedure. The Company integrates

into

Configuration Management Procedure.

## 4.3.2 Human Resources

Personnel performing work affecting conformity to product and component requirements are competent on the basis of

## 4.3.2.1 Personnel Competence

The Company defines personnel competency and identifies training requirements or other actions

according to the *QMS-06 Training Procedure*. Responsible Authorities pay particular attention

to ensure according to the *QMS-01 Control of Documented Information Procedure* (4.5).

- The training procedure:
  - a) b)
  - c)
  - d)
  - e)

## 4.3.2.2 Training

Training is provided to achieve Required qualifications for specific tasks are documented according to the *QMS-06 Training Program*. Where education and/or experience are required by the job description, the Company

Evidence of the

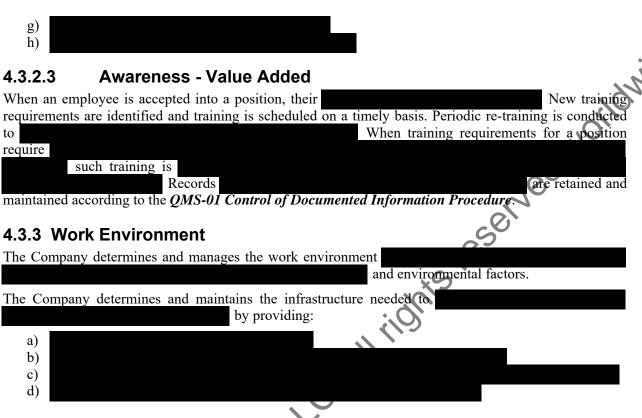
determination of competence of personnel and appropriate

in applicable *Training Logs*. Training records are retained and maintained according to the *QMS-01 Control of Documented Information Procedure*.

The training procedure:



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## 4.4 Documentation Requirements

## 4.4.1 General

The quality management system includes



## 4.4.2 Procedures

Procedures are controlled so that the information on them is

Procedures are reviewed and approved

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Procedures are controlled to:

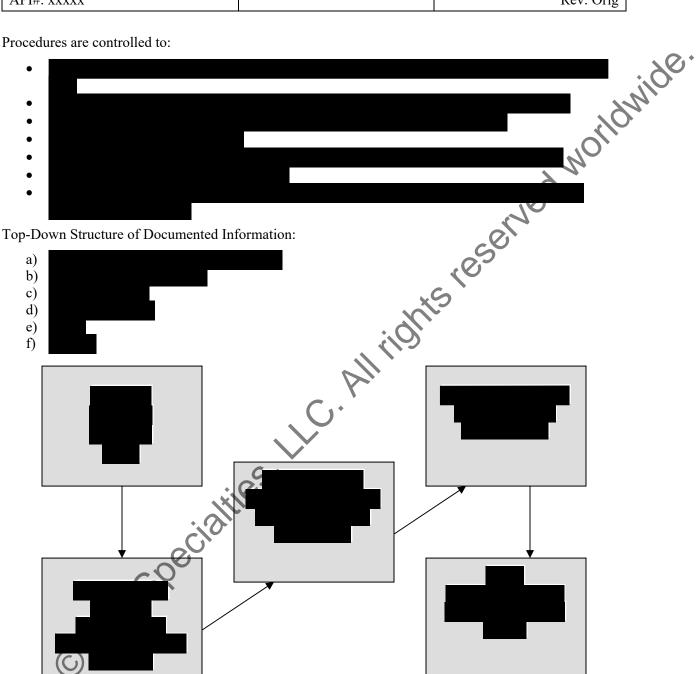


Figure 4.4.2: QMS Document Structure

The Company reviews and approves procedures

according to the

QMS-02 Configuration Management Procedure. Work Instructions and Forms that are specific to a department may be according to the QMS-01 Control of

Documented Information Procedure.

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## 4.4.3 Control of Internal Documents

To prevent unintended alterations of documented information that is retained and maintained as evidence of conformity, the Company

according to the QMS-01 Control of Documented Information

**Procedure**. Changes and translations

according to the QMS-02 Configuration Management

Procedure.

Obsolete documents are

Superseded and/or obsolete documents may

Management provides guidelines for managing electronic data processes according to the *QMS-04 Management Process Procedure*. The *Master Document List* identifies

The applicable issues of appropriate internal documents are

of the Quality System.

Illegible printed copies of controlled documents are

## 4.4.4 Control and Use of External Documents

External documents used for planning and operation of the QMS are to the *QMS-02 Configuration Management Procedure*. When

according

the Company applies the *QMS-02 Configuration Management Procedure* to and other affected processes.

## 4.5 Control of Records

Records that provide evidence

according to the *QMS-01 Control* 

of Documented Information Procedure. The procedure identifies

and disposition of

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records. Unless otherwise stated and where required

records are retained for a period of ten (10) years

## 5.0 Product Realization

## Contract Review

## 5.1.1 General

The Company has established the *QMS-07 Proposal Development and Contract Review Procedure* to control

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## **5.1.2 Determination of Requirements**

The Contract Review process is performed to record

The Company considers a contract to be according to Customer requirements with

Determinations include requirements specified by the Customer, and:

a)
b)

d)

- These requirements are defined in:

  a)
  - b)

c)

- c) d)
- e)

## 5.1.3 Review of Requirements

Responsible Authorities perform contract reviews according to the *QMS-07 Proposal Development and Contract Review Procedure* that includes:

- a)
- b)
- c)

Written or verbal orders are

Contract reviews ensure that:

- a)
- b)

Contract changes are identified in the contract or purchase documents according to the QMS-07 Proposal Development and Contract Review Procedure and Responsible Authorities are Contract review documentation is retained and maintained according to the QMS-01 Control of Documented Information Procedure.

## 5.2 Planning

The Company's design and development process is conducted
the QMS-17 Design and Development Procedure, which addresses

Design inputs relating to product and component requirements are which includes:

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prior to the release of the design. Design requirements, are documented according to the *QMS-17 Design and Development Procedure*. Changes in design outputs

are documented according to the QMS-02 Configuration Management Procedure.

## 5.3 Risk Management

## 5.3.1 General

Risk management for product delivery/quality is conducted according to QMS-03 Risk Mitigation and Planning Procedure. The procedure identifies

Proportionate actions are taken

according to the QMS-04

Management Process Procedure and QMS-13 Corrective Action Procedure. The Company integrates and implements

Records of actions, risk assessment and mitigation are retained and maintained according to the QMS-01 Control of Documented Information Procedure (4.5). Risk assessment considers

and includes

when applicable.

## 5.3.2 Risk Assessment

## 5.3.2.1 Product Delivery

Risk assessment associated with product and component delivery includes:

a) b)

## 5.3.2.2 Product Quality

Risk assessment associated with product and component quality includes, as applicable:

c) d)

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4 morldwide.

## 5.3.2.3 Changes Impacting Product Quality

The Company pays particular attention to internal/external changes that which include but are not limited to:

a)

b)

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c)d)e)

A risk assessment is performed (5.3.2.2) for

## 5.3.3 Contingency Planning

The Company has established and maintains a *Contingency Plan Work Instruction* for planning that is based on assessed risks (5.3) that impact

Contingency planning includes:

•

•

•

## 5.3.4 Records

Records for the management of risk assessment and required actions are retained and maintained (4.5) according to the *QMS-01 Control of Documented Information Procedure*.

## 5.4 Design

## 5.4.1 General

To ensure that specified requirements are met for deliverable goods and services, the Company has established the *QMS-17 Design and Development Procedure*.

## 5.4.2 Design Planning

Design and development responsibilities and authority are and development activities are performed

When design

When design and

development is

according to the *QMS-08 Purchasing* according to the *QMS-*

Procedure. Planning output is 02 Configuration Management Procedure.

The QMS-17 Design and Development Procedure controls:

a)

b)

c)

d)

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e)		
f)		
		•
<b>5.4.3 Design Inputs</b> Design inputs for deliverable good	ls are	\C
	and include:	dylo
a) b)		-9
c)		
d) e)		60
f) g)		
h)	×	S
Design requirements,	to the QMS-01 Control of Document	and records are
	to the QMD of Control of Document	cu Information Procedure.
5.4.4 Design Outputs The design and development of	utauts	according to the QMS-02
	edure. Outputs are in a form suitable	
Outputs:		
a) b)		
c) d)		
e) f)		
1)		
Design output is reviewed at suitab	le stages according	:
a)		
b)		
Reviews are attended by		1 (.1
according to the L	Design Review Work Instruction. R	ecords of the review
according to the QM	IS-01 Control of Documented Inform	nation Procedure.
5.4.5 Design Review		
To propose actions for		

and to evaluate

final review and verification functions are

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according to the Design Review Work *Instruction*. Records of the design verification are retained and maintained according to the QMS-01 Control of Documented Information Procedure (4.5). 5.4.6 Design Verification and Final Review final review an To ensure the outputs of the design and development meet verification functions are according to the **Design Review Work Instruction**. Records of required actions, design verification and final review are retained and maintained according to the QMS-01 Control of Documented Information Procedure (4.5). 5.4.7 Design Validation and Approval Validation functions are planned to Where possible, validation is performed using and if practical, Records of validation results are retained and maintained in Each new design is validated by one or more of the following: a) b) The completed design is approved after Final design approval is provided by Records of required actions, design validation and approval are retained and maintained according to the QMS-01 Control of Documented Information Procedure (4.5) **5.4.8 Design Changes** Design and development changes, including changes according to the *OMS-02 Configuration Management Procedure*. All changes are: a) b) c)

The review includes

and the

Records of the results of the review and any necessary changes, including according

to the QMS-01 Control of Documented Information Procedure.

d)

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#### **Purchasing** 5.5

## 5.5.1 Purchasing Control

#### 5.5.1.1 **Procedure**

.Idwide The Company has established the QMS-08 Purchasing Procedure to ensure which addresses the following requirements: a) b) c) d) e) f) g) h)

#### **Initial Supplier Evaluation - Critical Purchases** 5.5.1.2

When the purchased product, component or activity is defined as critical the criteria for the initial evaluation of Suppliers Re-evaluation is required when

The initial evaluation of Suppliers of critical products, components or activities includes:



## Initial Supplier Evaluation - Critical Purchases - Customer Specified, Proprietary, and/or Legal Limited

The Company performs an initial evaluation of Suppliers and when

Initial evaluation under these conditions does not extend beyond the current contract, and includes:

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a)		
b)		
5.5.1.4 Initial Supplier E	■ valuation - Noncritical P	urchases
The Company performs an initial eva activities:		
a) b)		
c)		165
5.5.1.5 Supplier Re-Eval		
The Company determines the frequency according to the critical and non-critical products, comp	QMS-08 Purchasing Procedure	Re-evaluation of suppliers of
5.5.1.6 Records		_
Results of evaluations, re-evaluations The Company retains and Evaluations with Control of Documented Information P	d maintains an <i>Approved Supplie</i> Records are retained and mainta	er List and records of Supplier
5.5.1.7 Outsourcing	65°	
The Company ensures according to the <i>QMS-08 Purchasing</i> .	The Company maintains including applicab	le and API
Product Specifications. Records are Documented Information Procedure 1		
5.5.2 Purchasing Informatio	n	
The Company ensures the adequacy		
Purchasing information is documented		
following:		
a)		
b)		
c) d)		
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## 5.5.3 Verification of Purchased Products, Components or Activities

## 5.5.3.1 General

The Company has established the *QMS-09 Receiving Procedure* for verification ensure and provide

The Company maintains records of verification activities according to the *QMS-01 Control of Documented Information Procedure*.

## 5.5.3.2 Critical Purchases

Verification activities for critical products, components and activities include:



## 5.5.3.3 Noncritical Purchases

The Company determines conformance of noncritical products, components or activities according to the *QMS-09 Receiving Procedure*.

#### 5.5.3.4 Records

Records of verification activities and applicable evidence of conformance are retained and maintained according to the *QMS-01 Control of Documented Information Procedure* (see 4.5).

## 5.6 Control of Product Realization

## 5.6.1 General

The Company has established the *QMS-10 Production Procedure* for product realization, which provides for:



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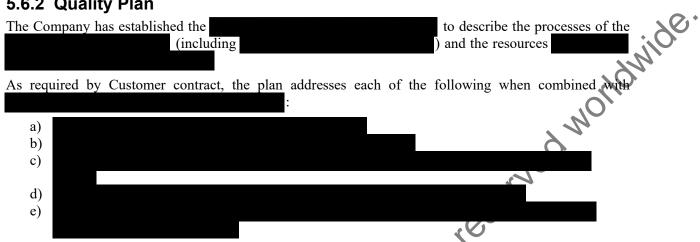
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## 5.6.2 Quality Plan



The and revisions are each configuration change is

## **5.6.3 Process Control Documents**

Process controls are documented in that include requirements for API product specifications, and The process controls establish for processes,

## 5.6.4 Validation of Processes

The Company validates processes for production and servicing by subsequent When the Company chooses to outsource a process

The Company has established the QMS-10 Production Procedure to address methods for review and approval of the processes, including:

- a) b) c)

The Company validates processes that are

If processes that require validation are not specified,

validation include, as a minimum:

a.

b.

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c.

## 5.6.5 Identification and Traceability

The Company has established the *Traceability Work Instruction* to identify and trace

including

The *Traceability Work Instruction* includes

Records of identification and traceability are

retained and maintained (4.5) according to the QMS-01 Control of Documented Information Procedure.

## 5.6.6 Inspection/Test Status

The Company has established the *QMS-10 Production Procedure* to

that indicates

The Company

ensures that only

## 5.6.7 Externally Owned Property

The Company has established the QMS-10 Production Procedure for

including

The QMS-10 Production Procedure

includes requirements for

Records for the control and disposition of Customer-Supplied property are retained and maintained (see 4.5) according to the *QMS-01 Control of Documented Information Procedure*.

## 5.6.8 Preservation of Product

The Company has established procedures to

The procedures are

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As applicable, preservation includes

and required

according to the QMS-10 Production Procedure and the QMS-11 Shipping

Procedure.

## 5.6.8.1 Storage and Assessment

The Company identifies the requirements for

The Company uses designated

To detect damage and/or deterioration,

are assessed

according to the QMS-10 Production

Procedure using the Storage and Assessment Internal Audit Report Form. Records of the results of assessments are retained and maintained (4.5) according to the QMS-01 Control of Documented Information Procedure.

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## 5.6.9 Inspection, Testing, and Verification

#### 5.6.9.1 General

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The Company has established the QMS-10 Production Procedure for inspection, testing and verification methods to The procedure includes

Records of required inspections and testing are retained and maintained (5.6.9.4) according to the QMS-01 Control of Documented Information Procedure.

#### In-Process Inspection, Testing, and Verification 5.6.9.2

The Company inspects, tests, and verifies according to the applicable *Quality Plan* (5.6.2) and/or the *QMS-10 Production Procedure* (5.6.3) Evidence of conformity with the acceptance criteria is retained and maintained according to the OMS-01 Control of Documented Information Procedure.

#### Final Inspection, Testing, and Verification 5.6.9.3

The Company performs product and component final inspection and testing according to the applicable Quality Plan (5.6.2) and/or the QMS-10 Production Procedure (5.6.3) to

Personnel other than

In-process and final inspection and testing may

such as

Evidence of conformity with the acceptance criteria is

retained and maintained according to the OMS-01 Control of Documented Information Procedure.

#### 5.6.9.4 Records

Records of required inspection, testing, verification methods and final acceptance are retained and maintained (4.5) according to the ONS-01 Control of Documented Information Procedure.

#### 5.6.10 Preventive Maintenance

The Company has established a *Maintenance Procedure* for preventive maintenance of equipment used in product realization, including TMMDE.

Preventive maintenance is based on one or more of the following:



The procedure identifies requirements for:

a)

b)

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dwide Records of preventive maintenance are retained and maintained (see 4.5) according to the OMS-01 Control of Documented Information Procedure.

#### 5.7 **Product Release**

The Company has established the *QMS-10 Production Procedure* to ensure

unless otherwise and, where applicable,

Records are retained and maintained (4.5) according to the *QMS-01 Control of Documented Information* **Procedure** to enable

#### Measuring, Monitoring, Detection Equipment 5.8 Testing. and (TMMDE)

## 5.8.1 General

The Company determines the use of testing, monitoring and measurement requirements

according to the *QMS-10 Production Procedure*.

The Company has established the *OMS-15 Calibration Procedure* to ensure

Equipment that is provided from is also controlled according to the QMS-15 Calibration Procedure and

## 5.8.2 Procedure

The Company has established the **QMS-15** Calibration Procedure to ensure

Suitability of TMMDE

determined by the QMS-10 Production Procedure. Maintenance of TMMDE is determined according to the Maintenance Procedure and

The procedure includes requirements for the specific equipment type that addresses:

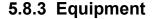


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Testing, measuring and monitoring equipment are to:

a)
b)
c)
d)
e)

Computer software of specified requirements.

## 5.8.4 TMMDE Equipment from Other Sources

When the equipment is provided from a source external to the Company,

When control of TMMDE is apply the following requirements from *API Spec Q1*:

- a) b)
- b) c)
- d)
- e) f)

## 5.8.5 Records

The Company maintains a registry of TMMDE that includes
When control of TMMDE is limited

according to the *QMS-01 Control of Documented* Information Procedure. Records of results of calibration and accuracy verification are retained and maintained (4.5) according to the *QMS-01 Control of Documented Information Procedure*.

## 5.9 Control of Nonconforming Product

## 5.9.1 Procedure

## 5.9.4.1 General

The Company has established the QMS-14 Control of Nonconformities Procedure to

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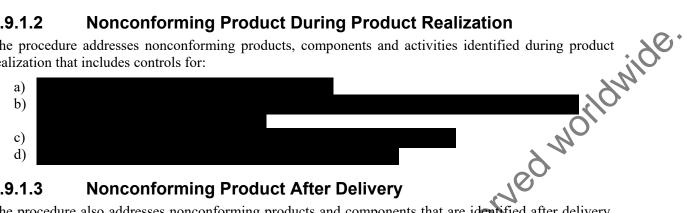
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#### 5.9.1.2 **Nonconforming Product During Product Realization**

The procedure addresses nonconforming products, components and activities identified during product realization that includes controls for:



#### **Nonconforming Product After Delivery** 5.9.1.3

The procedure also addresses nonconforming products and components that are identified after delivery, which includes controls for:



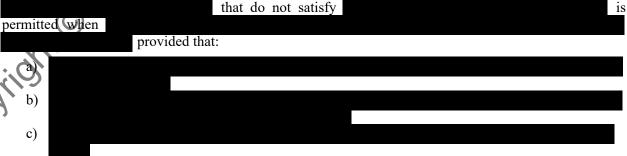
## **5.9.2 Nonconforming Product**

The Company addresses nonconforming products, components or activities by performing one or more of the following:

a) b) c) d)

## 5.9.3 Release of Nonconforming Product Under Concession

The Company has established the QMS-14 Control of Nonconformities Procedure to include release of product/component under concession. The evaluation and release under concession of nonconforming



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## 5.9.4 Customer Notification of Nonconforming Product

The Company maintains records of notifications (4.5) ted Information Procedure. The Company notifies Customers of products and components that according to the *QMS-01 Control of Documented Information Procedure*.

## 5.9.5 Records

Records of the nature of nonconformities, consessions and subsequent actions are retained and maintained (4.5) according to the QMS-01 Control of Documented Information Procedure, that include

## 5.10 Management of Change (MOC)

#### 5.10.1 General

The quality management system is maintained at its authorized revision level according to the OMS-01 Control of Documented Information Procedure (5.10.2). For each quality management system change, the Company applies the OMS-02 Configuration Management Procedure, which considers:

- a) b) c) d) e) f)
- **MOC Application** 5.10.2

The Company uses the Management of Change (MOC) process that is defined in the OMS-02 Configuration Management Procedure for changes that

#### **MOC Notification** 5.10.3

The Company documents change orientation using the applicable Engineering Order, which includes

## Records

The Company retains and maintains records of Management of Change (MOC) activities (4.5) according to the QMS-01 Control of Documented Information Procedure.

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## dvide Quality Management System Monitoring, Measurement, **Analysis, and Improvement**

#### 6.1 General

API#: xxxxx

The Company has established the QMS-04 Management Process Procedure to that are needed to according to the requirements of API Spec QI, and to Quality management system monitoring, measurement, analysis and improvement include

#### Monitoring, Measuring, and Improving 6.2

## 6.2.1 Customer Satisfaction

The Company has established the QMS-04 Management Process Procedure to which addresses:

Records of the results of Customer satisfaction information are retained and maintained (4.5) according to the QMS-01 Control of Documented Information Procedure.

## 6.2.2 Internal Audit

#### 6.2.2.1 General

The Company has established the QMS-12 Internal Auditing Procedure to At least every 12 months, the Company and conforms to the requirements of API Spec Q1. The planning of internal audits takes into consideration Processes defined as critical to product realization are All processes of the quality management system are audited The Company identifies conform to the requirements of API Spec Q1. Outsourced activities that impact are included as part of the internal audit.

#### 6.2.2.2 **Performance of Internal Audit**

Audits are performed by		
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		is implemented
<b>Procedure</b> (4.5). When a	d maintained according to the <i>QMS-01 C</i>	are audited in
conjunction with		es of the quality management system
are audited prior to	1	
6.2.2.3 Audit Re	eview and Closure	
The Company processes		The Responsible
Authorities for the area bei		( 4 2) TI
according to the	QMS-13 Corrective Action Procedure ( are reported	6.4.2). The results of internal audits
	Management Process Procedure (6.5). Re	ecords of internal audits are retained
	ling to the QMS-01 Control of Document	
• •	-	<b>40</b> 3
6.2.3 Process Evalu	ıation - Value-Added	.6
The Company performs into	ernal audits and management reviews	
When planned results	according to the QMS-	12 Internal Auditing Procedure.
	the QMS-14 Control of Nonconform	ities Procedure and the OMS-13
Corrective Action Procedur		mes 17000mie und me gnis 13
	Cı	
6.3 Analysis of D	)ata 💮 💮	
The Company has establis	shed the QMS-04 Management Proces	s Procedure
	to demonstrate	
The analysis inclu-	des	
The data analysis output pro	ovides information relating to:	
a)		
b)		
c)		
c) d)		
c) d)		
4.		
d)		
d)		
d) e) f)	o evaluate according to the <i>QMS-04 Managen</i>	nent Process Procedure.

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#### 6.4 *Improvement*

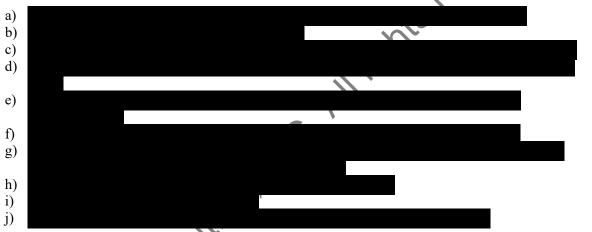
The Company continually improves the effectiveness of the quality management system through the use of according to the *QMS-04 Management*.

## 6.4.2 Corrective Action

The Company has established the QMS-14 Control of Nonconformities Procedure and the QMS-13 Corrective Action Procedure to address and to apply

Corrective actions are appropriate

The procedure identifies requirements for:



Records of the activities for corrective actions and their effectiveness are retained and maintained (4.5) according to the QMS-01 Control of Documented Information Procedure.

#### Management Review 6.5

## 6.5.1 **General**

The Company's quality management system is reviewed at least every 12 months to The review includes including the

## **Input Requirements**

The input to management review includes:

b) c)

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## 6.5.3 Output Requirements

The output from the management review includes

The summary assessment includes:

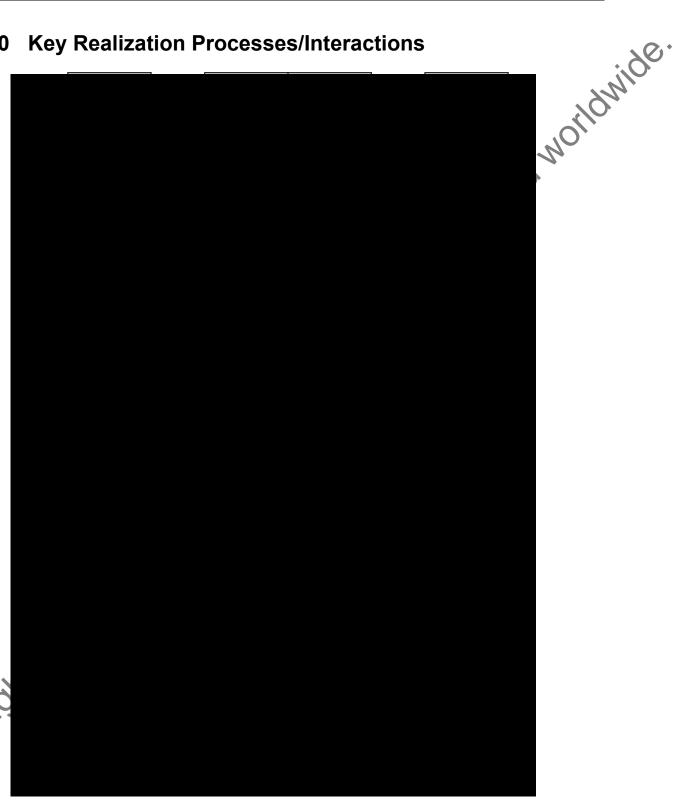
Left blank intentionally Records of management Top management reviews and approves reviews are retained and maintained (4.5) according to the QMS-01 Control of Documented Information



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## **Key Realization Processes/Interactions**



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## 8.0 Quality Objectives



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# CONTROL OF DOCUMENTE

		*
	Document Identifier:	QMS-01 Control of Documented Information Procedure
	Date:	Latest Revision Date
	Project:	Customer, Unique ID, Part Number
coeciali	Document Status:	Draft, Redline, Released, Obsolete
	Document Link:	Location on Server (if used)
Abstract: This procedure describes method	ods for controllin	g documented information.

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erved wo.

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This procedure defines the requirements for

The following documents are not subject to this procedure:

- **THEORY** 2.0

Documents must be controlled This ensures

### **DOCUMENT TYPES** 3.0

3.1. Quality Handbook: this document provides t also defines and defines how

QMS Procedures: these documents provide 3.2. The Quality Handbook includes references to the applicable QMS procedures.

- Inspection Instructions: these documents are 3.3. using requirements from
- Forms: these documents are 3.4.
- Records that are created for 3.5.

### **QUALITY HANDBOOK**

Establishing the Quality Handbook

The Quality Handbook is established

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dwide

4.2. Review and Approval of the Quality Handbook

The Quality Handbook is

API Cert#: xxxxx

4.3. Distribution of the Quality Handbook

The Quality Handbook is

The Document Control Center may

In some cases, a hardcopy of the Quality Handbook

Each employee must

4.4. Change Control of the Quality Handbook

Changes to the Quality Handbook are not subject to

Any employee may

Requests for

changes may

All changes to the Quality Handbook

The Company evaluates

according to the QMS-04 Management Process Procedure.

**IMPORTANT:** 

The quality management system shall

### 5.0 QUALITY MANAGEMENT SYSTEM PROCEDURES

5.1. Creating New QMS Procedures

QMS procedures should

5.2. Review and Approval

QMS Procedures are

Approval is indicated by

5.3. Distribution

QMS procedures are distributed

The Document Control Center may

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cerve worldwide In some cases, a hardcopy of the procedure may Change Control 5.4. Changes to QMS procedures are **GENERAL WORK INSTRUCTIONS** 6.0 6.1. Creating New Work Instructions Where necessary, work affecting quality is described by Typically, new work instructions are Work instructions should be created as soft files (i.e., MS Word, etc) and then Work instructions should include, NOTE REGARDING JOB SPECIFIC WORK INSTRUCTIONS: Engineering may develop work instructions that are 6.2. Review and Approval Work instructions must be reviewed and approved by Approval is indicated by 6.3. Distribution \( \bigsir \) General work instructions are distributed The Document Control Center may In some cases, a hardcopy of the work instruction may **Change Control** Changes to general work instructions are This document expires 1 day after printing unless marked "Released". PROPRIETARY INFORMATION Form Rev: Orig

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### 7.0 INSPECTION INSTRUCTIONS

7.1. **Creating New Inspection Instructions** 

New inspection instructions are Inspection instructions should be created as soft files (i.e., MS Word, etc) and then NOTE REGARDING JOB SPECIFIC INSPECTION INSTRUCTIONS: Engineering may develop inspection instructions that 7.2. Review and Approval Approval is indicated by 7.3. Distribution Inspection instructions are distributed The Document Control Center may In some cases, a hardcopy of the inspection instruction may 7.4. **Change Control** Any employee may request a change to inspection instructions by

### 8.0

Creating New Forms

Forms undergo a streamlined creation and control process. Any department manager or area supervisor may develop a new form for use in their area. The form should be created in software format (MS word, Excel, etc) and then

Forms are

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8.2. Review and Approval

Forms may be reviewed and approved by

It is the appropriate manager's responsibility to

8.3. Distribution

Forms are made available through the Company's internet server, intranet or Document Control Center. These may be

8.4. Change Control

Any employee may submit a *Request for Change* to

Revised forms go

through

### **EXTERNAL DOCUMENTS** 9.0

Some external (third party) standards or specifications may be maintained on file without 9.1. This is

necessary because

To maintain control,

9.2. Third party specifications and engineering drawings, including those of the Customer, controlled according to the QMS-02 Configuration Management Procedure.

Where control of an external document is deemed necessary, they shall

### 10.0 PERIODIC RE-EVALUATION OF DOCUMENTS

The entire set of quality documentation is subject to continuous improvement. Change control documents are filed as needed to request changes or updates.

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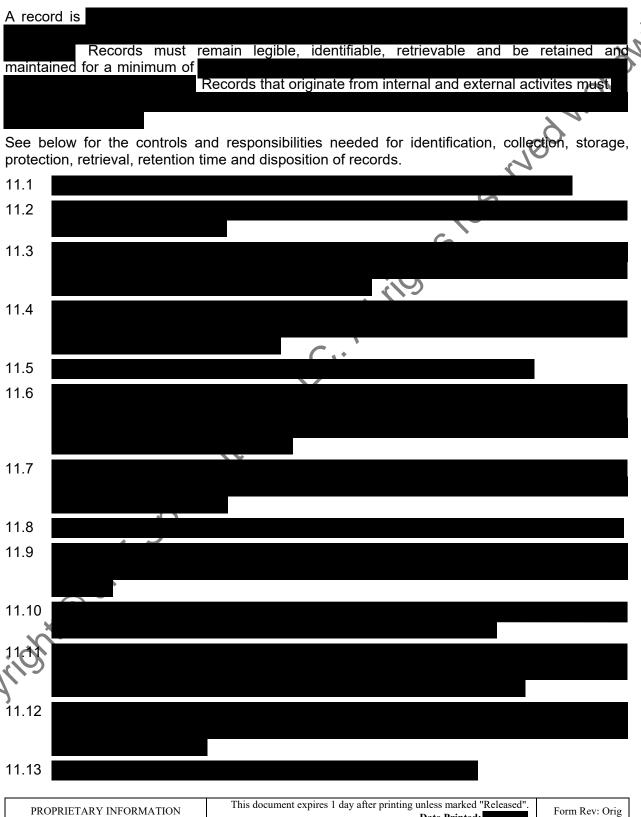
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### 11.0 CONTROL OF RECORDS



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### **APPENDIX A: RECORD RETENTION MATRIX**

Required Record or Document Type	Company Record	Controller	Туре	Location	Minimum Retention
Calibration records					0
Contract review records					
Control of nonconformities				N	
Corrective actions				~@`	
Design change records				600	
Design input records			N.C.	)	
Design review records			:(0)		
Design validation records		P)			
Design verification records		, ()			
First Article Inspection	Co				
Internal audit records	.65	,			
Lost, damaged or unsuitable Customer property					
Management review meeting reports					
Record of					
realization process					
Record of release of product/component					
Supplier evaluation					
Traceability records					
Training records					

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# JRATION ANAGEMENT PROCEDURE Origination Date Military **CONFIGURATION MANAGEMENT**

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Date: Latest Revision Date Project: Customer, Unique ID, Part Number Document Status: Document Link: Location on Server (if used)
This document describes configuration management procedures.
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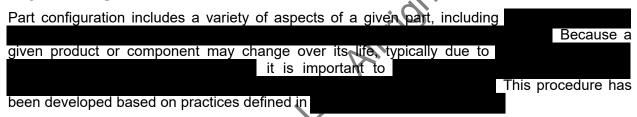
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This procedure defines the requirements for the management of the configuration of products and components produced by the Company's configuration management activities include the following: following:



### 2.0 **THEORY**



### CONFIGURATION DOCUMENTATION 3.0

3.1. The current configuration of a given part is identified through applicable technical documents.

These may include, but are not limited to:

- \*All such technical documents are developed by Engineering and approved by the CCB. (See section 4.0) They are then controlled according to this procedure.
- The baseline documentation is entered into a database that maintains current data for every configuration item. As new configuration items are generated, approved and placed in the release system, they are

The database may be used to generate breakdown lists that may be a

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Configuration accounting lists and reports may be generated by

Configuration documents, Customer data and intellectual property and external personnel are responsible for documents received by the Company are

Project personnel are responsible for

### CONFIGURATION CONTROL BOARD (CCB) 4.0

The Responsible Engineering Authority (REA) and Quality Manager serve 4.1. which has full authority and responsibility for MRB actions approved

by the CCB that affect configuration

The Chairperson of the CCB is any specified member dependent upon the 4.2. circumstance.

The Customer may be invited to attend CCB meetings

- 4.3. The CCB serves as the point of authority to
- 4.4. CCB responsibilities include:

О



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4.2.1 As-Built vs. As-Designed Configuration

The 'as-designed' configuration for each integrated system is contained in a database. For each serialized subassembly or assembly a listing of the current 'as-designed' configuration is prepared at the time a release to build is processed. This configuration listing is used as

Responsible Authority acceptance of the As-Built Parts List is a pre-requisite to

Any subsequent changes or rework

### BASELINE MANAGEMENT 5.0

The Company may establish a configuration baseline to identify 5.1.

The baselines provide

- All descriptions of the baselines used to state product and component performance and 5.2. design requirements are contained in configuration documents.
- 5.3. For configuration management purposes, four major baselines may be required as discussed below.

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J	. U	. І	. г	16-	Ŋσ	<b>ICasc</b>	Das	elli ie.

5.3.2. Functional Baseline:

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At the Functional Baseline, the configuration management system is operating and the released documents have described the following:

•	•	
•	•	
•	•	
•	•	
5.3.3.	3. Allocated Baseline:	
	These include:	01
•	•	
•	•	5
•	•	
•		
5.3.4.	4. Deliverable Goods Baseline:	
This b	s baseline prescribes:	
•	•	
•	•	
• This ∤	baseline and approved changes serve as	
IIIIO .	s paseille and approved changes cores as	The COD
must	st prepare an <b>Engineering Order</b> according to	the Change Processing section herein to
integra	grate	-
5.4.		
Once incorp	ce established, the baselines serve as the apporation of changes that have been approve	proved departure points for updating by ed by the CCB. The baselines plus the
approv	roved changes represent	
		The Document Control
Cente	nter may	

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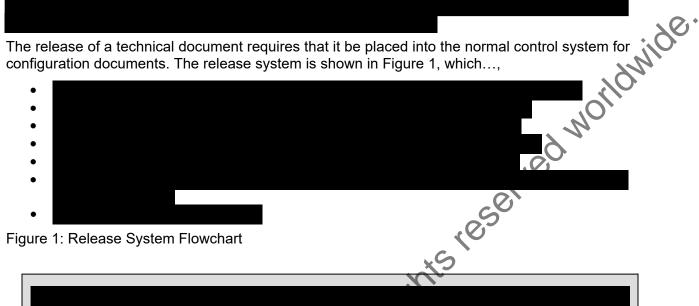
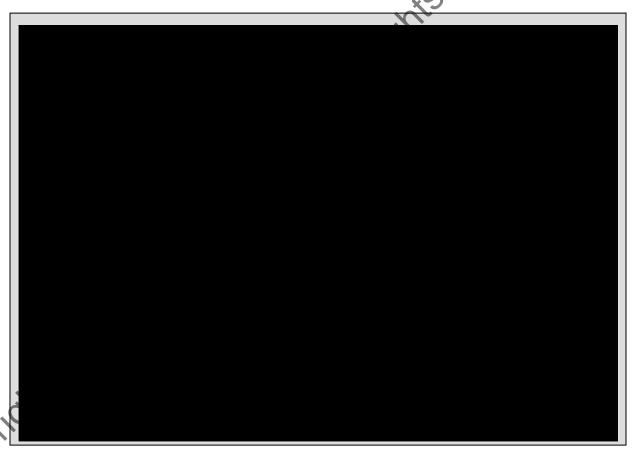


Figure 1: Release System Flowchart



Document approval is indicated by any of the following methods:

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5.6.	The Document Control Center prepares the release package after insuring
informa	Documents are controlled so that the ation on them is
6.0	CONFIGURATION CHANGE CONTROL
6.1.	Configuration change control is the process of
6.2.	Change control is vested in the Configuration Control Board. Any employee may request
	Approval of the CCB is mandatory to permit
	action on a proposed change.
6.3.	Joint change control authority is established
6.4.	Evaluations of changes include
0.4.	The need for the change is justified if
6.5.	The evaluation will take into consideration
Typica	lly, this will include
6.6.	All associated changes and affected hardware items or computer programs are included
	Engineering Order, Engineering Change Proposal or Request for Support (RFS) The evaluation by the CCB includes
IOIIII.	The evaluation by the CCB includes
	Redlined technical documents may be used if
6.7.	Types of Configuration Change
	es to the configuration are implemented after approval of engineering changes,
	or waivers. The definition for each is as follows:
6.7.1	Engineering Change:
672	Deviation:
0.11.2.	Bowlation.

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6.7.3. Waiver:

### 6.8. Change Classification

Changes in configuration are classified by the CCB as either Class I or Class II. The change classification assigned by the CCB is entered on the *Engineering Order*, which serves as the document to describe the proposed change and to record CCB decisions relating to the change.

Proposed Class I engineering changes are

### 6.8.1. Class I Changes

The engineering change is classified as Class I when it affects one or more of the following:

### 6.8.2. Class II Changes

Any change that does not fall within the Class I definition is a Class II change. Class II changes are

### 6.9. Change Implementation

The CCB provides a complete description of the effort required to accomplish the approved change. The definition of the actual tasks required is

Engineering changes are fully documented on an *Engineering Order* (EO) or

All proposed changes are

evaluated by the CCB prior to implementation and the signature approved *EO* or

6.9.1. All approved changes are implemented under the guidance of the configuration management function.

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	Configuration Management maintains approval records for all configuration changes.
mese	records identify
6.9.3.	The Responsible Authority that originally approved applicable documents verifies
	The Responsible Authority asserts
	The Document Control Center may retain older hardcopies or softcopies for historical ses, but these are not
	Superseded documents may
	The Responsible Authority monitors, controls and records
6.9.5.	During the evaluation of the <i>ECP</i> , <i>EO</i> or <i>RFS</i> , the CCB determines
6.9.6.	The CCB provides a complete description of the effort required to
	Engineering changes are fully documented on an <b>Engineering Order</b> (EO) or All proposed
change	es are evaluated by the CCB prior to implementation and the signature approved <b>EO</b> or
6.9.7.	Deviation:
6.9.8.	Waiver:
	When a request for waiver is
	Once approved, the configuration
6.9.9.	Supplement Releases: All changes require the processing of an <i>Engineering Order</i>

Supplements to existing documents are

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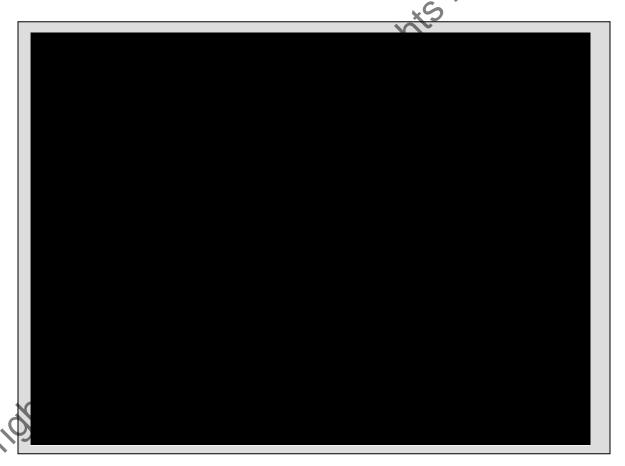
6.9.10. Upon accumulation of five

6.9.11. Proposed Class I engineering changes are approved by the CCB and are

A Class I Engineering Change is not implemented until

A summary of the change control flow and resulting actions is shown in Figure 2.

Figure 2: Change Control Flow



6.9.12. Re-identification Practices

Part numbers are changed whenever

a new part number is created or

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6.9.13. All	deliverable	items	are	fabricated	and	assembled	according	to	the	configuration
defined by	the appropri	iate end	ginee	ering drawin	a and	d its authorize	ed changes	;		

6.9.14. No oral instruction or other random or unwritten authority is accepted in place of

Redlined technical

documents may

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## 7.0 SUBCONTRACTOR AND VENDOR CHANGES

- 7.1. Only those subcontractors having a funded design effort are permitted
- 7.2. For all vendors used by suppliers,
- 7.3. Suppliers and vendors are controlled according to the Purchasing Procedure.

### 8.0 MANAGEMENT DIRECTIVES

- 8.1. Management members of the CCB/MRB issue their binding policies, procedures and directives to personnel within their exclusive organization in the form of a *Bulletin*.
- 8.2. The *Bulletin* is completed as required by individual format. The *Bulletin* is the only accepted form of correspondence for

A *Bulletin* cannot cause

### 9.0 CONFIGURATION RECORDS AND REPORTS

The following lists are revised as required to include the latest configuration status of listed documents. Dependent upon contract requirements, records and reports may include:

9.1. Numerical lists:

9.2. Indentured Lists:

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9.3.	As-Built Parts List:
9.4.	EO Status:
9.5.	Data Lists:
9.6. produc identifi	Configuration Account Record for Integrated Systems: A configuration account record is sed for integrated systems that are assembled and tested by the Company. The record es
activity	Prior to environmental testing and prior to final acceptance, the integrating
is mai	Starting with the integration of the first component, the configuration account record intained by
for eac	Configuration Item Identification Report: As part of acceptance for an integrated system, ch configuration item, a review of the 'as-designed' configuration is made and compared the 'as-built' configuration, All differences are
the cor	This report precisely identifies afiguration item and is part of the <b>Configuration Item Data Package</b> .
	As-Built vs. As Designed Configuration: The 'as-designed' configuration for each system is
docum	This configuration listing is used as the 'As-Designed Parts List' baseline en to record the initial CCB approved configuration. During the workflow,
accept	Responsible Authority ance of the <i>As-Built Parts List</i> is
even d	Any subsequent changes or rework affecting the completed item, uring



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Date:	Latest Revision Date
Project:	Customer, Unique ID, Part Number
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This document describes configuration management procedures.

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6.0	SUBCONTRACTOR AND VENDOR CHANGES
7.0	PRODUCT/COMPONENT AND TEST SOFTWARE CONTROL 7
COPYIIO	PURPOSE THEORY CONFIGURATION DOCUMENTATION

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QMS-03 Configuration Management Procedure

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This procedure defines the requirements for the management of the configuration of deliverable goods produced by the Company's configuration management activities include the following:

The following are not governed by this control procedure:

0

### 2.0 **THEORY**

Part configuration includes a variety of

This procedure has been developed based on practices defined in

### CONFIGURATION DOCUMENTATION 3.0

The current configuration of a given part is identified through applicable technical 3.1. documents.

These may include, but are not limited to:

All such technical documents are developed and approved by

Configuration documents, Customer data and intellectual property and external documents received by the Company are

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### 4.0 CONFIGURATION CONTROL BOARD (CCB)

4.1. Responsible Authorities (RA) serve as the Configuration Control Board, which has full authority and responsibility for

4.2. CCB responsibilities include:



# 5.0 CONFIGURATION CHANGE CONTROL

5.1. Evaluation of a change in configuration for a deliverable item takes into consideration

Typically, this includes

5.2. All associated changes and affected hardware items or computer programs are included on The evaluation by the CCB includes

Redlined technical documents may

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### 5.3. Types of Configuration Change

Changes to the configuration are implemented after
The definition for each is as follows:

5.3.1. Engineering Change:

5.3.2. Deviation:

5.3.3. Waiver:

### 5.4. Change Classification

Changes in configuration are classified by the CCB as either Class I or Class II. The change classification assigned by the CCB is entered on the **Engineering Order**, which serves as

Proposed Class I engineering changes are

Implementation

is withheld

### 5.4.1. Class I Changes

The engineering change is classified as Class I when it affects one or more of the following:

### 5.4.2. Class II Changes

Any change that does not fall within the Class I definition is a Class II change. Class II changes are implemented

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5.5. Change Implementation

5.5.1. The Responsible Authority that originally approved applicable documents verifies that changes have been

The Responsible Authority asserts

5.5.2. Superseded revision levels of electronic documents are

Superseded documents may

5.5.3. Proposed Class I engineering changes are approved by the CCB and are submitted to the Customer in the form of an *Engineering Order* (EO) or as required by contract. A Class I Engineering Change is

The determination of need for all Class I

Engineering Changes is

- 5.6. Document approval is indicated by any of the following methods:
  - •

### 6.0 SUBCONTRACTOR AND VENDOR CHANGES

6.1. Supplier and vendor requests for change are controlled according to the **QMS-08 Purchasing Procedure**.

# 7.0 PRODUCT/COMPONENT AND TEST SOFTWARE CONTROL

Revision control is applicable to software programs that are used for operation of production and test equipment.

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Abstract:

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### 1.0 Purpose

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The risk mitigation and planning process uses information from risk identification, assessment and analysis to formulate response strategies for key risks. Common The mitigation strategies are and planning exercises must be documented in an organized and comprehensive fashion that clearly assigns responsibilities and delineates procedures for mitigation and allocation of risks. Common documentation procedures frequently include Risk mitigation and planning efforts may necessitate **Formalizing** risk mitigation and planning throughout the Company will Objectives of Risk Mitigation and Planning The objectives of risk mitigation and planning are to The process identifies It ensures The owner of the risk could be Three key questions can be posed for risk mitigation: 1. An understanding of these three questions is critical to risk mitigation and risk management planning. Question 1 addresses An understanding of questions 2 and 3 is necessary for



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3.0 Risk Response Options
Risk identification, assessment and analysis exercises form the basis for sound risk response options. A series of risk response actions can help to A response may be the following:
The above categorization of risk response options helps  The project development team must identify
The strategies and actions include the following:
Acceptance-
Avoidance
Mitigation
Transference-
Given a clear understanding of the risks, their magnitude and the options for
response, an understanding of project risk will

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The understanding will

#### 4.0 Risk Planning

Risk planning involves

Risk planning is

for the management of risk:

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- •
- •
- •

Risk planning is iterative and includes

For large projects or projects with a high degree of For smaller

repetitive projects, risk planning

uncertainty, the result

Planning begins by developing and documenting a risk management strategy. Early efforts establish

This planning should also address

## 4.1 Risk Planning Documentation

Each risk plan should

Large projects or projects with high levels of

uncertainty will benefit from

Projects that are smaller or contain minimal uncertainties may require

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#### 4.2 Red Flag Item Lists

A red flag item list is created at the earliest stages of project development and
maintained as a checklist during project development. It is
Not all projects will require a
comprehensive and quantitative risk management process. A red flag item list can
Red flag items specific to API Spec Q1 requirements include:
a) b)
Risk assessment associated with product and component quality includes, as
applicable:
c)
d)
A red flag item list is a technique to identify risks and focus attention on
Issues and items that can
potentially impact
are identified in a list or red flagged and the list is
By listing items that can
Occasionally, items
considered risky are The red flag item
list facilitates
By maintaining a running list, these items will
See a sample list of risks in Appendix A. While this sample list can be used to

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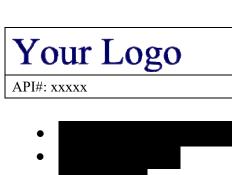
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#### 4.3 Risk Charters

The creation of a risk charter is a more formal identification of risks than the listing of red flag items. Typically, it is The risk charter provides It also helps by A risk charter is a document containing It is similar to The risk charter contains It may contain It may also include This method may The terms "risk charter" and "risk register" have the same meaning. A risk charter is used as a management tool to It provides assistance in As part of a comprehensive risk management plan, the risk charter can The risk charter organizes A risk charter is typically The identified risks are listed with The risk charter may include relevant information such as the following:



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The risk



bridwide, Two examples of risk charters are in Appendix B and C. The first example is

The second example uses The risk register contains

register adds

### Formal Risk Management Plan

The strategy to manage risk provides the project team with direction and basis for planning. The risk management plan should

Since the Company resources and applicable Supplier's ability to plan and work the project affects risks, additional

The six primary steps in project risk management are the following:

- 1.
- 2.
- 3.
- 4.
- 5.

The plants the road map that tells the Company

how to

Since it is

and be

in other areas to

The following is a sample risk management plan outline:



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Red flag item lists, risk charters and formal risk

management plans provide

## **Risk Identification Process**

The risk identification process begins with

but most identification

processes begin with

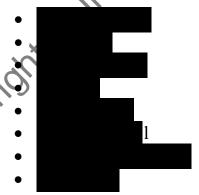
These issues and concerns can

Appendix A contains

examples of risk checklists and the following provides a typical checklist.

Checklists and databases can be created for

Typical Risk Identification Checklist:



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Classifying

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The team should examine and identify

This is a practical way of

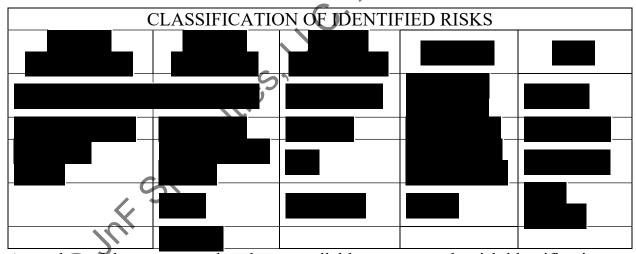
Risks are those events that

After the risks are identified, they should be Classification of risks helps

risks also

The typical risk identification checklist shown above is which is provided in detail in

Appendix A. The following table provides a typical list of classifications with alternate identified risks.



A number of documents and tools are available to support the risk identification process. The following table provides an example of project-specific documents, program documents and techniques available for risk identification.

#### 6.1 Risk Identification Tools and Techniques

Project risk can be identified multiple ways. At a minimum, the team should start by

Numerous techniques are available to facilitate risk identification after

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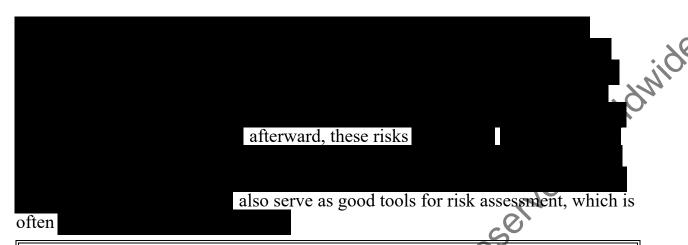
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Risk identification tools and techniques						
PROJECT-SPECIFIC DOCUMENTS	PROGRAM DOCUMENTS TECHNIQU	ES				

The key to success with any risk identification tool or technique is

only

The documents and techniques should and never

The risk identification process identifies and categorizes risks that It documents these risks and, at a minimum, produces

Risk identification is

The tools and techniques outlined

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herein should support the risk identification process, but

The rigorous process of risk identification, assessment, analysis and mitigation allows for a more transparent and informed allocation of project risk When are understood and their consequences are more

In theory, best value is achieved by

However,

The judgment required by the Company is

how

The Company is more likely to accept risks where

The contract is the vehicle for

Whether the contract is for

it defines the roles

and responsibilities for risks. Risk allocation in any contract affects

Best practice:

The goal of an optimal allocation of risk is to

However, if the Company

they will realize

The rigorous process of risk identification, assessment, analysis and mitigation allows for

When risks are understood and their consequences are measured,

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The objectives of risk allocation can vary depending on unique project goals but four fundamental tenets of sound risk allocation should always be followed: 6.2.1 Allocate Risks to A fundamental tenet of risk management is to allocate the risks to For example, the risk of is best borne by Following this principle of allocating the risks to Because of the advantages and disadvantages associated with efficient and equitable allocation of risk, 6.2.2 Risk Allocation in Alignment with Risks should be allocated in a manner that The definition of a clear and concise set of is essential and these For instance, if the Customer

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Allocating risks in alignment with While this idea seems simple, in practice it is The importance of clearly understanding and defining directly determine optimum In addition, should be understood early in the project process and referred to for any important 6.2.3 Risk Sharing The concepts of risk sharing However, the term risk sharing can be somewhat misleading. In reality, instead, exposure to the Risk sharing is clearly risk is For example, a risk that is commonly shared is In this situation, the Company is Communication among parties is a key to any sharing Risk-sharing provisions should be

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The ultimate goal of risk allocation should be

For example,

#### 6.2.5 Risk Allocation Matrix

Perhaps the most widely used tool for risk allocation is

It is useful to compile the list of project risks in the form of a

project risk allocation matrix. The matrix is intended

The matrix can be

It provides clear

The following example is

The table intentionally does not contain

Example of risk allocation matrix:

	RISK	PARTY RECOMMENDED TO ASSUME RISK	HOW RISK IS ASSIGNED OR MANAGED
_			
	5		

Allocation matrices are

Appendix D provides an example

risk allocation matrix.

It provides

The matrix is also applicable to

#### 6.2.6 Innovative Contracting Tools and Techniques

The contract is the vehicle for risk allocation. The contract provisions determine risk allocation, which in turn affects

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Innovative contracting techniques provide a means to
The following table provides a list of innovative  The Company can develop
these non-traditional techniques and
Innovative contracting approaches for risk allocation.
6.2.7 Contingency Considerations
Any party assuming a risk must be prepared for
Prudent companies use
to complete a project - see Appendix E.
When a Company requires a Supplier
An option that is not often exercised is
An option that is not often exercised is

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In an example, the Company could This incentive would copyright. In specialities, I.C. All rights leserned w

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## Appendix A - Risk Identification Checklists - Red-Flag List

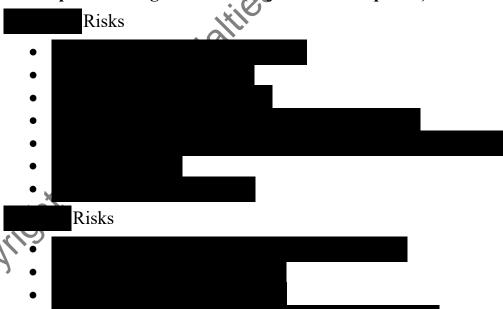
#### 1. Project Management Risk Document Checklist

Risk management reports vary depending on

that may be useful:



#### 2. Sample Red Flag Item List (adjust list as required)



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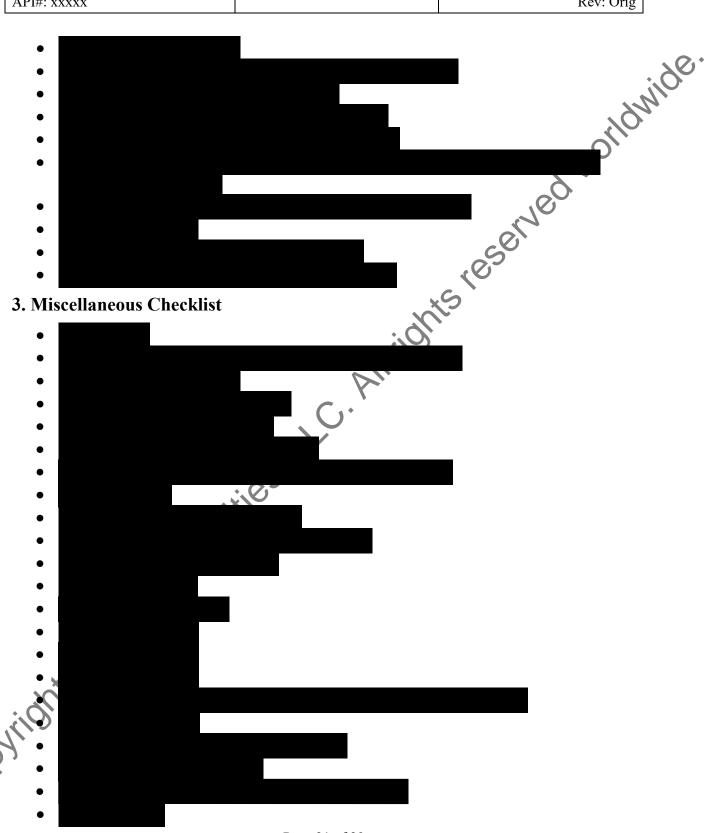


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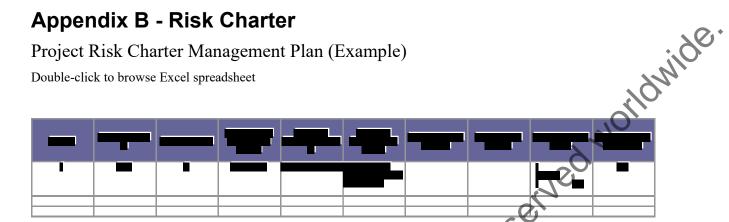
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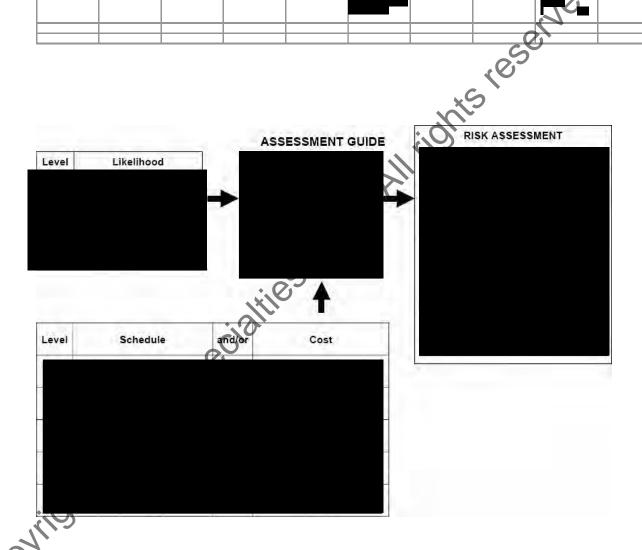
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## Appendix B - Risk Charter

Project Risk Charter Management Plan (Example)

Double-click to browse Excel spreadsheet





See legend below...

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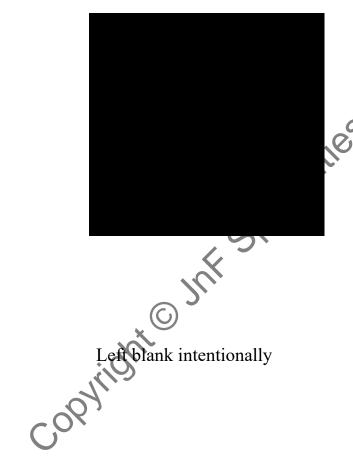
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#### Appendix C - Risk Register

Project	Appendix C - Risk Register  Project Risk Register Management Plan (Examples)  Double-click to browse Excel spreadsheet									
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Risk 1				Positive between Cost and Schedule (i.e.	25% (0.25)	Triangular		Triangular		
Risk 2	Legal or Regulatory Approval			oureduc (i.e.	10%	No Significant Effect	No Significant Effect		2 mos.	
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Appendix D - Risk Matrix

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RISKS	OWNER	
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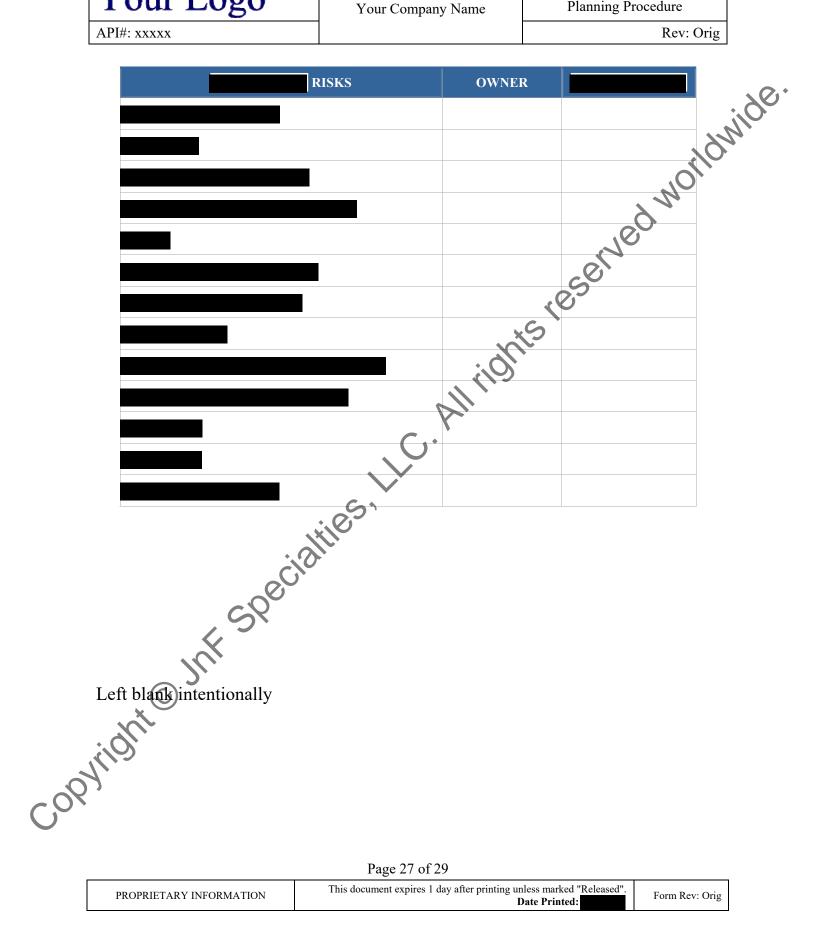
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## **Appendix E - Critical Elements Risk Assessment**



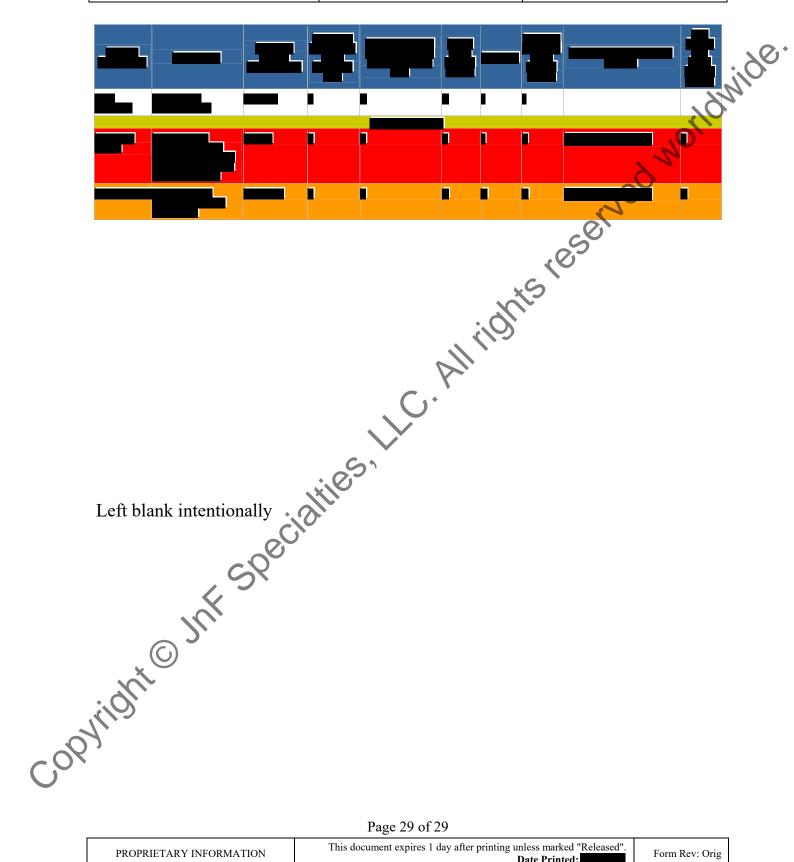
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#### 1.0 **PURPOSE**

This document defines the Management process, including or making reference to procedures for the various activities within the Management process.

2.0 THEORY

The Company believes in "intelligent management," which enables the Company to make decisions based on facts, data and verifiable evidence. Intelligent management reduces the need to make decisions based on personal opinion, whims or mood and ensures results of decisions are measurable.

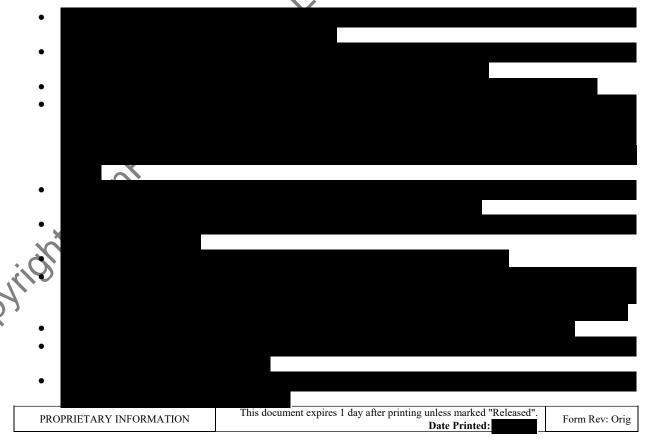
#### 3.0 MANAGING AS A PROCESS

The Company recognizes that it has to manage processes identified in the quality handbook; however, management itself must also be treated as a process. This means that management activities must have

> The Company must consider the results of to determine if

The process map in the Appendix identifies how Management is treated as a process and provides an overview of how management is performed.

Management is responsible for implementation and application of the following QMS requirements:





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### 4.0 PROCEDURE: MANAGEMENT REVIEW

4.1 The management of the Company performs formal management review of the Quality Management System a minimum of to ensure The minimum attendance for Management Review

4.2 This review shall include

Pay particular attention to

4.3 Minutes of the meetings are taken and maintained. The *Management Meeting Report Template* may be used as a guide for the records or may be completed and retained as the record.

The Management Review meeting should include analysis of the following inputs:

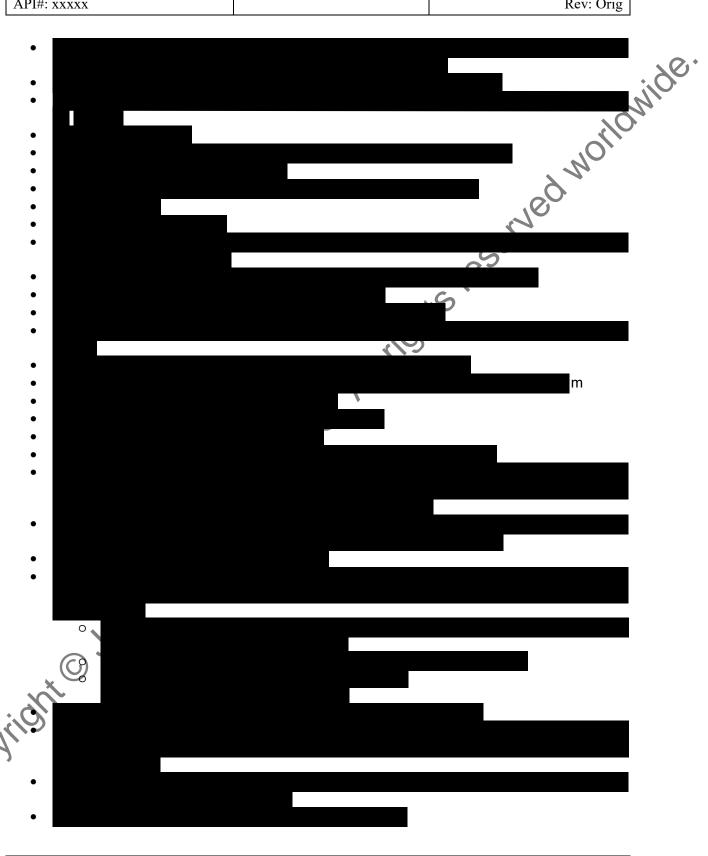
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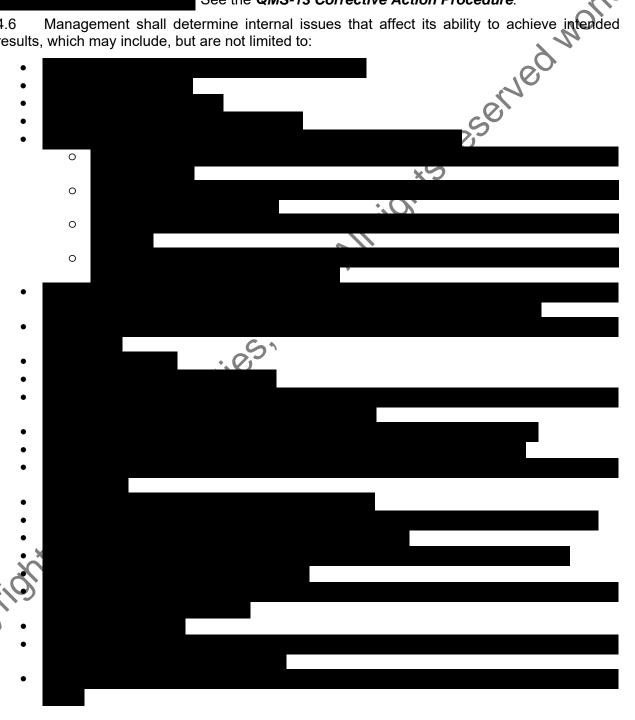
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4.5 Management shall use action items or the corrective action system to This includes See the **QMS-13 Corrective Action Procedure**.

4.6 results, which may include, but are not limited to:



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4.7 Management shall determine external issues that affect its ability to achieve intended results, which may include, but are not limited to:



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include		riew meeting outputs are approved by top marn a summary assessment of the effectiveness	
•			did
5.0 PRO	CESS OBJECTI		
5.1 The ob	Each process identified jective is	in the Quality Management System has at least	one objective.
5.2	Each process objective	ve must be	
5.3	Top management will a	ssign	
5.4	Throughout the year, a	assigned managers and staff	
5.5	During Management I	Review, the data	
	When a process does r  3 Corrective Action	not action may	ccording to the
5.7 manag	The current ement meeting report.		ecorded in the
5.8 taken a	Over time, management	t shall assess  If not, corrective a corrective Action Procedure.	action shall be
6.0 COM	PROCEDURE: I	NTERNAL and EXTERNAL	
6.1 By this	Internal communication we mean that informat	is an important facet of the way the Company dion must be able to flow in all directions, from top from all employees back to top management.	
The fol	lowing methods are use	d for internal and/or external communications:	
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6.2 External communications that are relevant to the quality management system are limited to

6.2.1 Confidential Company Information

Company Employees must not

All such communications must

This policy supplements but does not replace

6.2.1.1 Basic Company Information

Company Employees must not

PROPRIETARY INFORMATION

For example,

but engineering personnel generally would not

This is not intended to

it is intended to

Only Authorized Responsible Authorities may communicate about the Company or its business, or communicate as a representative of the Company, with any of the following External Parties:



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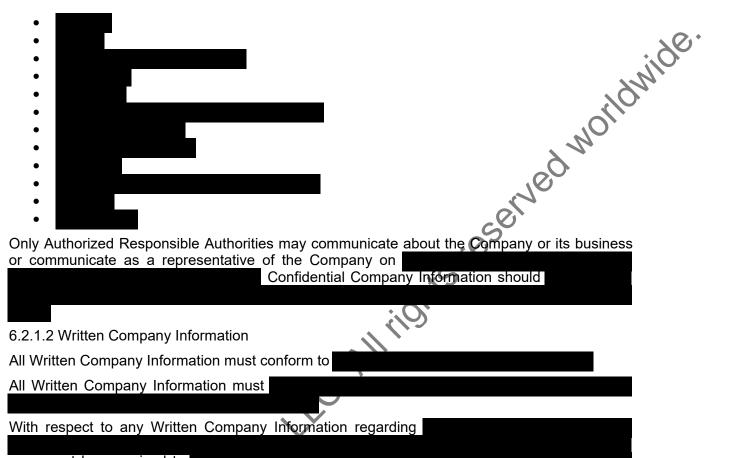


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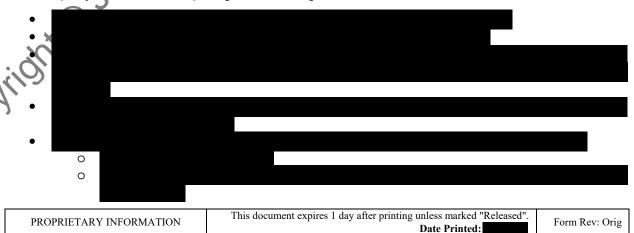
care must be exercised to

Written Company Information regarding

must also be approved by

#### PROCEDURE: RESOURCE MANAGEMENT 7.0

The management of resources is a critical component to the management activities of the Company. Resources requiring such management includes:



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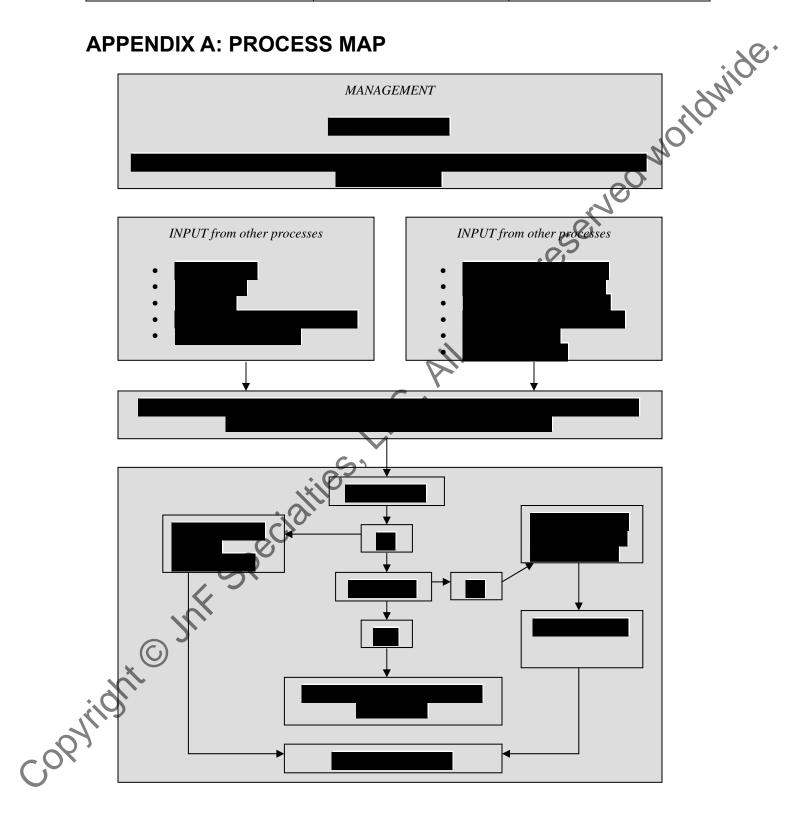


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### **APPENDIX A: PROCESS MAP**



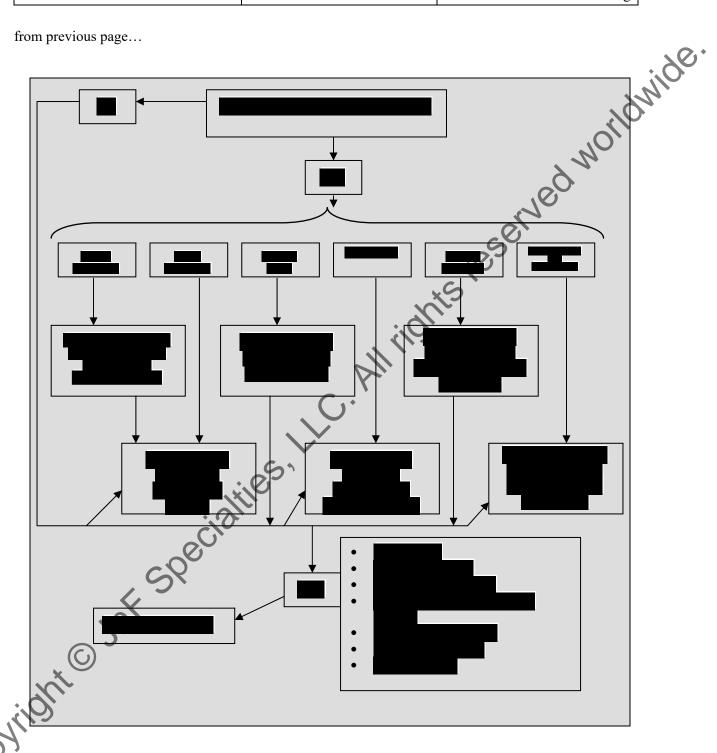
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Abstract: This document describes respon		thorities of Company personnel.



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QMS-05 Responsibilities and Authorities Procedure

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QMS-05 Responsibilities and Authorities Procedure

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### 1.0 PURPOSE

This document provides an overview of the responsibilities and authorities for key positions within the Company.

### 2.0 THEORY

It is important to define the responsibilities and authorities of key positions so that employees understand their work and the relationships they have with other positions within the Company.

### 3.0 RESPONSIBILITIES & AUTHORITIES

3.1 Operations Manager

The Operations Manager is responsible for

3.2 Quality Manager

The Quality Manager is responsible for

The Quality Manager

The Quality Manager also

The Quality Manager also

3.3 Facilities Manager

The Facilities Manager is responsible for

3.4 Production Manager

The Production Manager is responsible for

3.5 Business Manager

The Business Manager is responsible for

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**Product Managers** 

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3.6

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# The Company utilizes Product Managers for Product Managers are responsible for Product Managers are responsible for which includes consideration for: 3.7 Administrative Assistant The Administrative Assistant is responsible for 3.8 Accounting Manager The Accounting Manager is responsible for 3.9 Environmental Health & Safety Manager The EHS Manager is responsible for This position is responsible for

3.11 Production Operators
Production operators include
Operators are responsible for
Operators are required to

Quality Group Staff & Inspectors (including Receiving)

The Quality Group includes

These duties include

are responsible

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QMS-05 Responsibilities and **Authorities Procedure** 

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ridwide.

**Internal Auditors** 3.12

Internal Auditors are responsible for

**Shipping Personnel** 3.13

Shipping personnel are responsible for

3.14 **Human Resources Staff** 

Human Resource staff is responsible for

3.15 **Purchasing Staff** 

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INTRODUCTION TO TRAINING PROGRAM
This training program document contains the policies and procedures the Company uses to determine its training requirements and to develop its training program. The training program ensures
The contents in this manual ensure  This manual
The Company controls this document according to the <i>QMS-01 Control of Documented Information Procedure</i> . All training record forms are
The Company uses a closed loop system to
The Company's training program consists of the following basic components:
•
•
The Responsible Authority ensures
1.0 BACKGROUND
Persons performing production processes are  All other Employees may be trained according
to N
The Company has separate areas of study for the following staffing categories:
Technicians and other individuals performing fabrication, maintenance, preventive maintenance or alteration tasks such as:

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API#: xxxxx

The Company breaks down the training requirements for each staffing category based on established minimal and the company breaks down the training requirements for each staffing category. established minimum training standards for

The procedures in this manual enable the Company to

### TRAINING NEEDS ASSESSMENT

The Company's needs assessment is

### 2.1 Overall Needs Assessment.

To determine its overall training requirements, the Training Department and the managers of each technical area

This needs assessment results in

Appropriate training is

The areas of study,

individual courses/lessons and instructors are

The Company continuously evaluates its overall training needs; however, the Company will revise the training program:

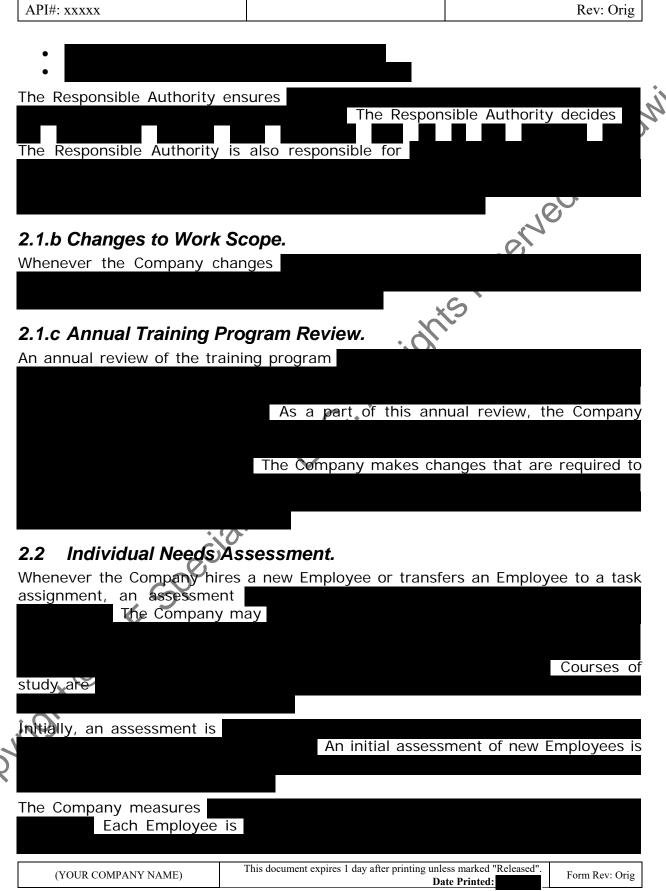
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### 2.1 a Identification of the Training Needs Assessments.

The Company may identify additional training needs through:

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Employees being assigned	to new tasks	
		nature of the
Company's work scope le		7
3.0 COURSE DEFI	NITION	SO
The Responsible Authority	outlines training requirements for the individ	ual based on
An area of study is develop		
	It includes	
The areas of study define		
While defining the course		
appropriate:	or lesson, the following information is doc	umented, as
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The information required		
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3.1	Indoctrination	Training
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but is not limited to the Indoctrination training is provided to all new Employees within

following courses:

API#: xxxxx

### Initial Technical Training 3.2

The Company hires personnel All new Employees are

### 3.3 Recurrent Training

Recurrent Training is

Recurrent training may include

### Remedial Training 3.4

Remedial Training may consist of

### SELECTION OF TRAINING METHODS AND SOURCES

Using the information developed during the course definition phase, the Company

The Company uses all training sources and methods available to

The Company uses various methods to train its Employees, which may include but are not limited to:

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•
The information required by
Training Instructors or subject matter experts are
Subject matter expertise is established by
5.0 TRAINING DOCUMENTATION
5.0 TRAINING DOCUMENTATION
The Responsible Authority ensures training records are generated and maintained for all Employees that establish each individual is capable of performing assigned tasks.
The records include
All documents showing proof of any of the aforementioned training are
Any Employee may
The Company retains and maintains a hard copy training record and an electronic
file for each Employee The hard copy training file contains,
6.0 MEASUREMENT OF TRAINING EFFECTIVENESS
The training department
The Responsible Authority
The Responsible Authority
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### **EMPLOYEE TRAINING SUMMARY FORM**

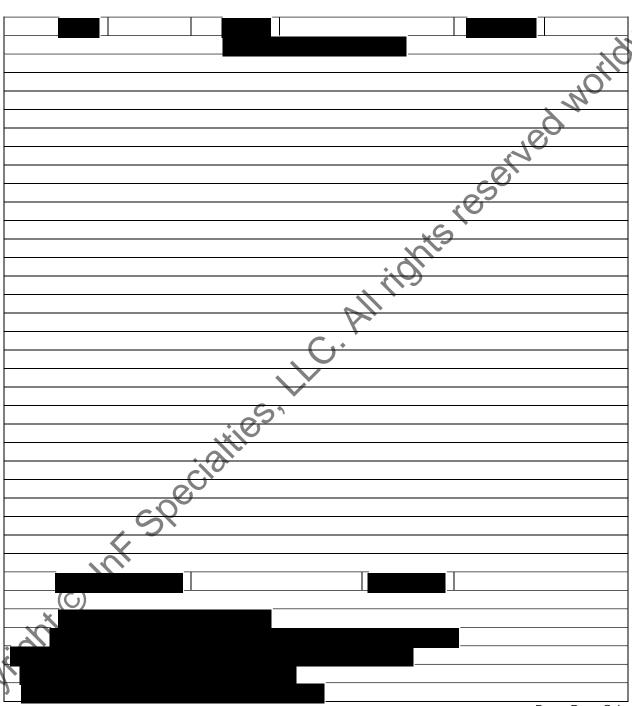




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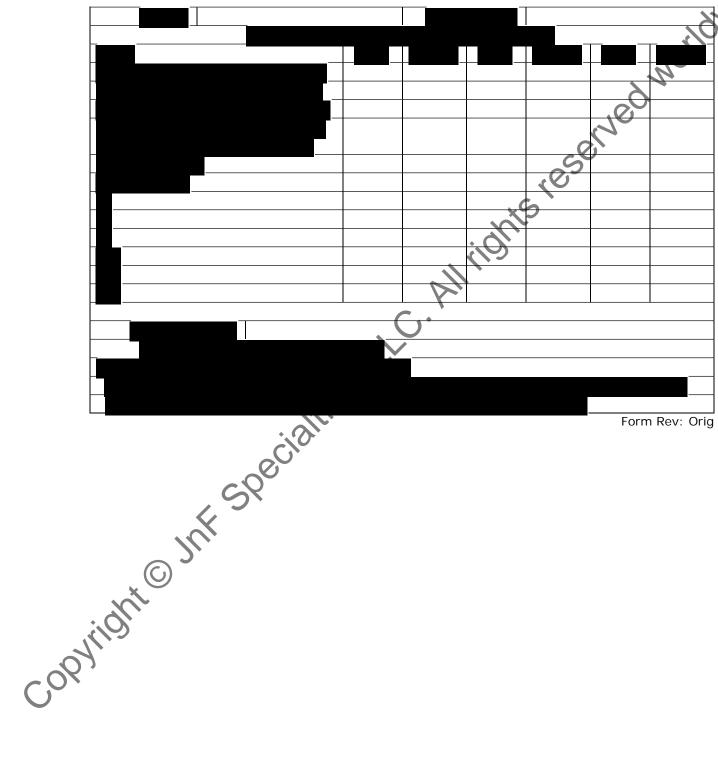




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### INDIVIDUAL TASK QUALIFICATION

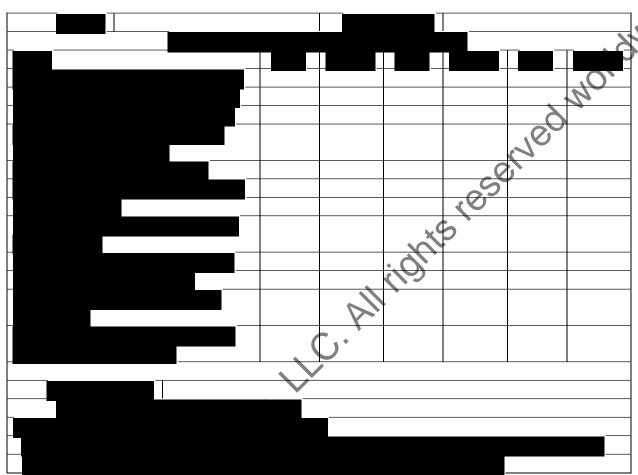




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INDIVIDUAL TASK QUALIFICATION



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### INDIVIDUAL TASK QUALIFICATION



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QMS-06 Training Program

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### 1.0 PURPOSE

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This document provides details on the Company's training program and requirements.

### 2.0 THEORY

Employees can only perform their duties adequately when properly trained. The Company intends

### 3.0 TRAINING PROCEDURE

Pay particular attention to

3.1 Hiring

Employees are hired on their basis to

To accomplish this, potential candidates are compared against the requirements of the **QMS-05 Responsibilities and Authorities Procedure** as well as

### 3.2 Initial Indoctrination and Orientation

Once hired, new employees are assigned to their position and undergo initial indoctrination and orientation. This introduces the employee to the Company's general requirements, benefits, hours, workplace rules and safety rules. In addition, new employees undergo training according to which describes the

### 3.3 On the Job Training

Once an employee has completed initial indoctrination, they undergo on-the-job training relative to their position. This training is

The Company maintains a *Training Matrix* that

Records of such training are maintained according to the QMS-01 Control of Documented Information Procedure.

### 3.4 Additional Training

At the discretion of management, additional training may be conducted at any time.

This may be necessitated by

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This document describes the procedures used to review contracts and develop

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QMS-07 Proposal Development and Contract Review Procedure

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QMS-07 Proposal Development and Contract Review Procedure

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### **PURPOSE** 1.0

This document defines the Proposal Development and Contract Review process including or making reference to

2.0 THEORY

The Company can only meet Customer requirements by

The Company can only meet Customer requirements by This process ensures **PROCEDURE** When addressing Customer needs and industry trends, the Company considers Documentation is not required for The Company determines by: a)

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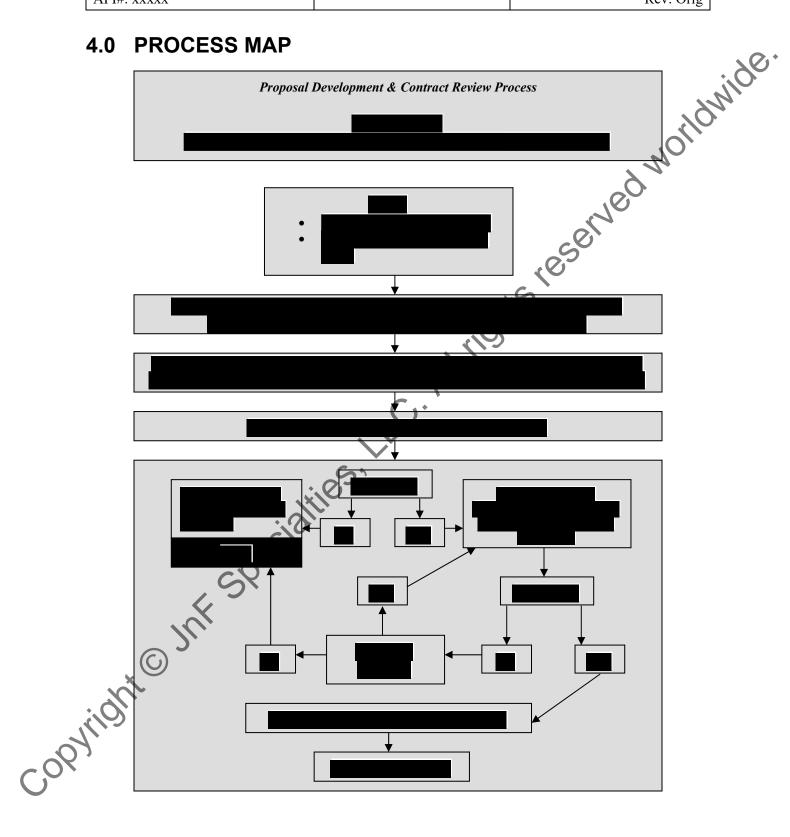


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### 4.0 **PROCESS MAP**



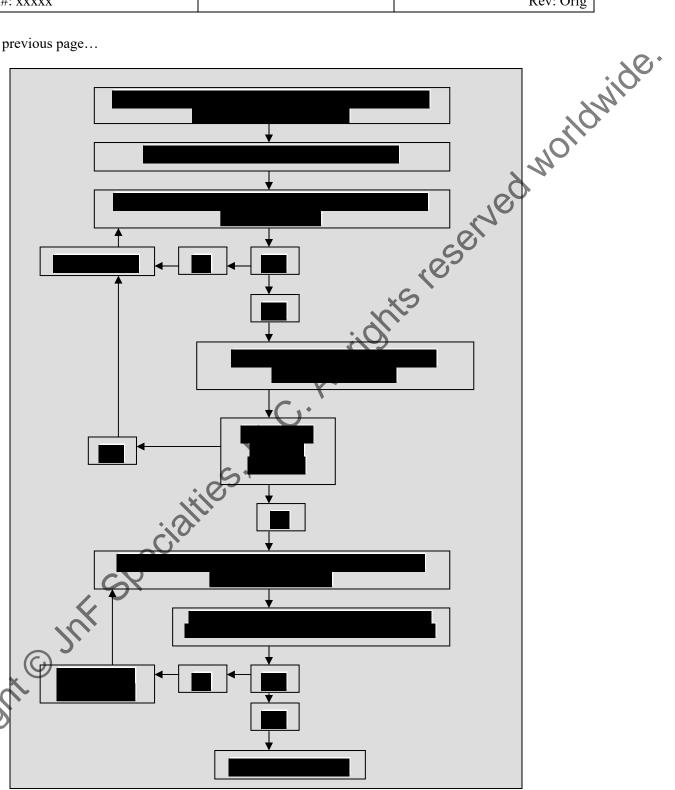


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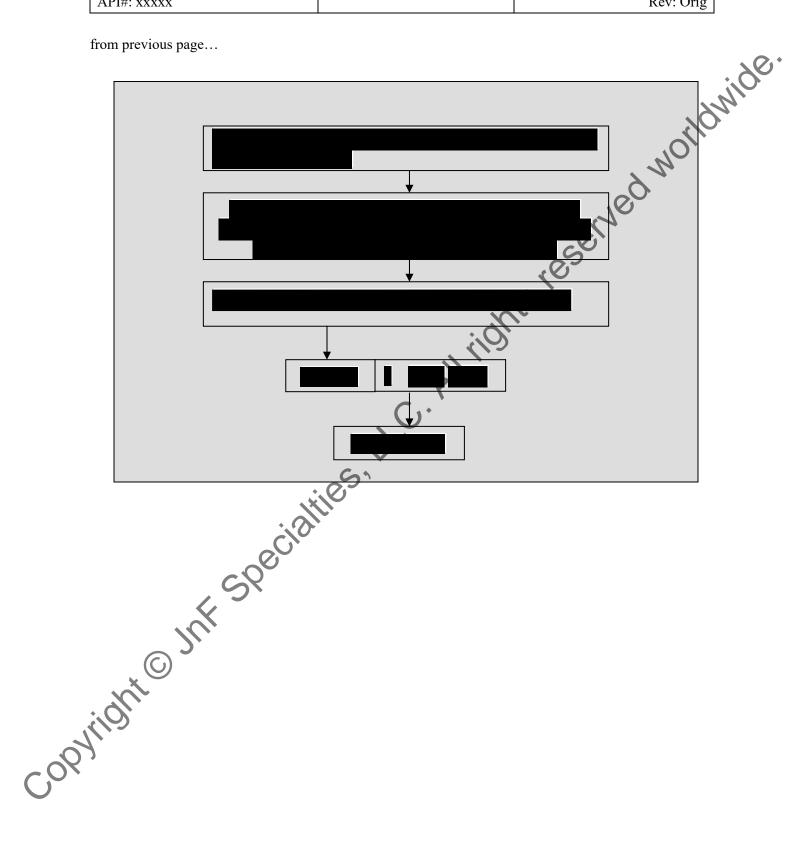


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Document Link:	Location on Server (if used)

Abstract:
This docume ontent. This document describes the work instruction for reviewing purchase order content.



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QMS-08-1 Purchase Order Review Work Instruction

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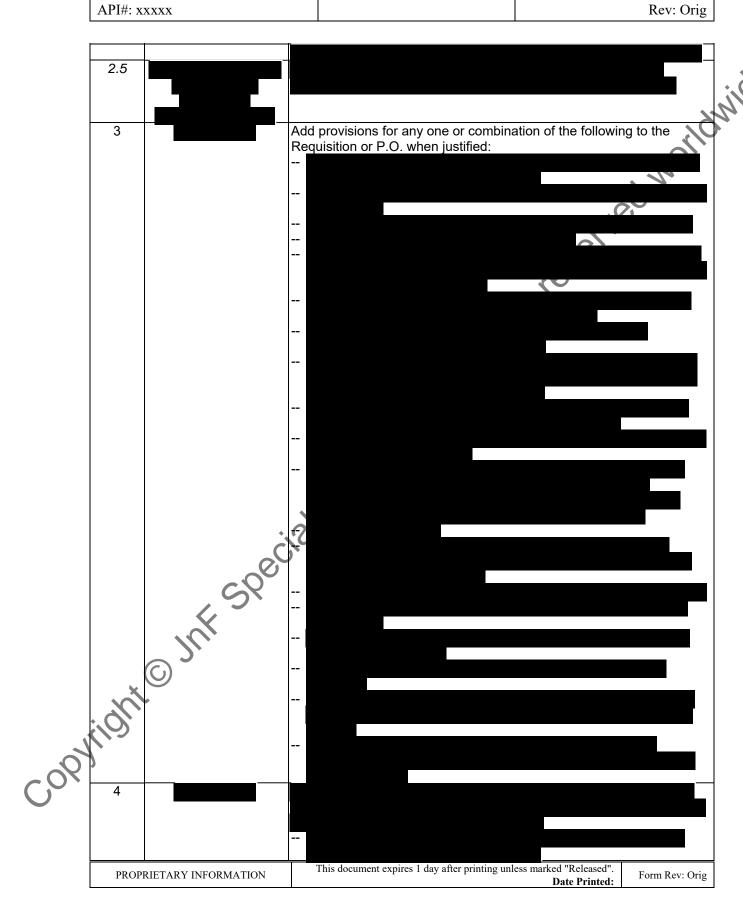
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Your Company Name

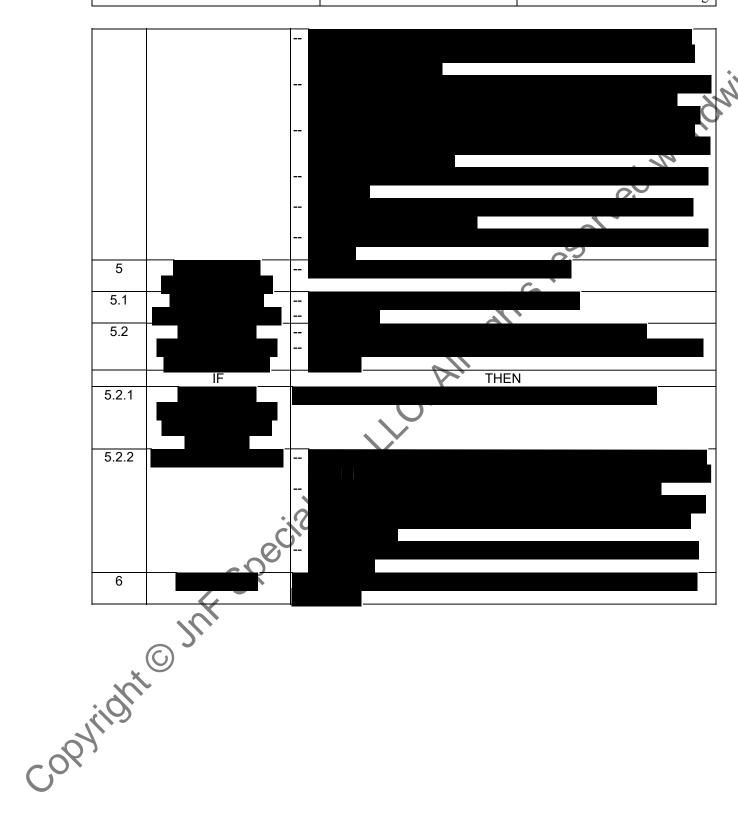
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Your Company Name

QMS-08-1 Purchase Order Review Work Instruction



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### 1.0 PURPOSE

This document defines the Purchasing process including or making reference to procedures for the various activities within the process.

Note: this procedure applies to

### 2.0 THEORY

The purchase of materials

As a result, it is important

# 3.0 PROCEDURE: SUPPLIER EVALUATION AND SELECTION

- 3.1 All suppliers of product related materials or services must be evaluated unless
- 3.2 Supplier evaluation is conducted by following the format on the **Supplier Evaluation Form**.
- 3.3 The **Supplier Evaluation Form** ensures
- 3.4 Once approved through the **Supplier Evaluation Form**, the Responsible Authority (RA) will update the **Approved Supplier List**.
- 3.5 The following ratings apply to suppliers:
- Once entered into the *Approved Supplier List*, suppliers are subject to
- 3.7 Using incoming (receiving) inspection results for product suppliers and Company employee feedback on service providers, the Responsible Authority (RA)

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3.8	Using the results from combination of the following functions for product suppliers, the
Resp	nsible Authority
rating	For suppliers providing product, incoming inspection results are recorded on the ier Performance Rating Spreadsheet, which calculates the Supplier's current quality based on items received and items accepted. A new Supplier that rates 100% on their livery
3.10	If a new Supplier rates , the Supplier remains at
3.11	If any Supplier rates the Supplier will
3.12	If items are returned
3.13	Any Supplier may
3.14	Management may
3.15	During management review, the entire Approved Supplier List is
	See the OMS-04 Management Process Procedure.
3.16 and	The Company performs verification activities of externally provided processes, products ervices when
Custo	ner verification activities performed at any level of the supply chain does not
Verifi	ation activities include one or more of the following activities:
•	a

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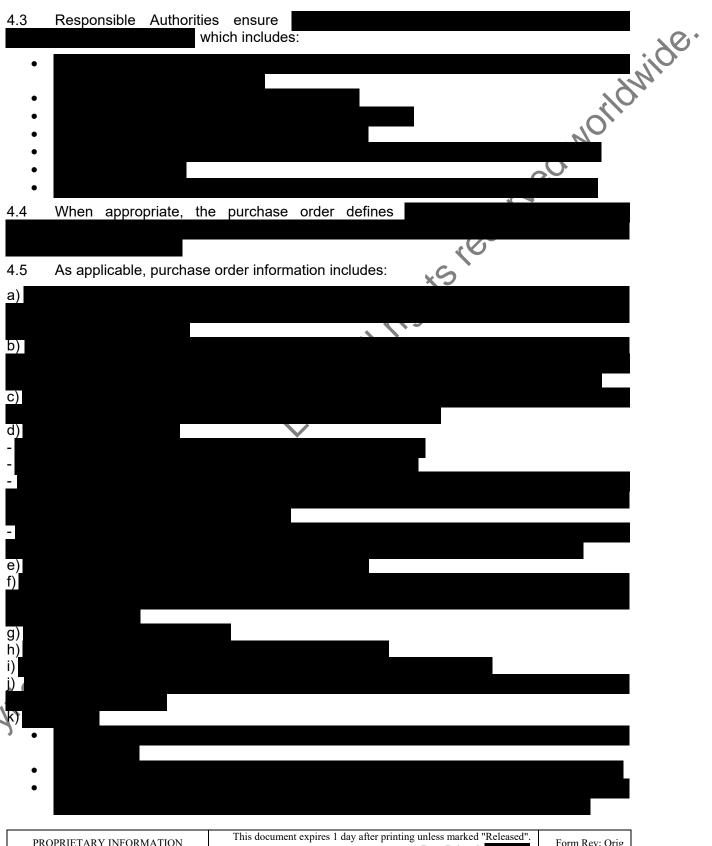
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•	
When	external provider test reports are utilized to verify externally provided products, the
Compa	
3.17	Critical Products, Components or Activities
	the Company or Customer identifies products, components or activities as
	the Company
accord	ling to the <b>QMS-09 Receiving Inspection Procedure</b> , and that includes:
a)	
b)	
,	
c)	
	i.
	ii.
	iii.
	n-site Supplier evaluation is recorded on the <b>Supplier Survey Report</b> , which is retained aintained according to the <b>QMS-01 Control of Documented Information Procedure</b> .
3.18	Supplier Re-Evaluation
The Co	ompany determines supplier re-evaluation frequency according to the <b>QMS-04 Management Process</b>
Proce	
4.0	PROCESSING REQUISITIONS AND PURCHASE ORDERS
<b>4.0</b> 4.1	During review of each requisition, the Responsible Authority
7.1	During 15 New or each requisition, the responsible Authority
4.0	10)
4.2	Responsible Authorities take into consideration
(8)	Particular attention is paid
to Purcha	asing documents
	which may include

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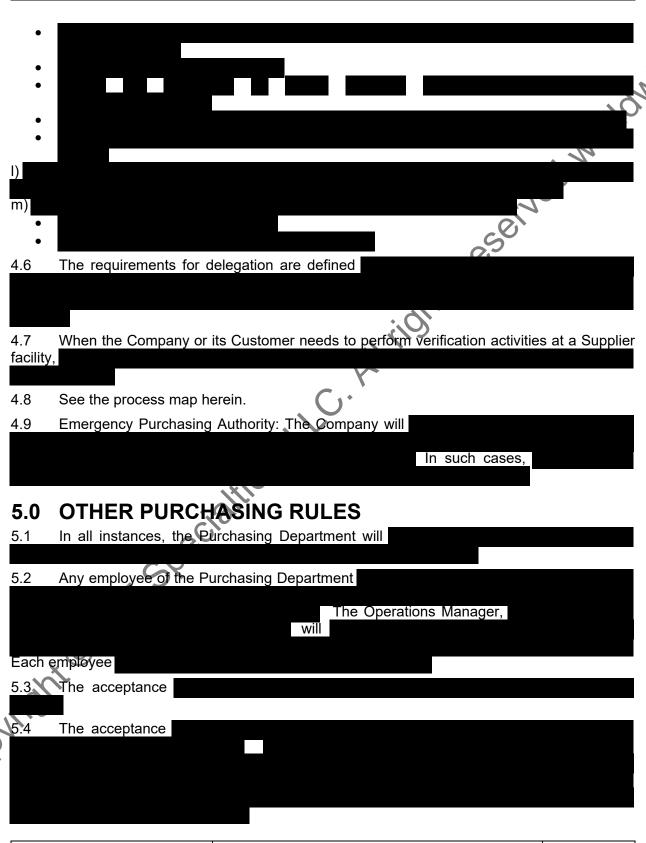
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The Purchasing Department will 5.5

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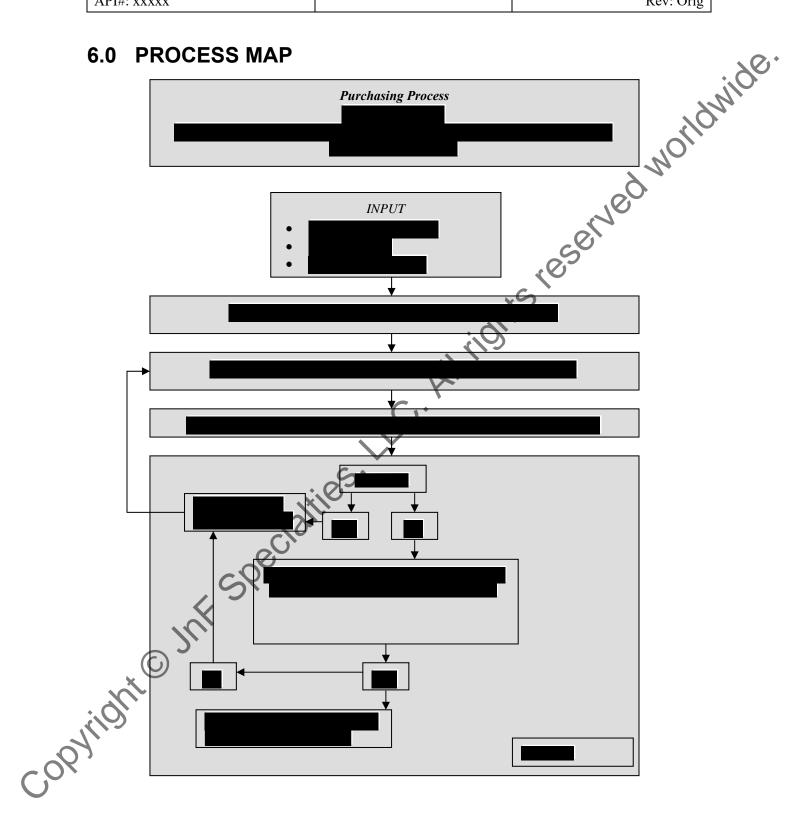


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# **PROCESS MAP**



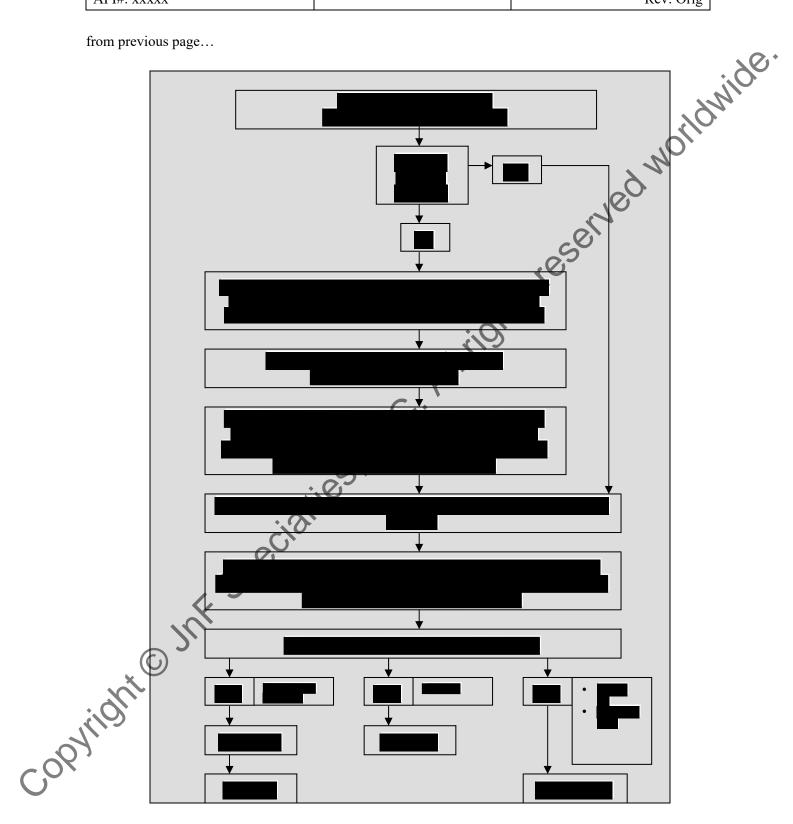


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COPYILO	PROCEDURE: RECEIVING INSPECTION	



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#### 1.0 **PURPOSE**

This document defines the Receiving process including

## 2.0 THEORY

aildwide. Receiving is the first line of defense to however, Receiving inspection cannot

As a result of the Company

#### **PROCEDURE: RECEIVING** 3.0

#### PROCEDURE: RECEIVING INSPECTION 4.0

The inspector will receive the items and original paperwork from the RA and 4.1

4.2 Inspections are performed according to Appendix A or as required by The results are recorded on the purchase order is processed according to Appendix B.

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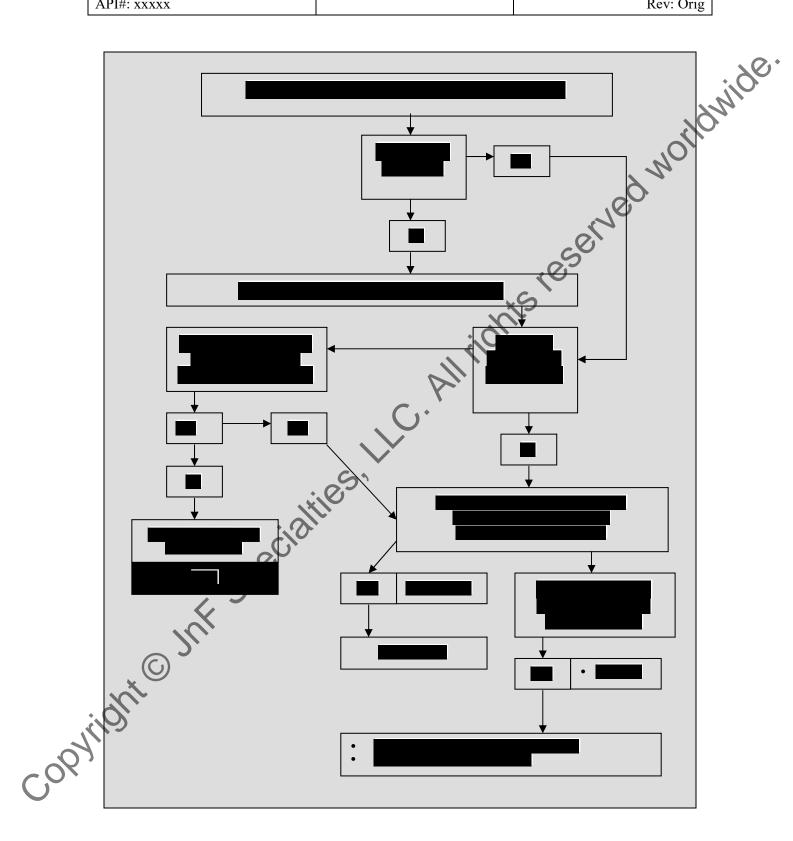
# **PROCESS MAP**



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# **APPENDIX A - RECEIVING INSPECTION WORK** INSTRUCTIONS

Op 1: Acquire copy of Purch	ase Order. Perform verification
	Examine the supply to
	The Supplier's conformance certificate(s) should
Op 2: Verify supply	
0.00	
Op 3:	Items exempt
On 4: Varify the Sympler is	01
Op 4: Verify the Supplier is	
If Supplier provides	
n Supplier provides	
If Supplier provides	
Op 5: If the supply is	
On C. Dowform First Discs Ma	abania Wigual inapaction and
Op 6: Perform First Piece Me	echanical/Visual inspection on a
Op 7: SAMPLING PLAN:	
Sampling plan ANSI Z1.4 AQ	: 1.0 is required for
Camping Plan ANOI 21.4	E. 1.0 is required for
do	not apply sampling plan for
Randomly select items for	
	, then
Op 8: Verify	
then	
Op 9: Verify	Also an
2 40 1/ :5	then
Op 10: Verify	
then	
Op 11: Review all documenta	
	, then
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Op 12: Verify		
Op 13: When raw material is	perform the following a	ctivities:
For	p	
For		
On 11: When product is		
Op 14: When product is Op 15: Verify		
<b>Op 16:</b> If the Supplier is		
<b>Op 17:</b> Affix a		
Op 18: If supplies are		
If the supply is		
Op 19: Complete		
Op 20: Complete Op 21: Record Process to	ne <i>Purchase Order</i> according to <i>Appendix B.</i>	
Op 22: If the Supplier's		
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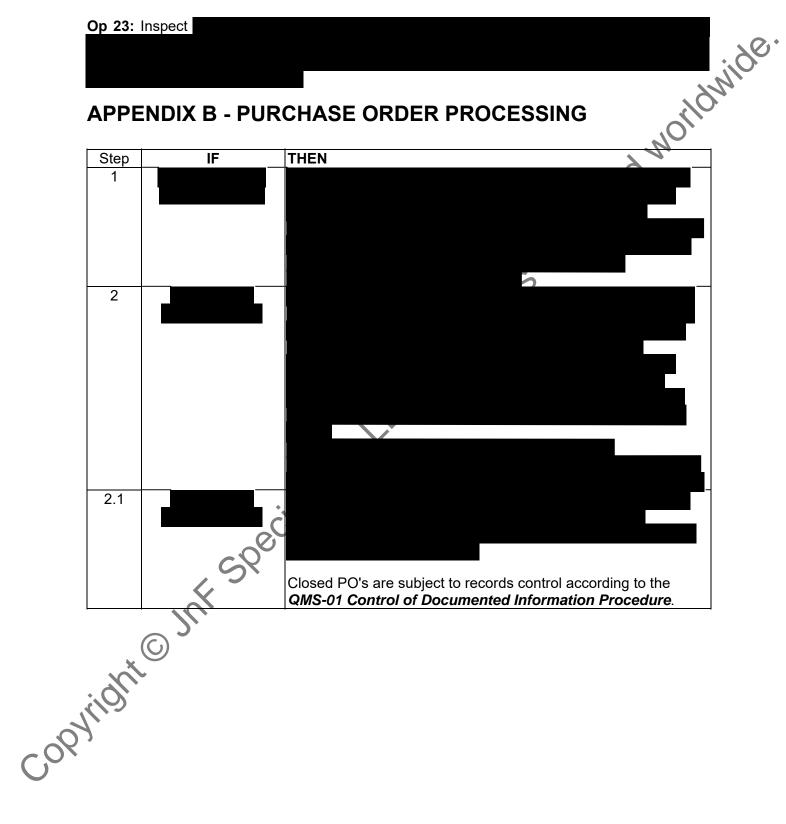
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Op 23: Inspect

## APPENDIX B - PURCHASE ORDER PROCESSING



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#### 1.0 **PURPOSE**

This document defines the overall production process and includes or makes reference to the procedures necessary for the process.

NOTE: The production process includes all QC inspections and tests within it. Quality is not a separate process.

#### 2.0 **THEORY**

Production operations or tasks must be conducted under controlled conditions to ensure product and component quality and component quality.

By this we mean:

PROBLEM RESOLUTION

All employees are instructed to immediately notify a Responsible Authority (RA) whenever

It is understood that the appropriate responsible authority will

No disciplinary action may be attached to an employee's attempt to resolve a problem (Corrective Action Procedure, 3.3)

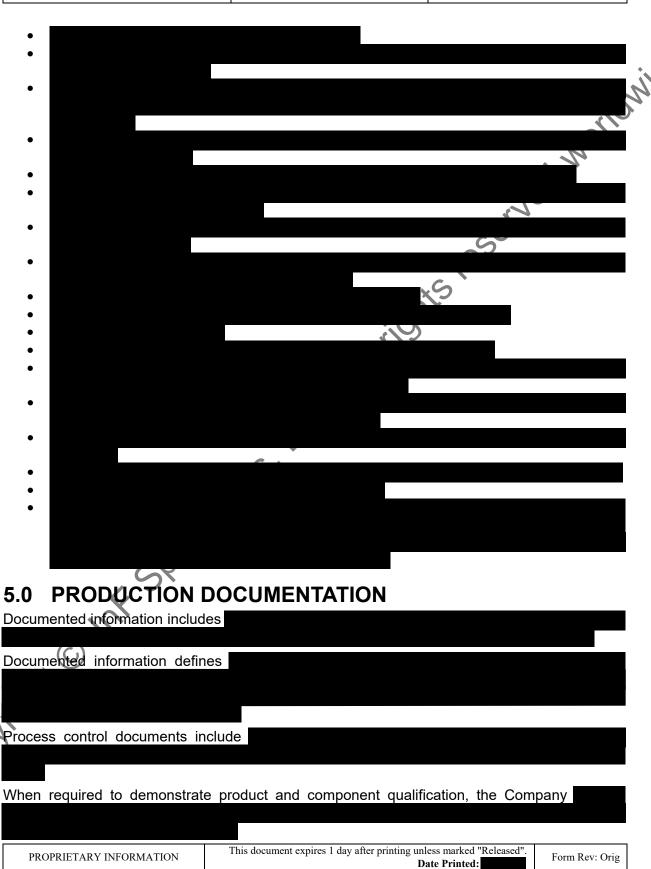
# REQUIREMENTS

The Company implements product/component production and servicing provisions under controlled conditions, which includes:

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5.1	All revision controlled p	roduction documer	nts are		
5.2	In addition to this pro	ocess procedure,	Where req	uired, these	
5.3	Such documentation	includes			
5.4	The Company develop	os, retains and m	aintains docu	mentation that inc	cludes
	,	including criteria f	or		
5.5	Records that are creat	ed for			
6.0	PRODUCT AND	COMPONE	NT IDEN	TIFICATION	
The C	company maintains the ir throughout the produc	nspection/test and	conformity/no	nconformity status	of deliverable
The C	company controls				
6.1	Products and compone	nts are	b	y any of the follow	ing methods:
	A			_	
6.2	Lot traceability or indiv	idual serialization (	of parts and c	components is mai	ntained
	<b>Instruction</b> . Responsible			according to the	
TOTA				instruct bility are retained a	and maintained
accord	ding to the <b>QMS-01</b> Cont				
Tracea	ability requirements inclu	de:			
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•	
•	
•	
6.3	Nonconforming products or components
Nonco	according to the QMS-14 Control of onformities Procedure.
6.4	Any discovery of product or component that is
6.5	IDENTIFICATION OF TRANSFER CONTAINERS
6.5.1	Whenever a portion of chemical is transferred from its original container to a
6.5.2	Whenever a portion of chemical is transferred from its original container to a
7.0	PRODUCT AND COMPONENT HANDLING
7.1 handlir	Work instructions instruct Operators on the proper and safe
7.2	In all cases, Operators
	The Company provides suitable safety and personal protection equipment for handling dous or toxic materials. Operators are required to wear or use such equipment as directed ir supervisors or managers.
8.0	PRESERVATION
Preser	evation of deliverable goods is performed according to the <i>Preservation Procedure</i> for or the <i>QMS-11 Shipping Procedure</i> for Instructions are provided for:

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8.1	8.1 Operators will employ		
8.2	8.2 Operators will employ proper use of		
8.3	8.3 Operators will employ		- Office
8.4	· · · · · · · · · · · · · · · · · · ·		
	The Company reserves the right to		
8.5	8.5 FOD:		
8.6	8.6 including	:(0)	
8.7			
The	9.0 CUSTOMER PROPERTY CO The Company controls, identifies, maintains, pre- property		ïes Customer
9.1	9.1 Customer Property (Property) means		
		Hard	ware property
incl	includes:		,
	•		
	•		
	•		
92	9.2 All Customer furnished property		
5.2	5.2 All Odstorner raminined property		
0.0	2 Property		
9.3	9.3 Property As practical,		
9.4	9.4		
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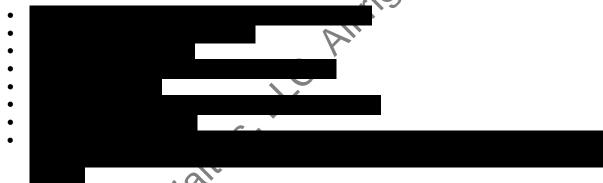
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## **10.0 VALIDATION OF PROCESSES**

Unless otherwise specified by engineering requirements, the *Validation-Verification Form* is used to record results of validation and verification activities.

# 10.1 Provisions for validation and verification includes:



# 10.2 Validation and Control of Special Processes

When identified as critical to product performance by the Company or product specification, processes requiring validation include:



Prior to their use, the Company establishes qualification and approval of special processes. In addition,

Qualification and approval of special processes includes, as applicable:

- •
- •

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•		

## 11.0 PRODUCTION PROCESS VERIFICATION

The Company implements production process verification activities

, which includes

# 11.1 Control of Equipment, Tools, and Software Programs

Equipment, tools, and software programs used to

which includes

# 12.0 INSPECTION AND TEST OF PRODUCT AND COMPONENT

The Company maintains suitable infrastructure for

The Company determines

Records of all inspection activities are retained and

maintained according to the QMS-01 Control of Documented Information Procedure.

# 12.1 Receiving Inspection

Receiving inspection is performed according to the QMS-09 Receiving Procedure.

# 12.2 First Article Inspection

The Company uses a representative item from the first production run of a new part or assembly to verify

12.2.1 First article inspections are

12.2.2 The Company will utilize the Customer provided First Article Inspection Report to record First Article inspection results when provided.

12.2.3 Where not provided, the Company

12.2.4 Complete the first article inspection form

and

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12.2.5	Calibrated	tools	shall be	used	for	first	article	inspection;	however,	
1) 2)										
12.2.6 <b>Contro</b>	Any item f	ailing f <i>nformi</i>	first artic ities Pro	cle insp ecedure	ectic	n mu	ıst be	processed a	according t	o the <b>QMS-14</b>
	In Process		•		ed <b>I</b>			4	and	as
12.3.2	In-process	inspec	ctions ar	e						
	ompany en						for mor	nitoring and	measurem	ent activity for
•										
•				×						
	sampling is upon <i>ANS</i>								ance, the s	ampling plan is
12.3.3	Calibrated	tools	shall be	e used	for	in-p	rocess	inspection;	however,	
1) 2),		ı								
12.3.5	When appl Any item f	ailing i	in-proces	ss insp	ectio		•		according to	o the <i>QMS-14</i>
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#### 12.4 Final Inspection

12.4.1 Final inspection is performed
and
12.4.2 100% sampling is required for final inspection unless
12.4.3 Calibrated tools shall be used for final inspection; however,
12.4.3 Calibrated tools shall be used for final inspection, however,
1) 2)
12.4.4 The Responsible Authority according to
12.4.5 Any item failing final inspection must be processed according to the <b>QMS-14 Control of Nonconformities Procedure</b> .
Prior to product and component delivery, the Responsible Authority
The Company
13.0 SHELF LIFE EXTENSION
Shelf life extension is subject to Customer Review and/or Approval
13.1 Items that are subject to expiration may
for instance:
13.1.1 <sub>M</sub>
18.1.2
13.1.3
13.1.4

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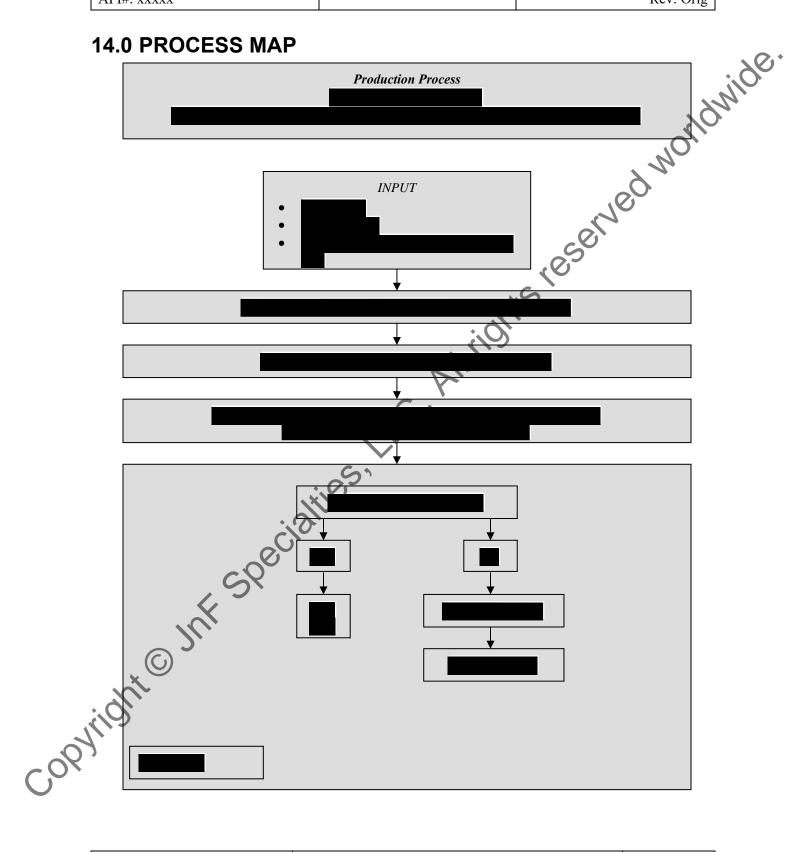


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#### 14.0 PROCESS MAP



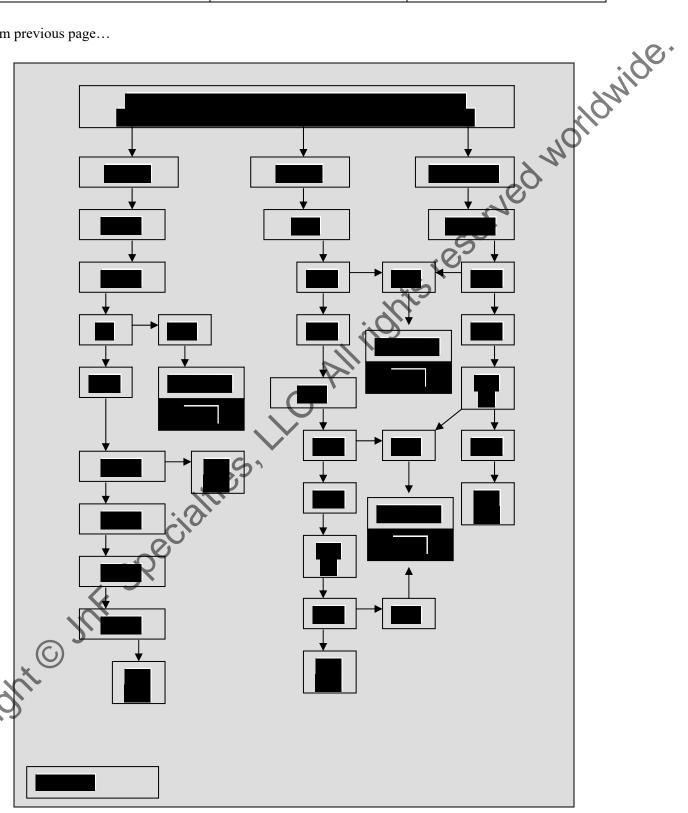


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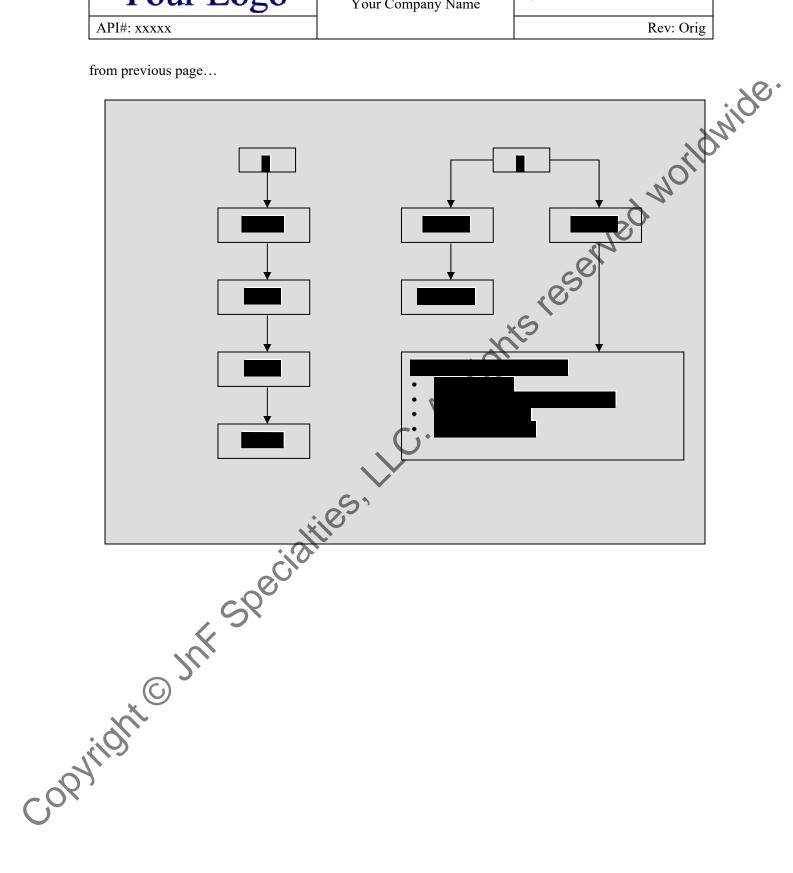




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idwide.

- arrangement of shipping is as a result, the Company

  CEDURE: PACKAGING AND SHIPPING of activities shall provide instructions for:

  See Process Map.

  See Process Map.

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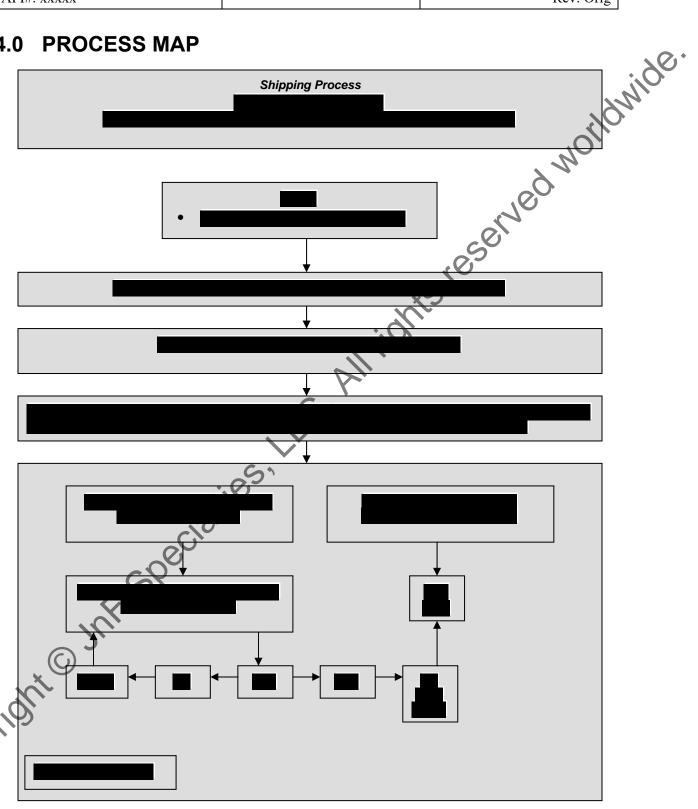


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#### 4.0 PROCESS MAP



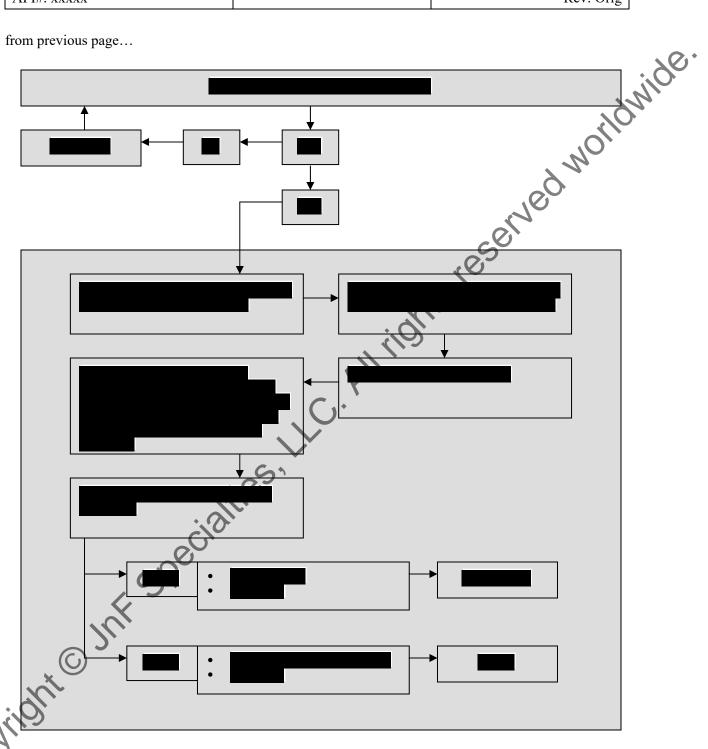
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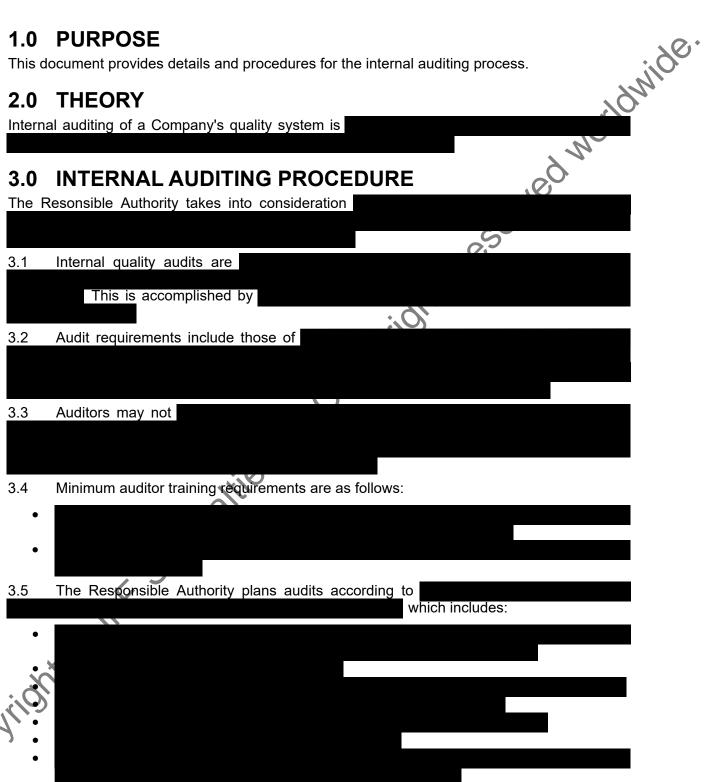
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QMS-12 Internal Auditing Procedure

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#### 1.0 **PURPOSE**

This document provides details and procedures for the internal auditing process.



The Responsible Authority maintains the Internal Audit Schedule

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QMS-12 Internal Auditing Procedure

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3.7	Using the <i>Internal Audit Report</i> , the Lead Auditor	The audit team to the <i>Internal Audit Report</i> .
3.8	An audit team	All Gullings
record	ed on the <i>Internal Audit Report</i> .	All findings are
3.9	The internal audit team submits requests for corrective	action according to the QMS-13
Corre	ctive Action Procedure as necessary to	
3.10	During the corrective action	
3.11	The completed <i>Internal Audit Report</i> is and the <i>Internal Audit Schedule</i>	~S
3.12	Copies of the completed audit report	
3.13	The results of internal audits	
	according to the QMS-04 Manager	nent Process Procedure and by
3.14	In all cases, auditees are	
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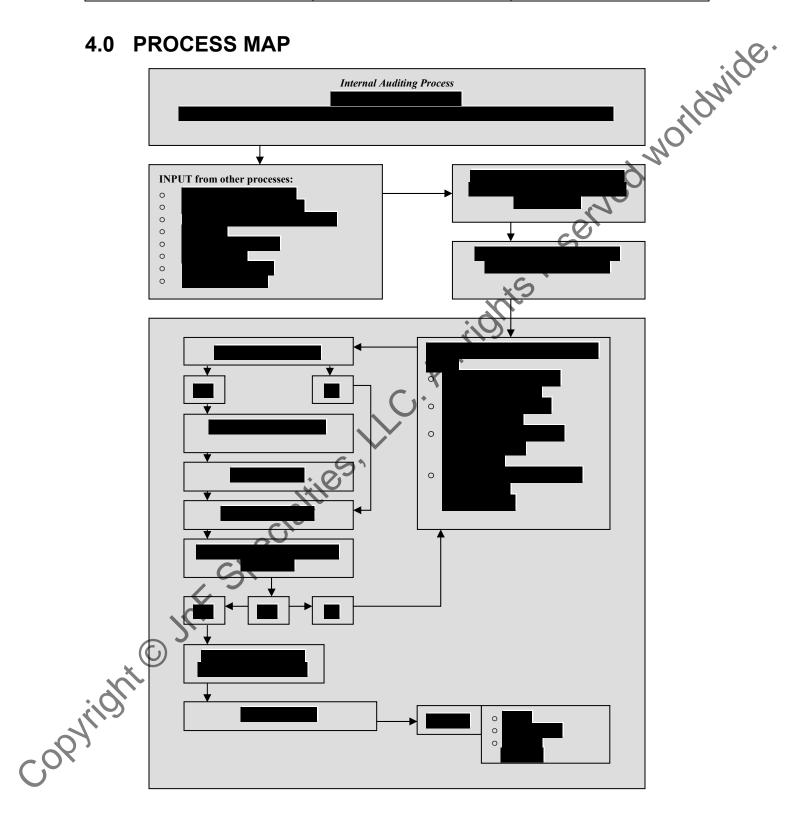


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QMS-12 Internal Auditing Procedure

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#### **PROCESS MAP** 4.0



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Identifier:	Procedure
Date:	Latest Revision Date
Project:	Customer, Unique ID, Part Number
Document Status:	Draft, Redline, Released, Obsolete
Document Link:	Location on Server (if used)

Abstract:
This docum This document describes the procedures used to correct and prevent nonconformities.

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QMS-13 Corrective Action Procedure

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Your Company Name

QMS-13 Corrective Action Procedure

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#### 1.0 PURPOSE

This document provides details and procedures for the process governing the discovery, reporting, resolution and recording of actions taken to correct and prevent nonconformities.

PROPRIETARY INFORMATION

2.0 THEORY
Corrective action is taken to correct nonconformities, which could be
Sources for preventive action opportunities include
Having a formal
system to record and resolve existing and potential problems ensures that these problems do not occur or reoccur, thereby improving products, processes and the work environment.
3.0 PROCEDURE: INTERNAL REPORTS
3.1 The Company utilizes a <i>Request for Support</i> (RFS) form to record nonconformities
related to its products, components and production process activities, well as The form and system are also used for potential
problems (preventive action). In all cases,
The Company determines if additional nonconformities exist based on their causes
and takes further action when required
3.2 ALL employees are
3.3 No disciplinary action
3.4 The assigned the role of RFS Administrator.
3.5 See Process Map for the processing and routing of RFS's.
3.6 If the Responsible Authority
0.0 If the Nesponsible Authority
3.7 Actions taken are to the degree appropriate to the problem according to Responsible Authorities, which includes:
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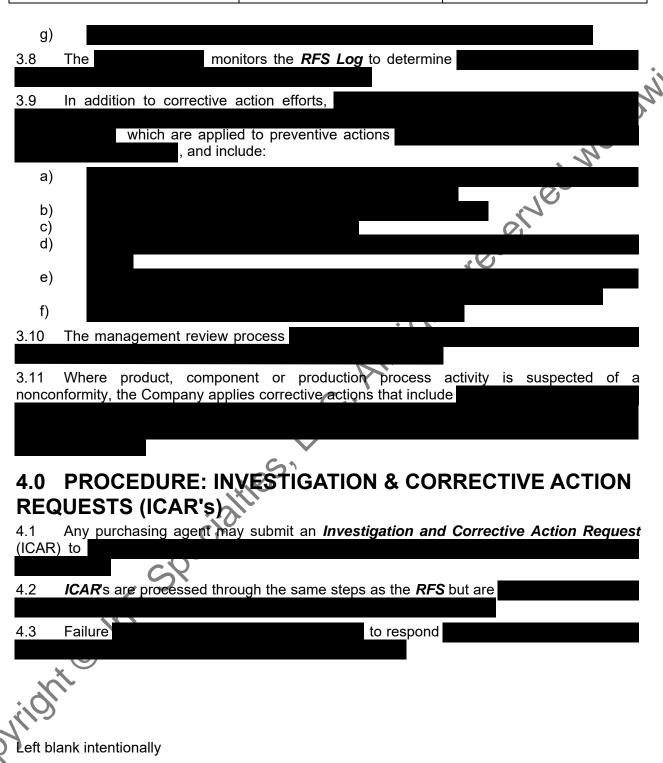
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#### 5.0 **PROCESS MAP**



# CONTROL OF NONCONFORMITIES PROCEDURE Origination Date: XXXX

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Abstract:			
This document describes procedures for control of nonconformities.			

This document describes procedures for control of nonconformities.

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QMS-14 Control of Nonconformities Procedure

Rev: Orig

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Your Company Name

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Your Company Name

QMS-14 Control of Nonconformities Procedure

Rev: Orig

#### 1.0 **PURPOSE**

This document defines and makes reference to the procedures necessary for the control of nonconforming items.

2.0 SCOPE

Items that have failed inspections or toots

Items that have failed inspections or tests

#### **GENERAL PROCEDURE** 3.0

3.1 "Nonconformance" is

that does not meet:

- Nonconforming items must be withheld pending disposition by a completed RFS 3.2

before shipment.

- All employees are empowered to engage this procedure when they discover potential or nonconforming items. No employee may work on Yellow-Tagged nonconforming items.
- Upon discovery of a honconforming item, an employee may 3.4

For example,

When an employee cannot 3.5

- The employee The employee
- The employee

A **Yellow-Tag** may

API#: xxxxx

Your Company Name

QMS-14 Control of Nonconformities Procedure

Rev: Orig

3.9 Upon receipt of the <i>RFS</i> , the Responsible Authority	
The Responsible Authority  Necessary actions are taken	
3.10 The Responsible Authority which includes	
3.11 If the nonconforming item is ascertained or estimated to be the fault of a Supplier Responsible Authority may elect to	er, the
In such cases,  Corrective actions are processed according to the QMS-13 Corrective Action Procedure	
3.12 The Responsible Authority will also indicate on the <i>RFS</i> form if is required	
3.13 The <b>RFS</b> shall then be submitted to the Material Review Board (MRB) for review disposition. Necessary actions are taken to	<i>w</i> and
Records of the nature of nonconformities, subsequent actions, concessions and dispositions are retained and maintained according to the <i>QMS-01 Control of Docum Information Procedure</i> .	
3.14 The MRB consists of the following Responsible Authorities, at a minimum:	
• ger •	
3.14.1 MRB Qualification	
A Material Review Board member must:	
1) 2)	
3.15 In the event of a non-unanimous decision,	
3.16 The Company shall take actions	
Notifications shall include  A clear description of the control of	of the
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Your Company Name

QMS-14 Control of Nonconformities Procedure

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4.0	DISPOSITIONS
4.1	Dispositions are classified as Major, Minor or None.
4.1.1	Major:
	10.
4.1.2	Minor:
4.1.3	None:
4.2	MRB dispositions may include, but are not limited to:
•	
•	
•	
•	
4.2.1	Clarification
	IRB may determine that a <b>Request for Support</b> was prepared because of ambiguity or
	erpretation of a requirement, may disposition the RFS as 'Clarification Only'.
This M	Further disposition action is at the discretion of the MRB.  IRB disposition is
4.2.2	Conditional Acceptance
Nonco	onforming supplies or processes may be dispositioned 'conditional accept' if
	A 'conditional accept' disposition is  Corrective action
instruç	ctions when required, are recorded on the <b>Request for Support</b> . This MRB disposition is
The e	evaluation and release under concession of nonconformities that do not satisfy
Manuf	facturing Acceptance Criteria (MAC) is provided that:
a)	provided that.
·	
b)	

API#: xxxxx

Your Company Name

QMS-14 Control of Nonconformities Procedure

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This MRB

c) 4.2.3 Non-Deliverable (Regrade for Alternative Applications) Suspect supplies must be dispositioned 'Non-Deliverable' when This MRB disposition is 4.2.4 Notification It is possible This MRB disposition is Precautionary The MRB may determine that a Request for Support was The condition must not be classified as This MRB disposition is 4.2.6 Repair (Non-Standard and Standard) When an acceptable repair is possible, repair action may be authorized. The MRB This MRB disposition is 4.2.7 Request for Waiver/Deviation When a supply is considered 'fit-for-use' by the MRB This MRB disposition is Return to Supplier (Receiving Inspection) When supplies deviate from requirements

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dispos	sition is
4.2.9	Rework (Non-Standard and Standard)
The N	IRB may disposition "Rework" according to
dispos	This MRB sition is
4.2.10	Scrap
Raw r	naterials, parts and components
is	This MRB disposition
5.0	CUSTOMER DISPOSITION AUTHORITY
5.1 5.2	Major:  RTV and Scrap dispositions are
5.3	Minor:
5.4	Scrap, RTV or Standard Rework dispositions are
5.5	None:
6.0	PROCESSING SCRAP
6.1	Nonconforming items dispositioned as scrap are
6.2	
0.2	positively segregated until
6.3	
6.45	Scrap is
U. <del>T</del>	Colap is
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# CALIBRATION PROCEDURE MO/Yr Origination Date: Mo/Yr Document

Date: Your Date

Document Status:

Released

Abstract:
This document describes calibration procedures. copyright Copyright

Your Logo	Your Company Name	QMS-15 Calibration Procedure
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QMS-15 Calibration Procedure

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#### **PURPOSE** 1.0

This document defines the procedures necessary for calibration of measuring equipment.

idwide. 2.0 **THEORY** Measurement results are only valid when 3.0 **DEFINITIONS** 

#### **GENERAL CALIBRATION PROCEDURE**

- Calibration is performed
- Measuring instruments are calibrated 4.2

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4.3	
4.4	All M&TE are
4.5	A <b>Recall Log</b> (and/or <b>Recall Card</b> ) is
,	The <b>Recall Log</b> (and/or <b>Recall</b> is retained and maintained according to the <b>QMS-01 Control of Documented</b> nation <b>Procedure</b> .
4.6	The number of items scheduled for monthly recertification is
4.7	In addition to the <i>Recall Log</i> (and/or <i>Recall Card</i> ), a <i>Calibration Report</i> is
Contro	The Calibration Report is retained and maintained according to the QMS-01 of Documented Information Procedure.
Calibra	ation Instructions are
	Instructions may
4.8	Calibration intervals may
4.9	Adjustable M&TE is the schedule of <i>Table 1</i> . Nonadjustable M&TE is
	The calibration interval

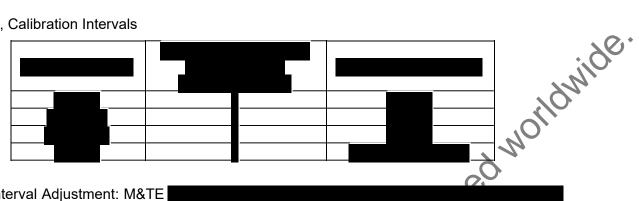
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QMS-15 Calibration Procedure

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#### TABLE 1, Calibration Intervals



Interval Adjustment: M&TE

- 4.11 M&TE calibration intervals may
- 4.12 Overdue items
- 4.13 A calibration sticker A calibration tag A tag or sticker The tag or sticker

Calibration Standards/Special Equipment 4.14

The following is the position of the National Conference of Standards Laboratories (NCSL):



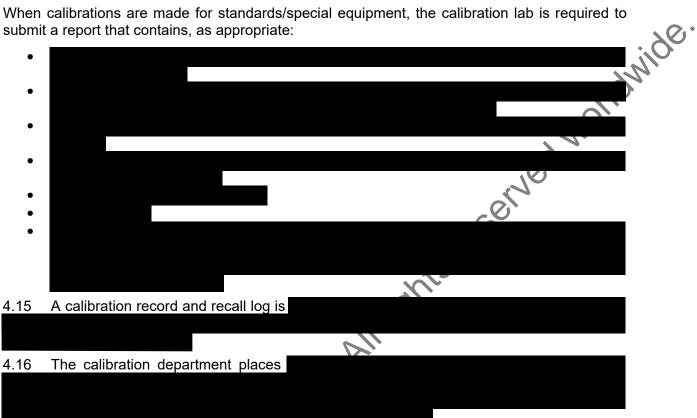
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When calibrations are made for standards/special equipment, the calibration lab is required to submit a report that contains, as appropriate:



4.17 Traceability:

Non-Calibrated M&TE Upon request, non-calibrated M&TE may be submitted for calibration. Non-calibrated measurement devices may be used to accept or reject deliverable item quality characteristics under the following conditions:

1)

A non-calibrated measurement device that is verified accurate

4.19 Calibration Not Required M&TE

4.19.1 Software programs that are used for operation of production equipment are however,

4.19.2

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4.19.3	
4.19.4	
4.19.5	
4.10.0	
4.40.0	Device a smaller that are used in an accordance and test a suitance to
4.19.6	Power supplies that are used in process control and test equipment are however,
4.20 are	Employee Owned Tools: Personal tooling or measuring equipment owned by employees
4.21	Storage and Handling of M&TE: M&TE is handled
4.00	MOTE requiring transportation
4.22	M&TE requiring transportation
4.23	M&TE storage areas
4.24	Archive / Long-Term Storage.
	if it was
•	
•	
М&ТЕ	that has been calibrated and stored
5.0	OUT-OF-TOLERANCE EQUIPMENT AND TOOLING
5.1	Calibrated M&TE that is found to be significantly out of tolerance,

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5.2 M&TE found significantly out of tolerance

5.3 An instrument whose calibration error is significantly out-of-tolerance

5.4 Any product certified with M&TE subsequently found to be out-of-tolerance

#### 6.0 LOST EQUIPMENT

6.1 Measurement and test equipment that cannot be located

#### 7.0 MANAGEMENT REVIEW

7.1 Management Review meetings are conducted according to the **QMS-04 Management Process Procedure**. During Management Review,

#### **APPENDIX 1**

Setting and/or selecting an **NIST** traceable reference standard to calibrate a measurement device.

Requirement:

The measurement range of a device being checked for accuracy must be

#### VOLTMETER:

A voltmeter shall be verified for accuracy within an equivalent range on the reference standard: A voltmeter reference standard may have scales that range from 2-20V, 20-200V, etc.

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The voltmeter being checked for accuracy must be set to bracket standard - or - the reference standard must be set to a range to voltmeter being checked for accuracy. For instance,	
OTHER MEACHIREMENT DEVICES.	.,0
OTHER MEASUREMENT DEVICES:	
Any <b>NIST</b> traceable reference standard whose maximum measured the device being checked for accuracy	urement range is the same as
9	101
For instance,	
APPENDIX 2	5
Nonadjustable M&TE is inherently stable and includes	
weight "standards" are	<b>NIST</b> traceable gage block and
Gai	
The Operator is	
For instance,	
To control the inventory of inherently stable M&TE, the Respons	sible Authority
	For instance
	For instance,

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# Jed moridinide. **DEFINITIONS AND** ABBREVIATIONS PROCEDURE Origination Date: XXXXX

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	Date:	Latest Revision Date
	Project:	Customer, Unique ID, Part Number
	Document Status:	Draft, Redline, Released, Obsolete
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Abstract: This document describes defini	tions and abbrev	iations used by the Company.

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QMS-16 Definitions and Abbreviations Procedure

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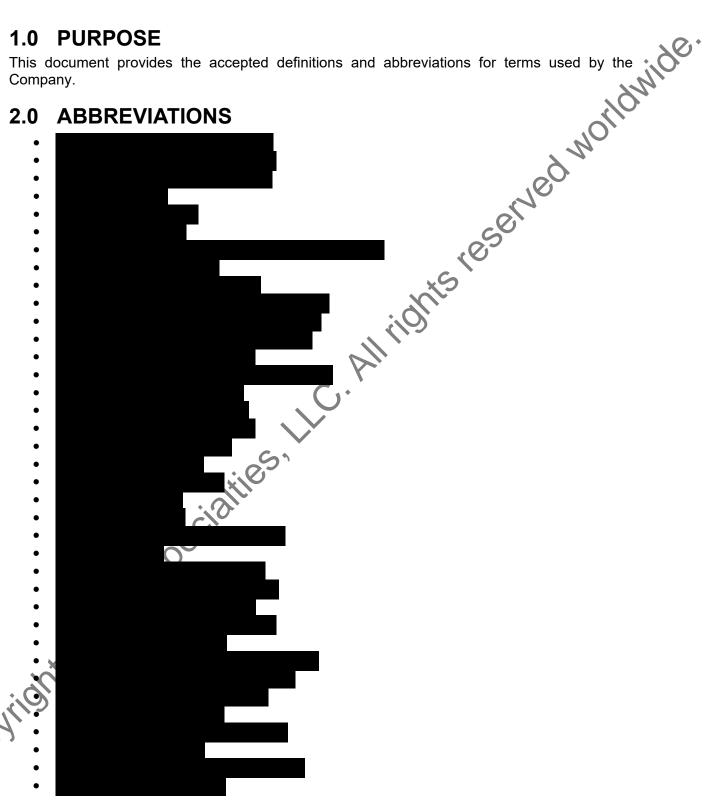
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QMS-16 Definitions and Abbreviations Procedure

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Project:	Customer, Unique ID, Part Number	
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Abstract:
This docume ervices. This document describes the procedures used to design and develop products or services.

API#: xxxxx Your Company Name

QMS-17 Design and Development Procedure

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COPYIIO	Design and development changes PROCESS MAP	



Your Company Name

QMS-17 Design and Development Procedure

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#### **PURPOSE** 1.0

This document provides details on the Design and Development process.

#### **THEORY** 2.0

duide Controlling the design and development activity ensures

#### **DESIGN & DEVELOPMENT PROCEDURE** 3.0

#### 3.1 General

The responsible engineering authority (REA) for design and development is Design and development personnel from various business groups may include Design and development planning outputs are recorded in the applicable Design Review according to the Design Review Work Instruction and are controlled according to the QMS-02 Configuration Management Procedure. Records of the design and development activities are retained and maintained according to the QMS-01 Control of Documented Information Procedure.

#### Design and development planning 3.2

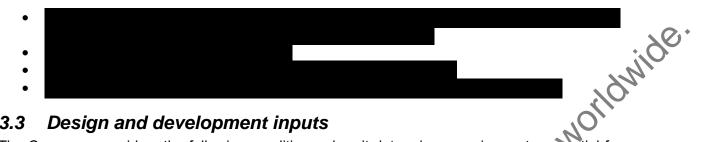
The Company considers the following conditions when determining the stages and controls for design and development:



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QMS-17 Design and Development Procedure

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#### Design and development inputs

The Company considers the following conditions when it determines requirements essential for the specific types of products and services to be designed and developed. the specific types of products and services to be designed and developed:



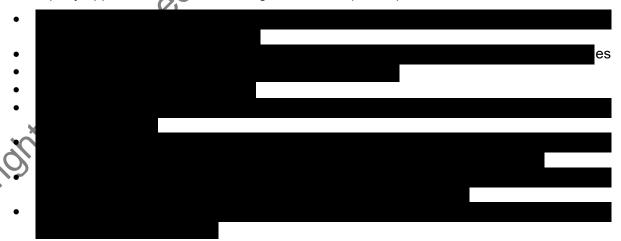
The Company determines that design and development inputs are

The Company retains

and maintains records for design and development inputs according to the QMS-01 Control of Documented Information Procedure.

#### Design and development controls 3.4

The Company applies controls to the design and development process to ensure that:



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API#: xxxxx	

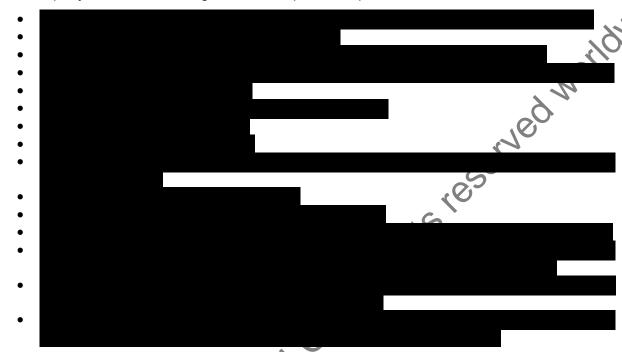
Your Company Name

QMS-17 Design and Development Procedure

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#### Design and development outputs 3.5

The Company ensures that design and development outputs:



The Company approves the design

The Company retains and maintains records for design and development output activities and controls according to the QMS-01 Control of Documented Information Procedure.

#### Design and development changes 3.6

The Company identifies, reviews and controls changes

according to the QMS-02 Configuration

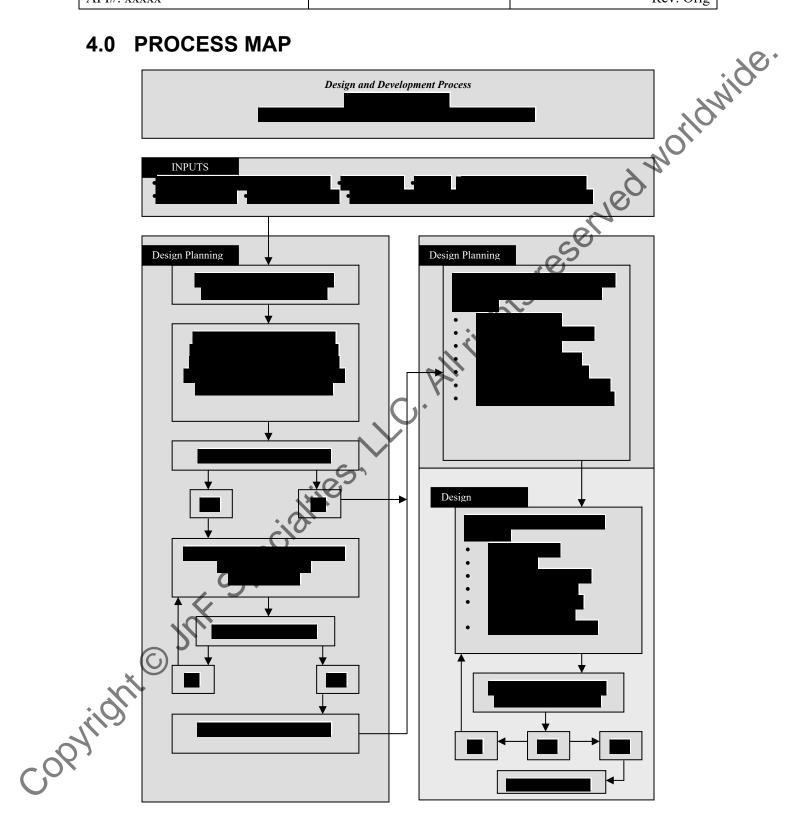
Management Procedure.

All changes are

The Company retains records for:

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#### 4.0 **PROCESS MAP**

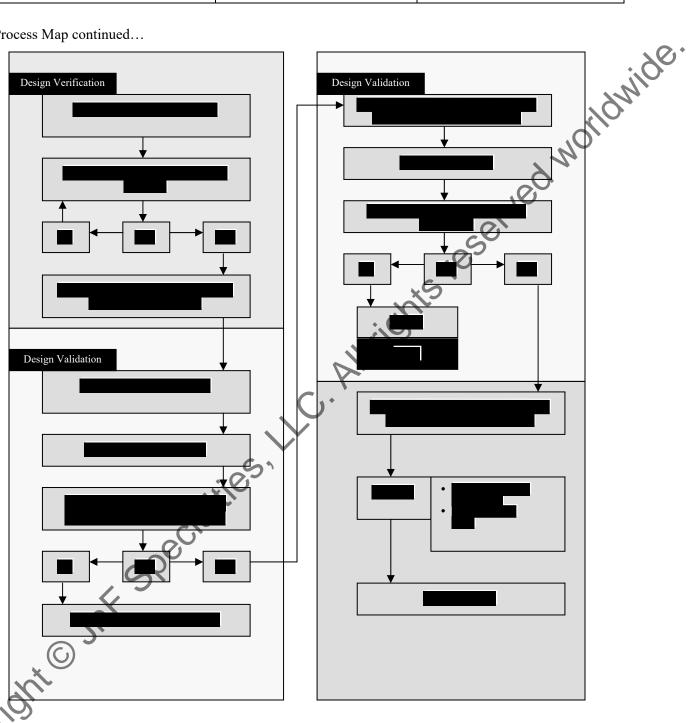




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Process Map continued...



Your Company Name

#### **Contingency Plan**

LC. All rights reserved mortdwide. Rev: Orig E.O. Number - Description Letter Date Contract#: **Your Company Name** Prepared By: Date Your Dept: Date **CONTINGENCY PLAN** Your Dept: Date Your Dept: Date Your Dept: Date Size: A API#: 1 of 1 Form Rev: Orig

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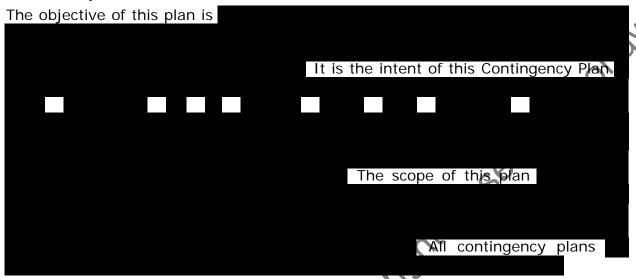
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**REV** API# DOC#: 2 of 2 Your Company Name Orig Contingency Plan

#### 1. Overview

The Company's Contingency Plan provides

#### 2. Scope







Contingency plan items:



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Your Company Name	Orig		Contingency Plan	ı

#### **Sample Contingency Plan**



#### **Sample Contingency Plan**



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Your Logo Your Company Name

# Hs reserved worldwide. **DESIGN REVIEW**

Origination Date: xxxxx

Document Design Review Work Instruction Identifier: Date: XXXXX Project: Docum Status: Document Released

Abstract:

This document describes the work required to perform design review.

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#### 1.0 PURPOSE

orldwide. This document establishes

#### 2.0 THEORY

Design review is used to To serve as a design reviewer indicates

#### 3.0 DESIGN REVIEW

All deliverable hardware and software to assure

#### 3.1 Number and Type of Design Reviews

The number and type of design reviews In principle, the design review A system may

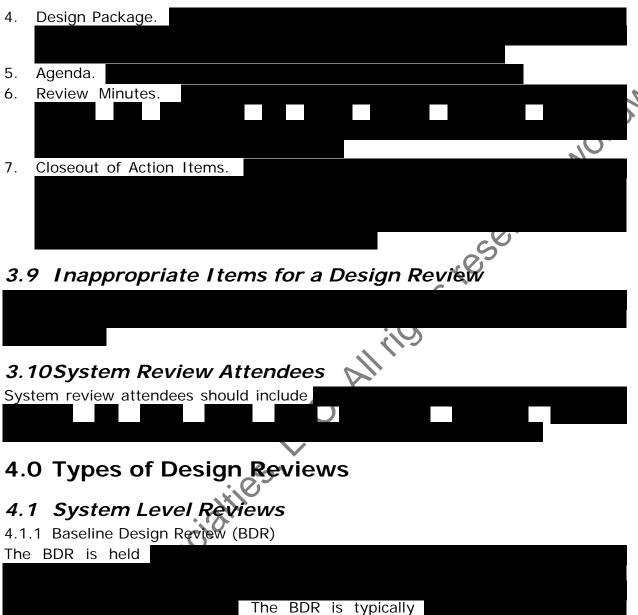
#### 3.2 Scheduling Reviews

At the start of a program, responsible authorities

#### Page 4 of 16

### 3.3 Heritage Design Review Juldwide. Designs that are qualified by another program 3.4 Software and Service Reviews Computer programs, contents of ROM, PROM and 3.5 Subcontractor Reviews Products and services from subcontractors The responsible authority and appropriate support personnel 3.6 Interfaces Reviewers For example 3.7 Post Review Design Changes Changes made to a design Design changes, Fully configured programs 3.8 Design Review Items Requirements. Design. Reviewers.

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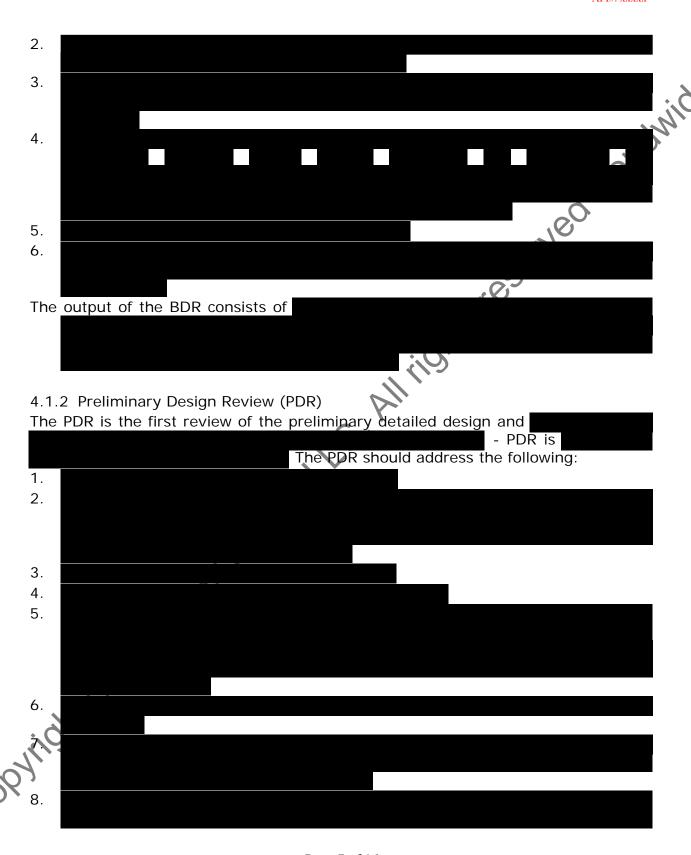


The BDR is typically

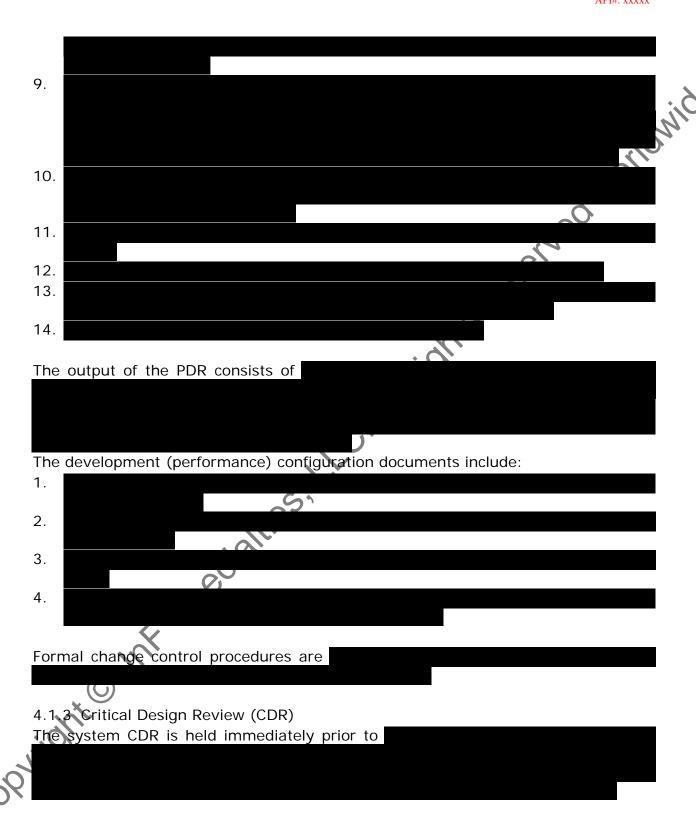
The BDR must

The BDR should address the following:

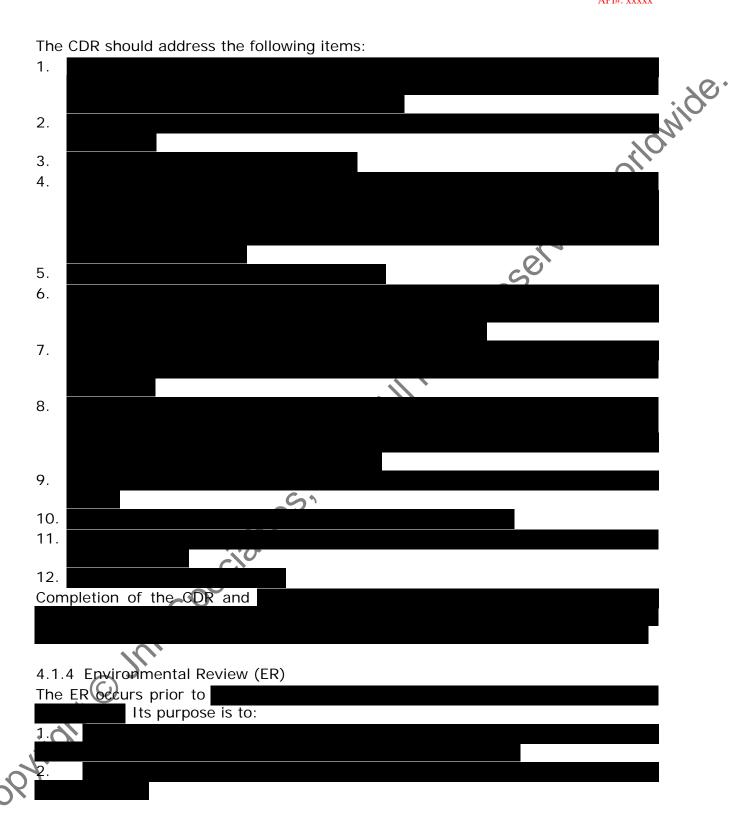
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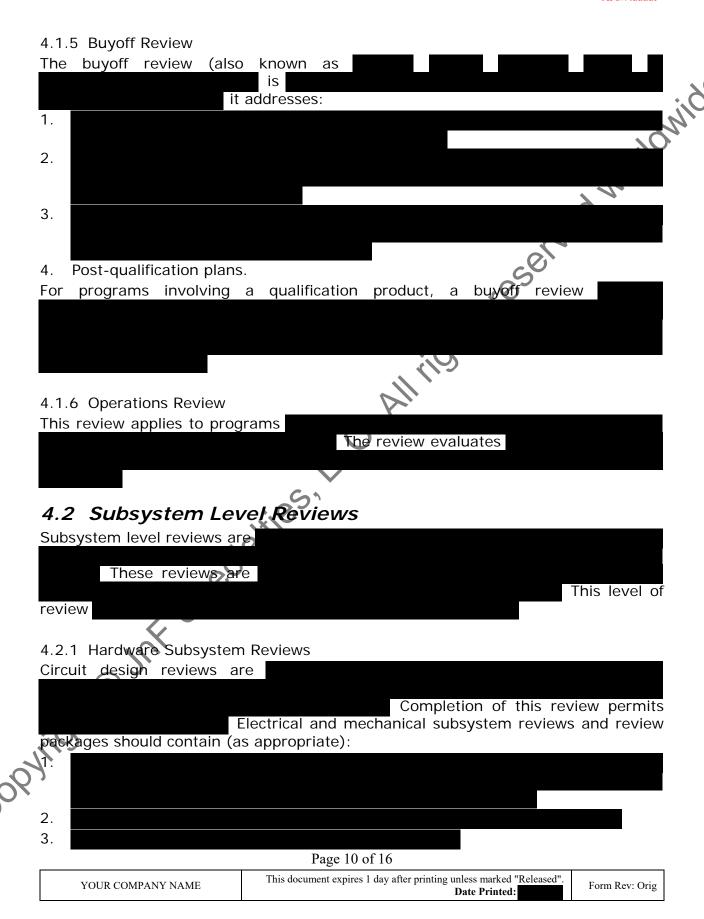
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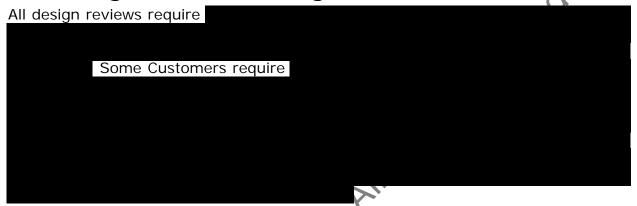
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4.2.2 Software Subsyster	n Reviews		Notid
Software reviews			
The software	CDR		
4.2.2 Eabrication Pro role	assa Baylaw (EDD)	all fide.	
4.2.3 Fabrication Pre-release of a dra			cation, an FPR (also
known as Fabrication Fe	asibility Review –	FFR) is held. Thi	is provides The FPR
consists of			THE TTK
	The FPR should ass	sure that the draw	ving package:
1. 2.			
3.			
<b>~</b>			
The review should addres	s the following items	s:	
<ol> <li>2.</li> </ol>			
3.0			
Upon successful completi	on of the FPR and		

Page 11 of 16

#### 4.3 Other Reviews

Some programs require external review	ews. These re	eviews				
	Interactions	between	external	and	internal	NO.
providers						$O_{i}$
						$\mathcal{U}$

#### 5.0 Design Review Packages



# 5.1 System Level Design Review Data Package (BDR, PDR, CDR)

System level review packages typically contain:

System level review packages typically contain.			

Page 12 of 16

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#	Document	Preparer	
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## 5.2 Circuit Design Review Data Package

Circuit design review packages typically contain:

CIIC	an design review packages typically contain.	
#	Document	Preparer
1		
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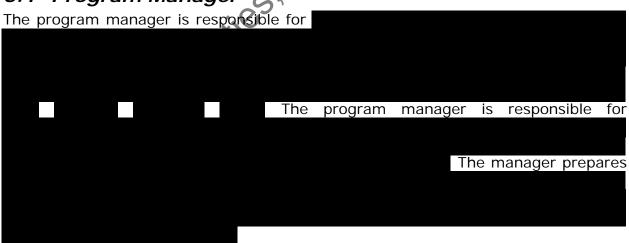
## 5.3 Software Review Data Package

Software review packages typically contain:

3011	bortware review packages typically contain.					
#	Document	Preparer				
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## 6.0 Responsibilities

## 6.1 Program Manager



## 6.2 Chief Engineer

The chief engineer is responsible for

Page 14 of 16

The chief engineer will	
J	Issues concerning
ongineer	referred to the chief
engineer.	
6.3 Chief Scientist	
The chief scientist is responsible for	
	SINEO
6.4 Presenter	
The presenter is responsible for	
6.5 Reviewers	;(d)
Independent reviewers should	
	Reviewers have an obligation to
	noticewers have an obligation to
Doviouses chould	
Reviewers should	
6.6 Chairperson	
The Chairperson	
	The Chairperson must
	The Ghan person must
The Chairperson should	
The Chairperson is	

Page 15 of 16

The Chairperson is responsible for

## 6.7 Section, Group and Department Supervisors

Line supervisors are responsible for

Supervisors should

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## Your Logo

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19th.	
MAINTENANCE PROCEDURE  Origination Date: XXXX  Document  Maintenance Procedure	
Origination Date: XXXX	
×9	
Document Maintenance Procedure Identifier:	
Date: Latest Revision Date	
Project: Customer, Unique ID, Part Number	
Document Draft, Redline, Released, Obsolete	
alile	
Abstract:	
This document describes the maintenance procedure for (your Co).	
JII.	
Abstract: This document describes the maintenance procedure for (your Co).	

Your Logo	Your Company Name	Maintenance Procedure
API#:		Rev: Orig

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## Your Logo API#:

Your Company Name

Maintenance Procedure

Rev: Orig

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3.1	Maintenance Schedules and Documentation	5
3.2	Safety during Maintenance	5
4.0	Requirements	5
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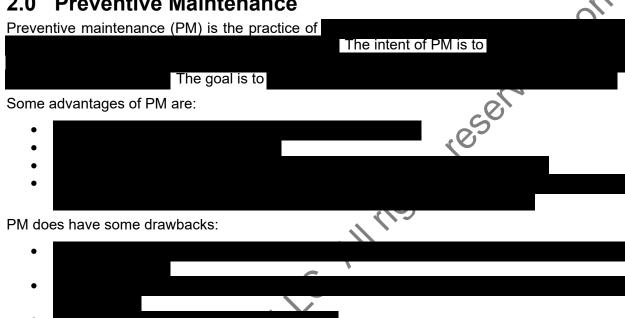
Your Logo	Your Company Name	Maintenance Procedure
API#:		Rev: Orig

## 1. Scope

This procedure is intended to establish recommended practices in the maintenance of production equipment owned and operated by (your Co name).

2.0 Preventive Maintenance

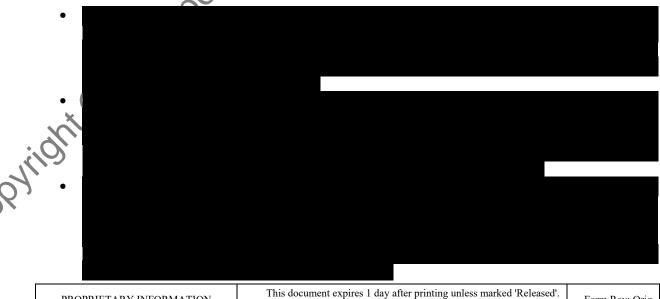
Preventive maintenance (DM):



Recommended electrical and mechanical maintenance practices for some equipment are

## 3.0 General

Maintenance activities fall into three general categories:



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Your Company Name

Maintenance Procedure

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## 3.1 Maintenance Schedules and Documentation

Equipment maintenance

Equipment maintenance work orders

The maintenance

The availability of

In addition,

3.2 Safety during Maintenance

Performing maintenance on production equipment.

## 4.0 Requirements

The Company promotes employee safety and equipment efficiency for its production equipment. To accomplish this, the following requirements apply:



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## Appendix A: Production Equipment Assessment Form

## PRODUCTION EQUIPMENT ASSESSMENT

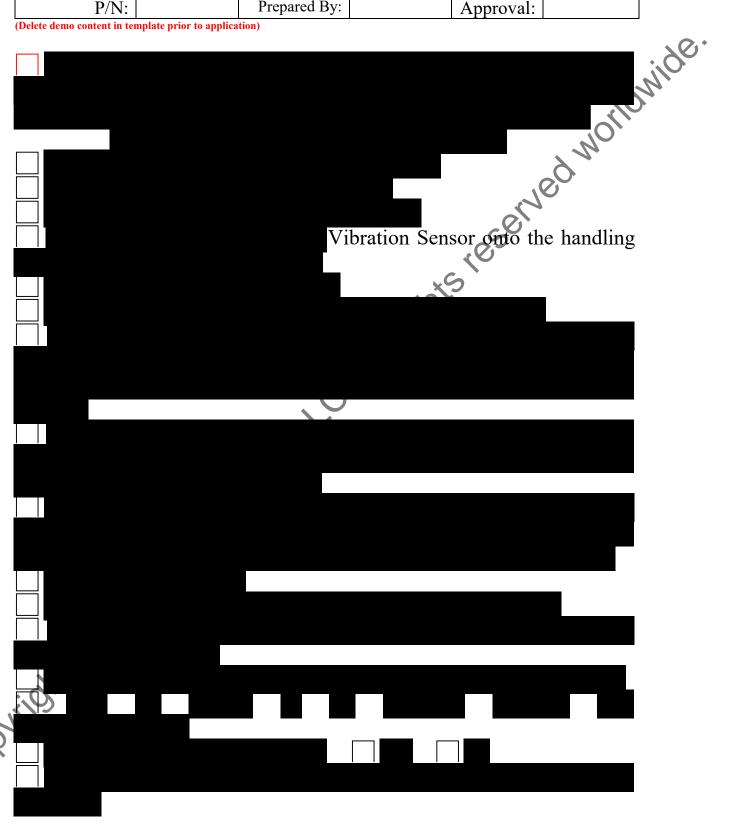
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## PPP&M WORK INSTRUCTIONS

Program Name:	Contract	<b>#:</b>	Date:	
P/N:	Prepared F	y:	Approval:	

(Delete demo content in template prior to application)



Form Rev: Orig





Form Rev: Orig



## LC. All rights reserved worldwide. **Preservation Procedure**

Rev: Orig E.O. Number - Description Letter Date Contract#: **Your Company Name** Prepared By: Date Your Dept: Date PRESERVATION PROCEDURE Your Dept: Date Your Dept: Date Your Dept: Form Rev: Orig 1 of 4Date Size: A API#:

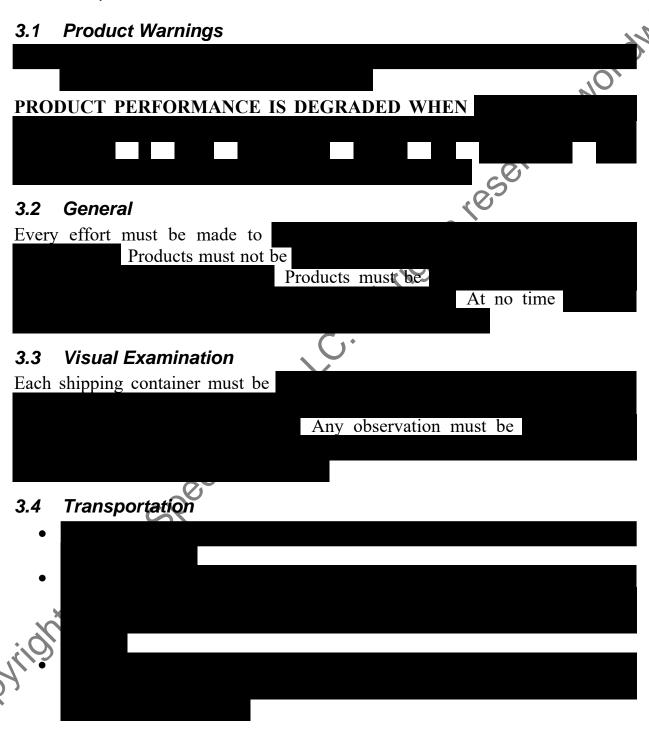
Your Company Name

1.0 Scope The Responsible Authority specifies instructions for the proper handling, preservation, storage, packaging and shipping of supplies to protect quality and prevent damage, loss, deterioration, degradation or substitution of products. The instructions must In the event that preservation criteria are not specified in the contract, The following routines apply: PPP&M instructions must also include DOC#: **REV** API# 2 of 4

## 2.0 Shipping and Customer Receiving

Instructions are contained herein for the shipping carrier and the Customer for preventing damage to products.

## 3.0 REQUIREMENTS



V C N	REV	API#	DOC#:	3 of 4	
Your Company Name				)	

3.5 Handling Products and shipping container instruments must not  Products  must Products and shipping containers must  3.6 Re-packaging for Re-Shipment The shipping container is designed to  3.7 Environmental Sensors Shipping containers may  3.8 Shipping Container Disposition The shipping container and all internal components should
Products and shipping container instruments must not  Products  must  Products and shipping containers must  3.6 Re-packaging for Re-Shipment  The shipping container is designed to  3.7 Environmental Sensors  Shipping containers may  3.8 Shipping Container Disposition
Products and shipping container instruments must not  Products  must  Products and shipping containers must  3.6 Re-packaging for Re-Shipment  The shipping container is designed to  3.7 Environmental Sensors  Shipping containers may  3.8 Shipping Container Disposition
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3.7 Environmental Sensors Shipping containers may  3.8 Shipping Container Disposition
Shipping containers may  3.8 Shipping Container Disposition
Shipping containers may  3.8 Shipping Container Disposition
Shipping containers may  3.8 Shipping Container Disposition
3.8 Shipping Container Disposition
The snipping container and all internal components should
3.9 Preservation, Packaging, Packing, and Marking Instructions
A copy of this procedure and a copy of the preservation, packaging, packing and
marking (PPP&M) instruction must
Re-shipment of the product should
Your Company Name  REV API# DOC#: 4 of 4

## reserved moridinide. RISK ANALYSIS

Origination Date: (month year)

Document Risk Analysis Work Instruction Identifier: Orig Date: Project: Document Status: Released

Abstract:

This document describes methods to

identify and manage risks.

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## 1.0 Scope ildwide. Identify the risks associated with **Objective** 2.0 The identification of risks is Risks associated with A risk can be defined as A risk priority number (RPN) is 3.0 **Process Steps** cialties. 4.0 Requirements 4.1 **Definitions Opportunity Score** Probability Score **Severity Score** Identification of Functional Area Risks The management team Once the management team has This document expires 1 day after printing unless marked "Released". Form Rev: Orig PROPRIETARY INFORMATION **Date Printed:** Page 4 of 14

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The team using the worksheet in Figure 1 or Figure 2; for example, Ranking Potential Risks The management team The functional areas shown below are common to all business operations but any area can be substituted. 4.4 Calculating the Risk Priority Number The risk priority number (RPN) is recorded in Figure 1 or Figure 2. The team should within the established risk categories; such as, see Figure 1 and Figure 2 examples. Typical Risk Categories and Potential Risks: **Risk Categories** A guidance list of potential risks for functional areas is provided in the following tables. The management team should **FUNCTIONAL AREA:** 

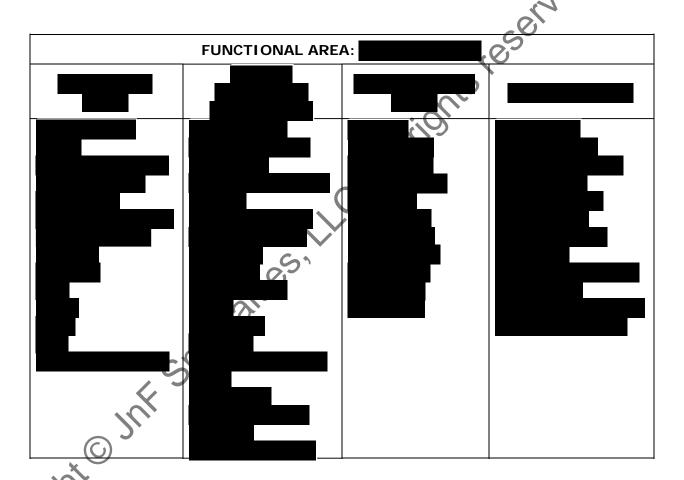
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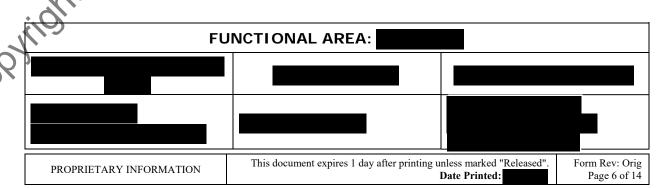
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FUNCTIONAL	AREA:	
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FUNG	CTIONAL AREA:	
BUILDING & OPERATIONS RISKS	SECURITY RISKS	SPILL & RELEASE RISKS
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		- 162 NeO
FUNC	CTIONAL AREA:	(O)
FUN	CTIONAL AREA:	
FUNCT	IONAL AREA:	

## 4.5 Significance Analysis

After potential risks have been identified for a functional area, the significance ranking process will according to the following criteria:

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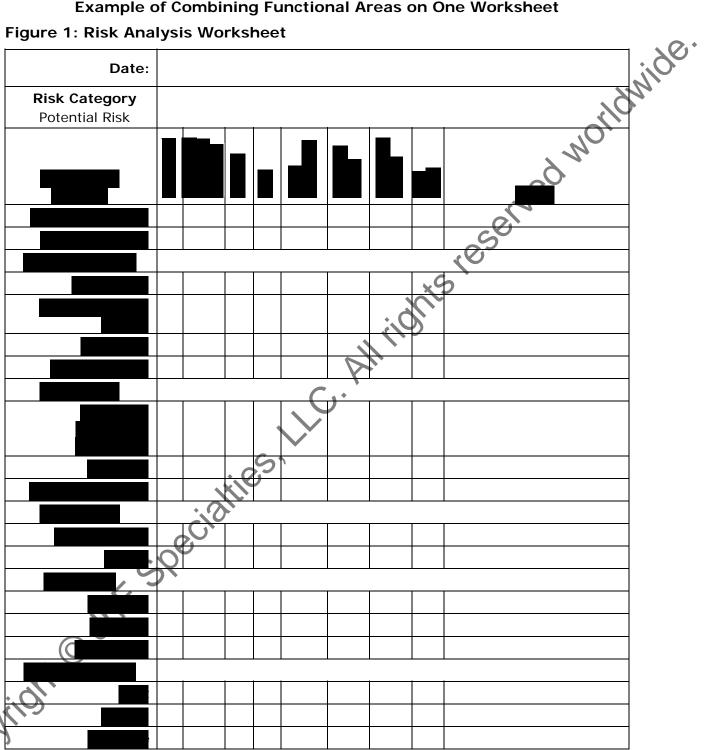
The	e management team	
4.6 Example Function	nal Area:	led m
4.6.1 frequency of occurrence		- defined as the
Another point of view	for this evaluation would be	
1		
2		
3	. 0.	
4		
5		
1		
4.6.2		<ul><li>defined as the</li></ul>
	,	
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<b>(.6.3</b>	<ul><li>defined as the</li></ul>	
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4	
5	
4.6.4	<ul> <li>defined as the</li> </ul>
	This should be evaluated as
	The best
approach is to	
1	*5
2	·
3	
4	
5	
4.6.5	<ul><li>defined as</li></ul>
Examples	include:
3.	

1			
2			
3			- 33
4			
5			
			0
4.6.6		<ul> <li>defined as the</li> </ul>	<u> </u>
		for instan	ce,
		Other considerations would be	
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	Ċ		
6.7		<ul><li>defined as</li></ul>	
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2			
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vorkshoots in	Figure 1 or 5	Siguro 2	using the
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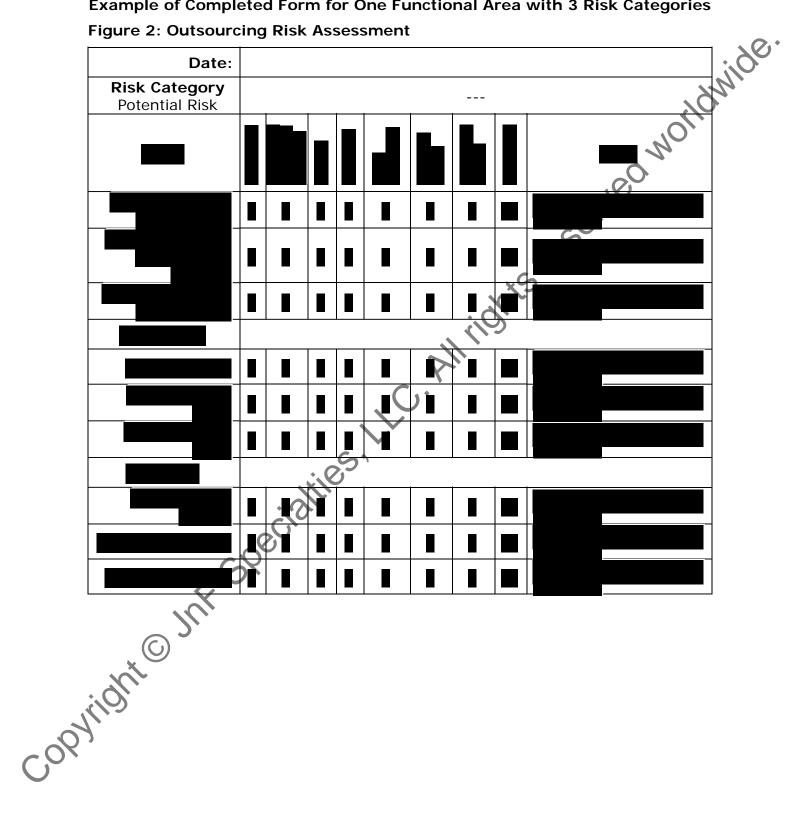
## **Example of Combining Functional Areas on One Worksheet**

Figure 1: Risk Analysis Worksheet



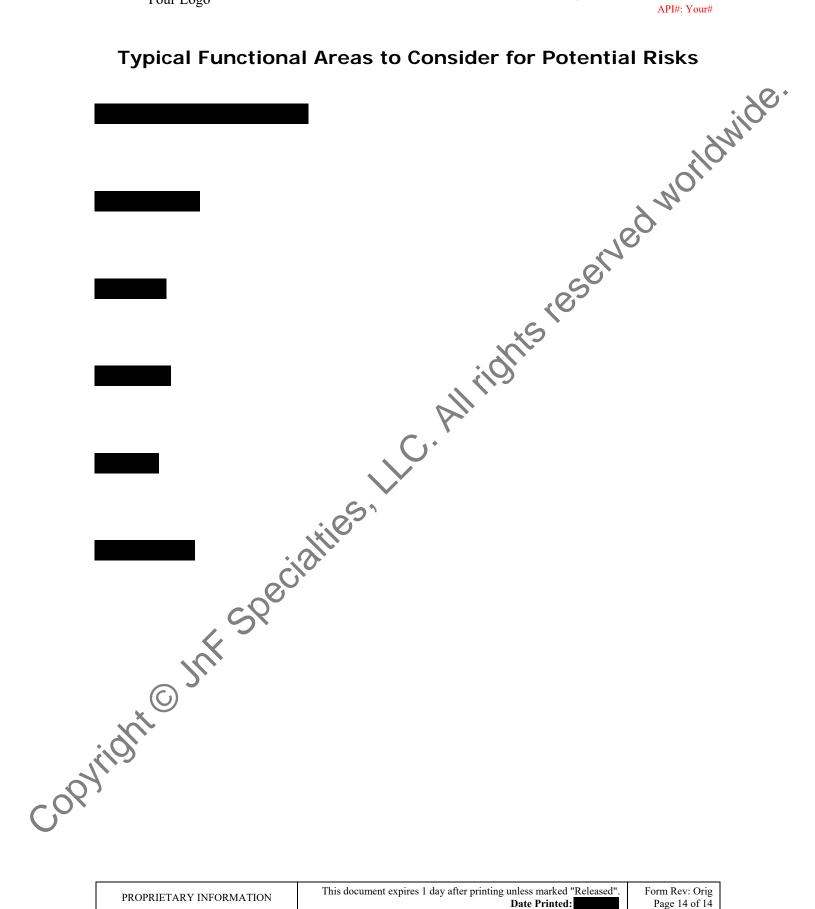
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## **Example of Completed Form for One Functional Area with 3 Risk Categories** Figure 2: Outsourcing Risk Assessment



## **Example of Completed Pareto Distribution Chart for Potential Risks of Outsourcing to New Supplier**





## Your Logo

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Date:	(Your month/year)
Project:	(Your Project Name)
Document Status:	Released

Abstract:

This document describes traceability requirements for (your product/component COPYIIONI name).

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API#: xxxxx

Your Company Name

Traceability Work Instruction

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Traceability Work Instruction

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Copyilo	WORKMANSHIP  Special Emphasis Material Certificate of Compliance  WORKMANSHIP  Special Life  Special	

Your	Logo
------	------

API#: xxxxx

Your Company Name

Traceability Work Instruction

Rev: Orig

## 1.0 PURPOSE

To ensure that correct materials are installed in deliverable goods, traceability must

The material certification report must

process records must

Traceable production

## 2.0 REFERENCES

Contract/Purchase Order Material Specification TBD

## 3.0 EQUIPMENT

**TBD** 

## 4.0 MATERIALS

Material traceability

**TBD** 

## 5.0 REQUIREMENTS

5.1 Material Traceability Q

Where batch traceability

Traceability marking

Traceability must

5.1.1 Purchase orders for raw material must

Records of identification and traceability shall be retained and maintained according to the **QMS-01 Control of Documented Information Procedure**.

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Printed:

Your ]	Logo
--------	------

API#: xxxxx

Your Company Name

Traceability Work Instruction

Rev: Orig

#### Receiving Inspection 5.2

5.2.1 Products and services produced by Suppliers for incorporation in deliverable goods are

5.2.2 Receiving Inspection includes as a minimum:

roughige.

#### Discrepancy Reporting 5.3

Nonconforming products and components must be identified and processed according to the QMS-14 Control of Nonconformities Procedure. Nonconforming items include

The Company reports the receipt of any nonconforming items to

## Material Handling

All raw materials must be marked with a unique traceability number.

5.4.1 Stored raw materials of different alloys and material conditions requiring traceability must

5.4.2 When traceability markings will be removed by a production process, the marking must

Your	Logo
------	------

API#: xxxxx

Traceability Work Instruction

Rev: Orig

Mondaide The traceability marking must 5.4.3 Maintenance of traceability must

Your Company Name

#### Special Emphasis Material Certificate of Compliance 5.5

The Company prepares and submits a certificate of compliance certifying that

The certificate of compliance shows traceability to the marking applied on each individual item and contains the following information:



## 6.0 WORKMANSHIP

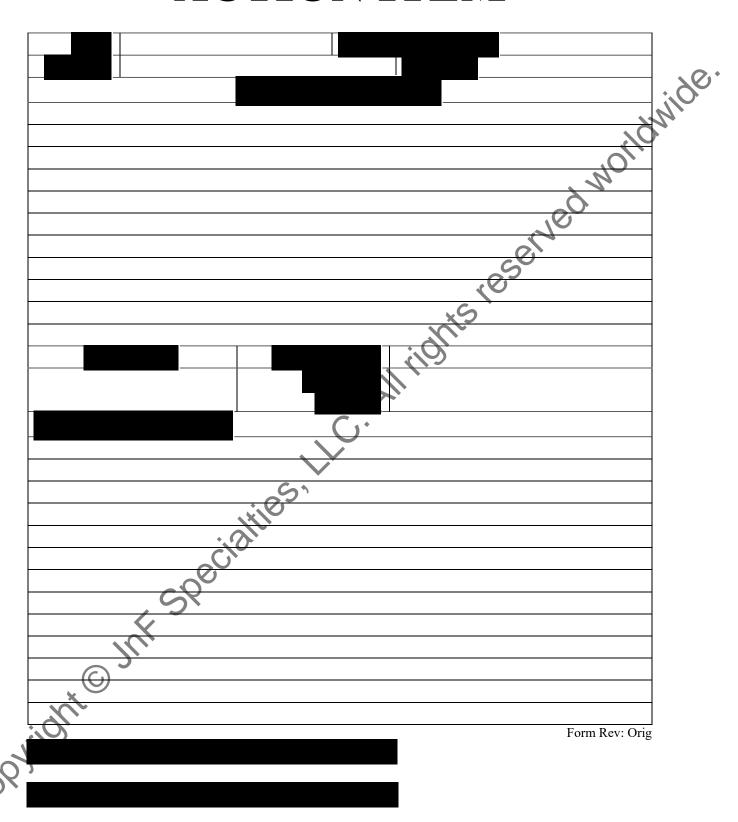
Traceability must

A lot of raw material must be produced as

A traceability code or number providing traceability must

The process of establishing traceability must Traceability must

# **ACTION ITEM**



## **Approved Supplier List**

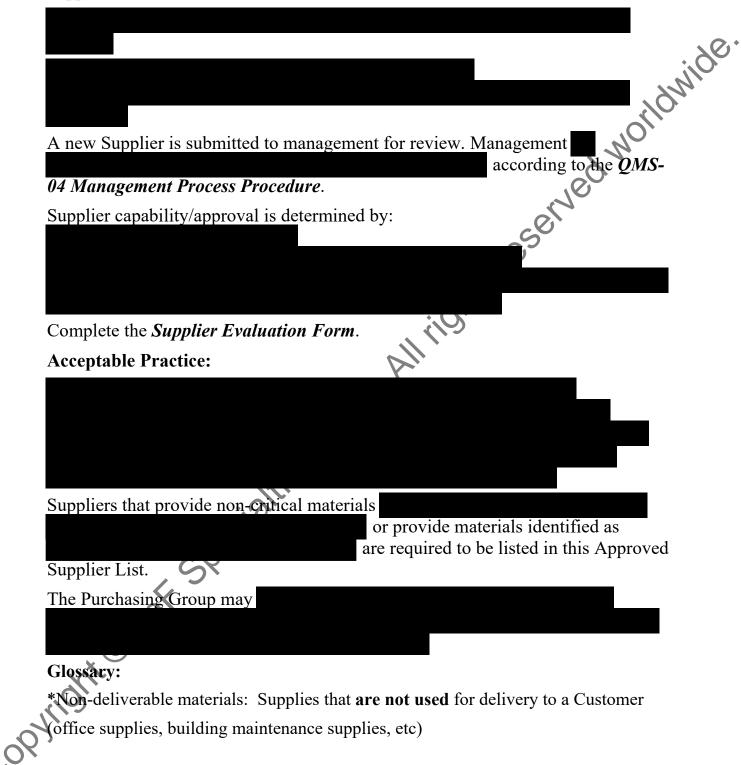
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#### **Procedure:**

Supplier evaluation:



Your Company Name	REV	API#	DOC#:	2 of 3
	Orig		Approved Supplier	r List

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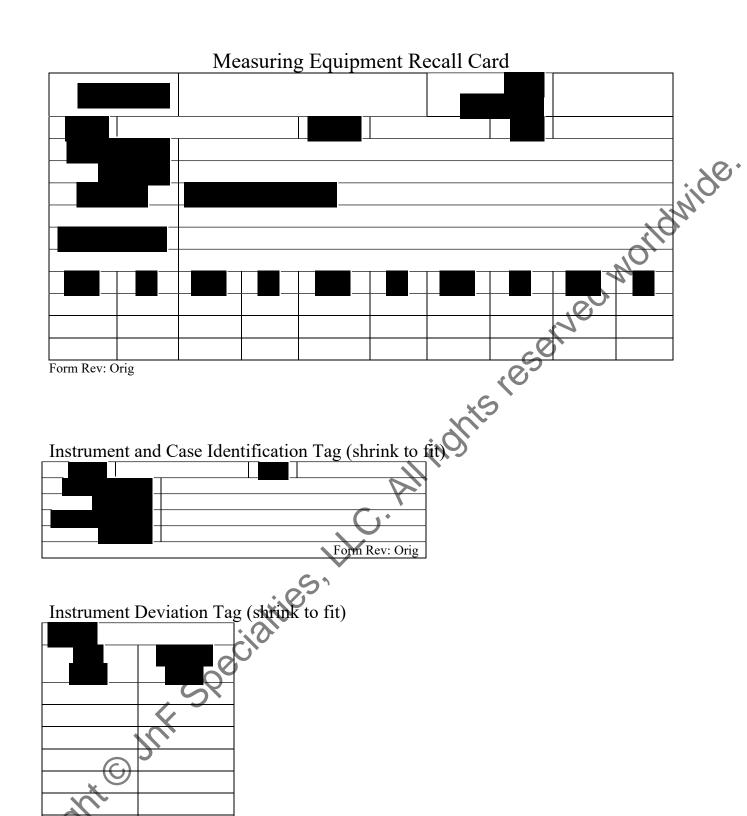
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Abstract:

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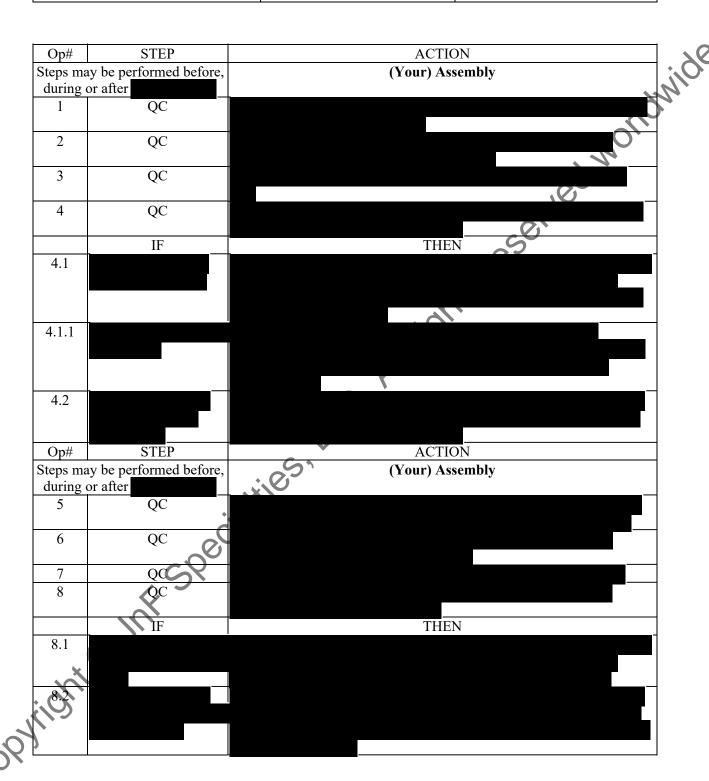
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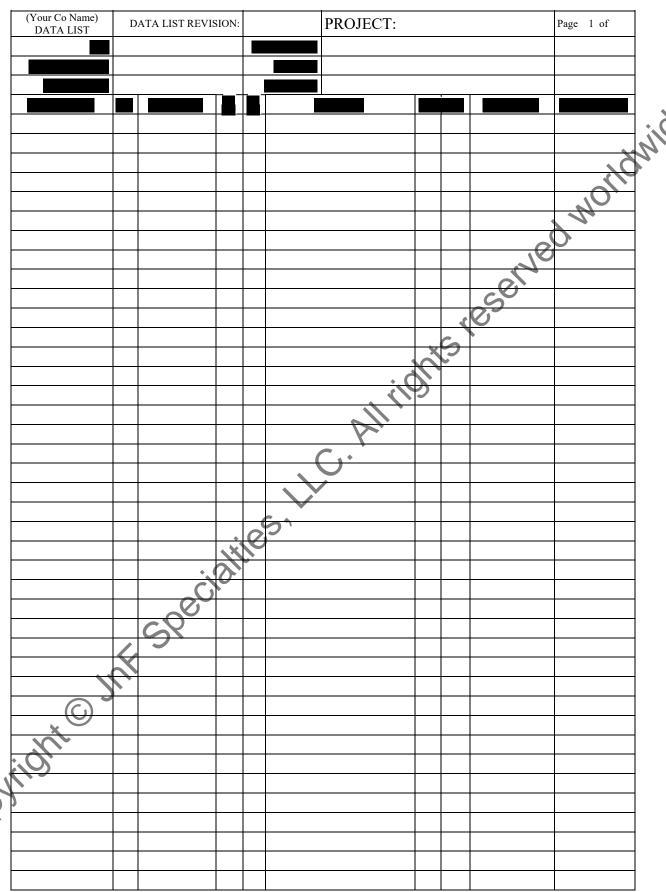
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## **Configuration Definition**



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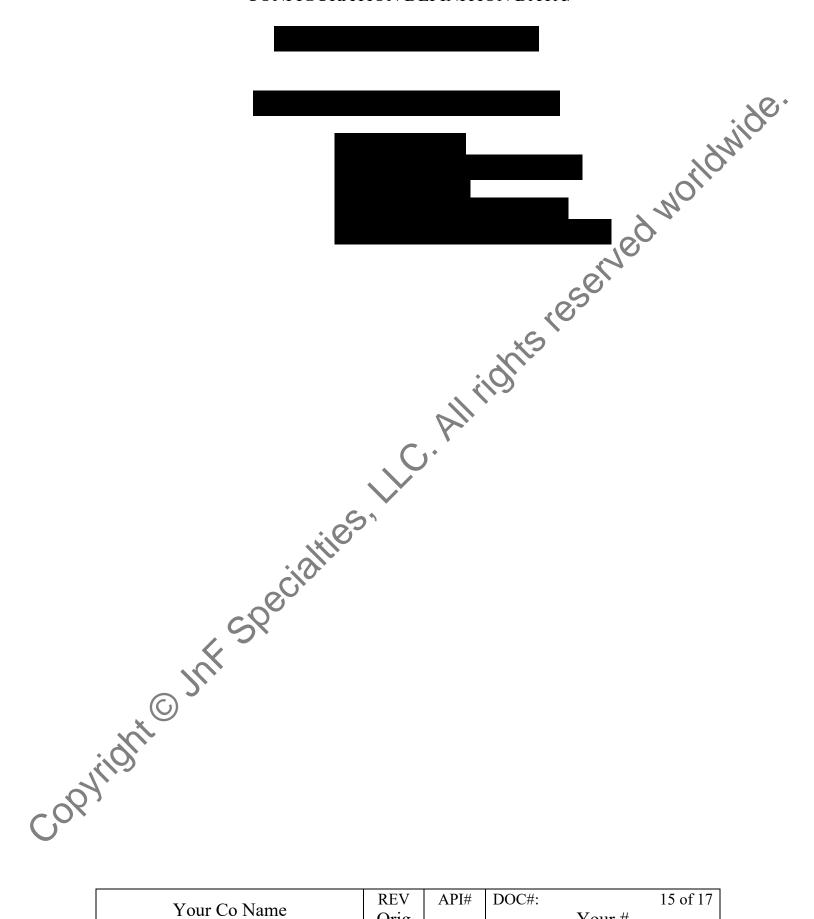
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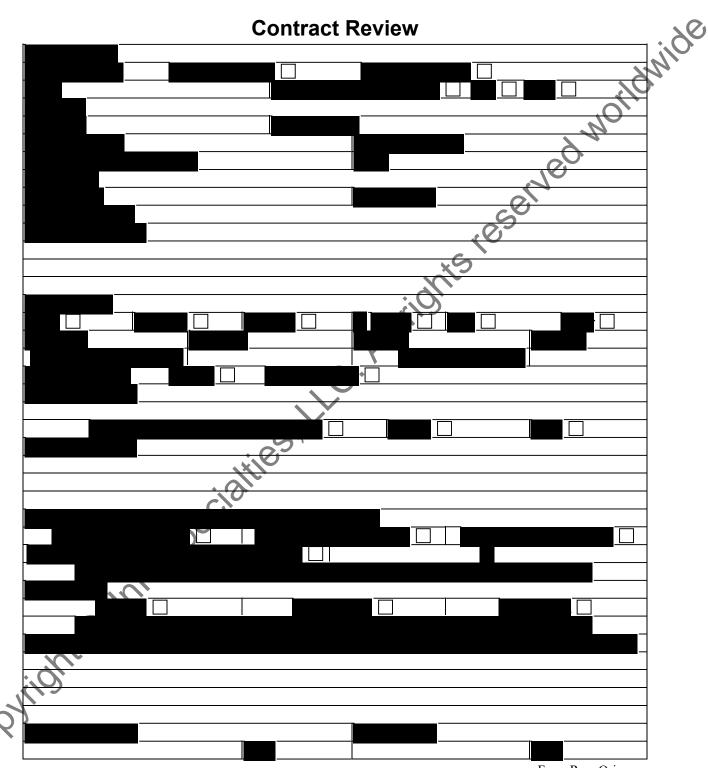
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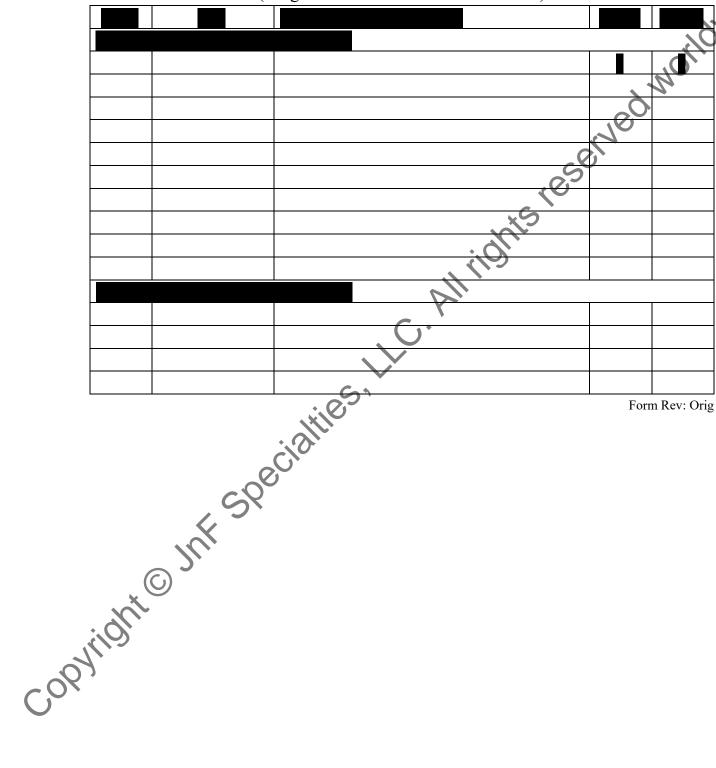
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Your Logo	Your Company Name	Contract Review
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**Compliance Matrix-1** 

(Program Name - Contract - Revision)



Your Logo	Your Company Name	Contract Review
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**Compliance Matrix-2** 

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#### **Work Breakdown Structure**

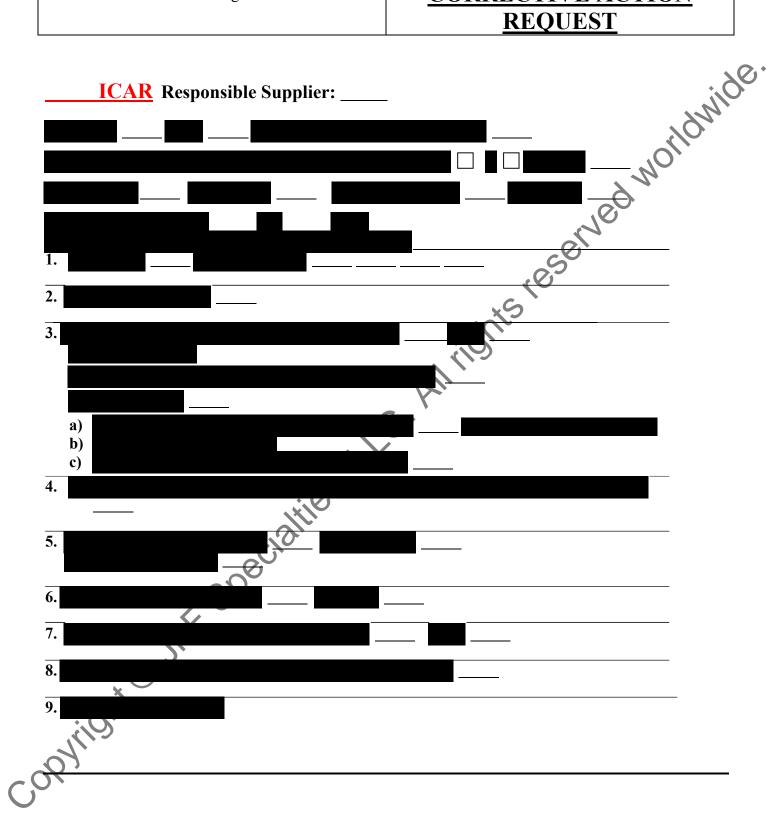
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# INVESTIGATION AND CORRECTIVE ACTION REQUEST





## **Customer Perception Survey**

Oildwide. Date Copyright Nr. Specialies, LC. All rights reserved (Your Company Name) has made a commitment to our Customers to comply with

# (Your Company Name) CUSTOMER PERCEPTION SURVEY

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Thanks again for your support.

Please Fax the completed survey to: (Your Phone)

#### (Your Logo) CUSTOMER SATISFACTION SURVEY

Date: (input date)

**Customer Contact Name** To:

**Customer Company Name** 

**Customer Address** 

Customer City, State, Postal Code

(Your Company Name) From:

(Your Address)

(Your City, State, Zip)

Greetings,

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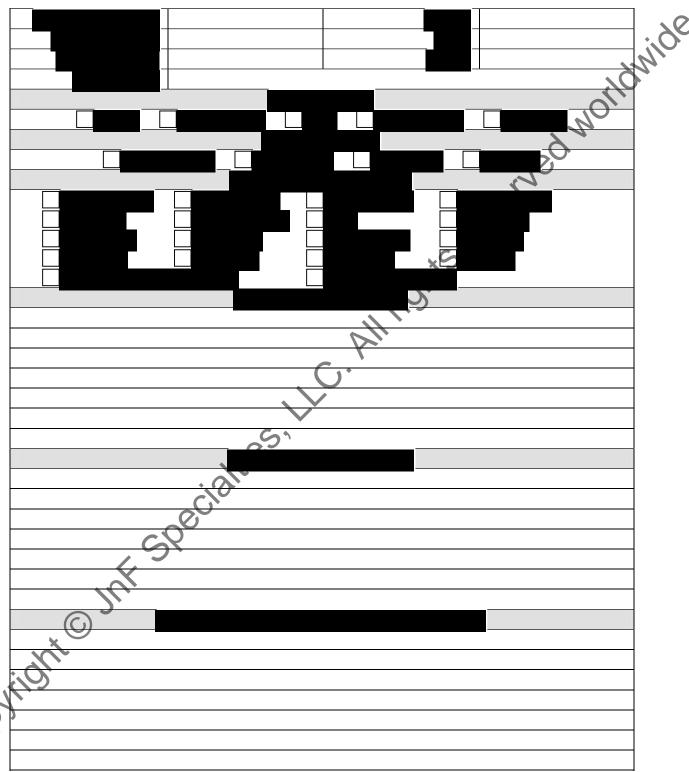
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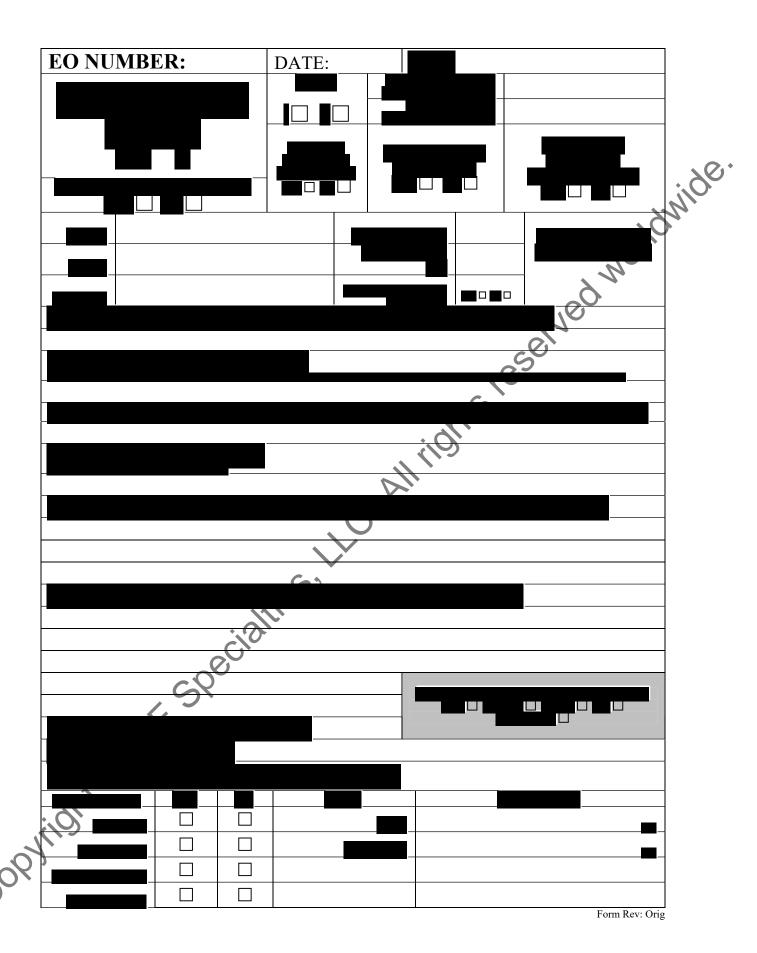
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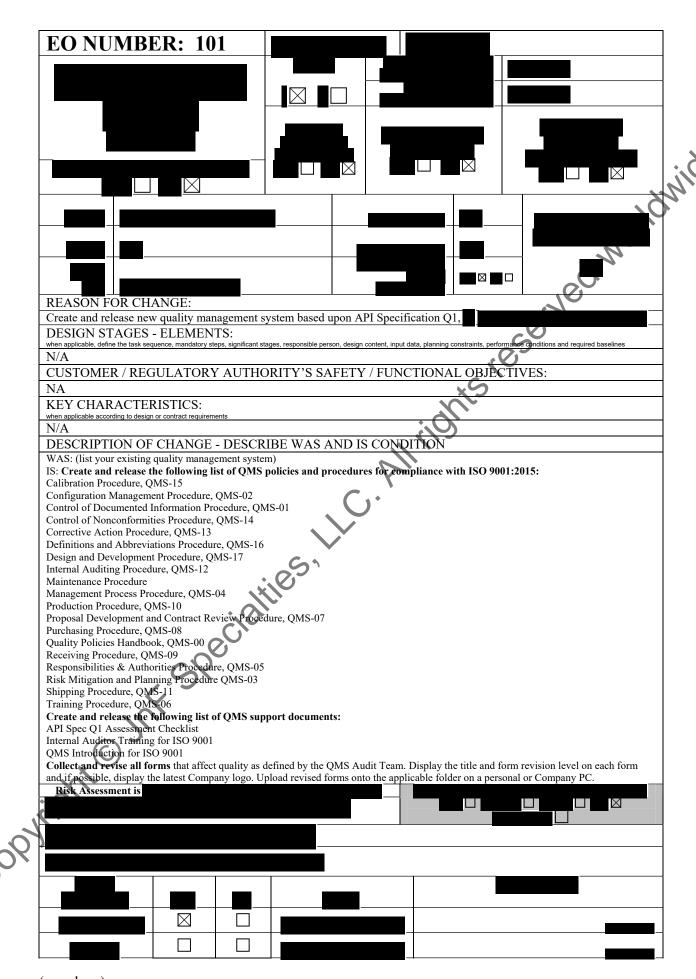
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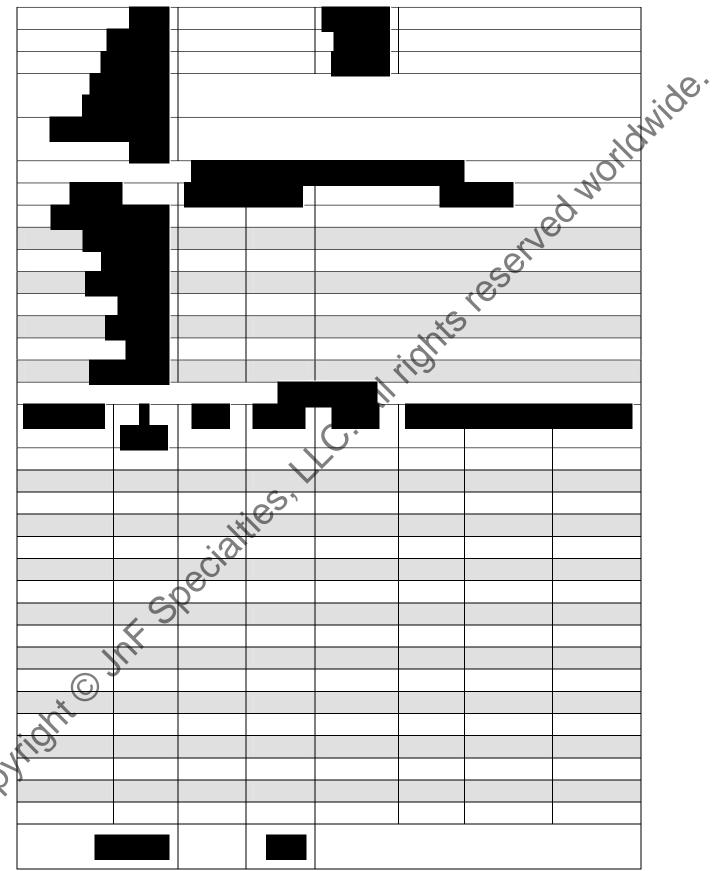
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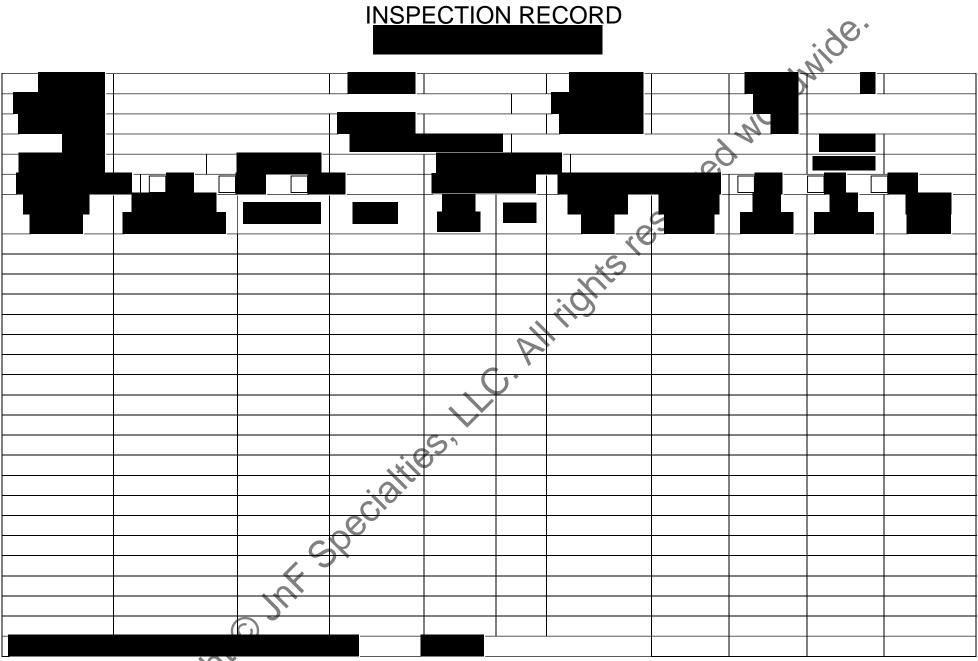
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#### **First Piece Inspection Report**



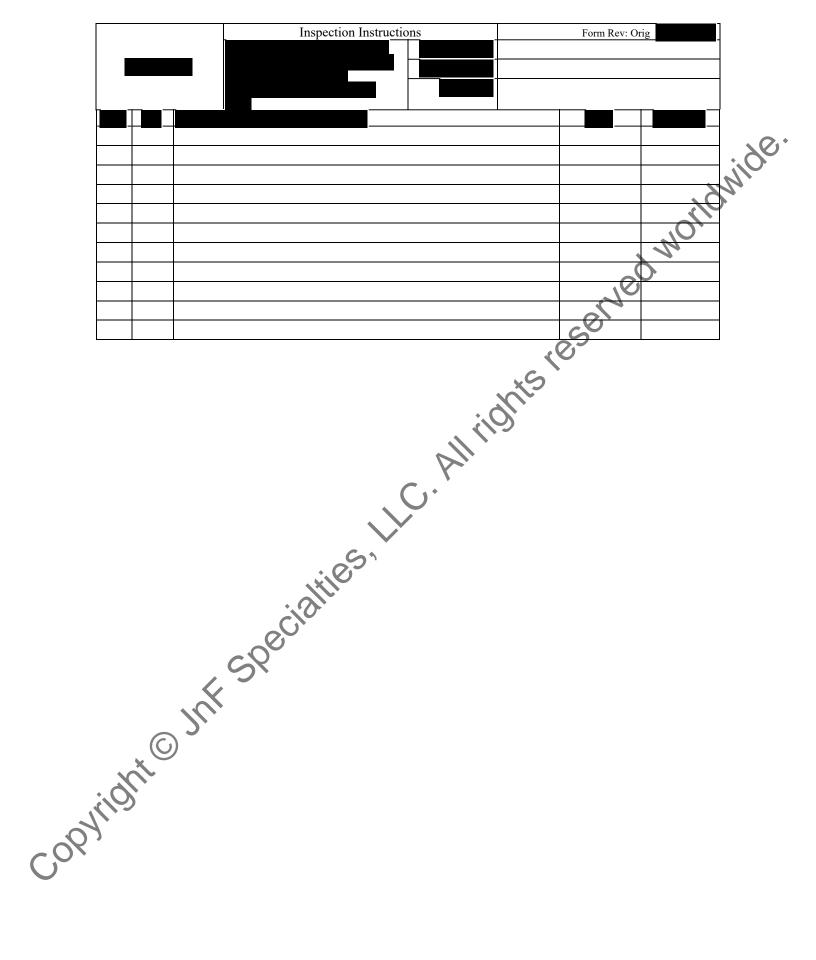
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# INSPECTION REPORT (Your Company Name)

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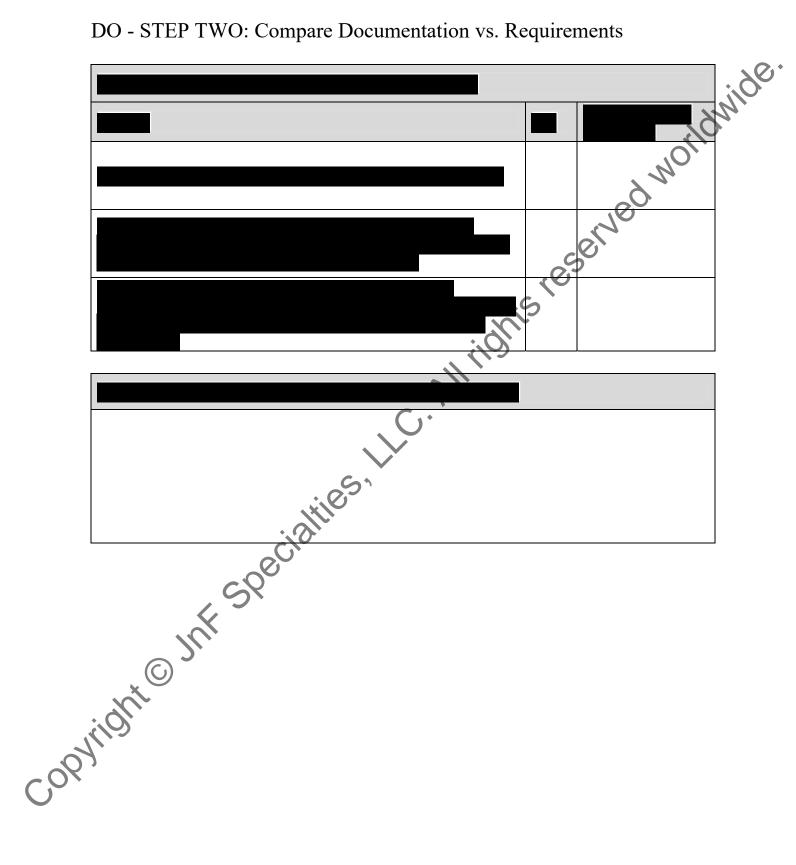
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# PLAN - STEP ONE: Audit Preparation & Planning

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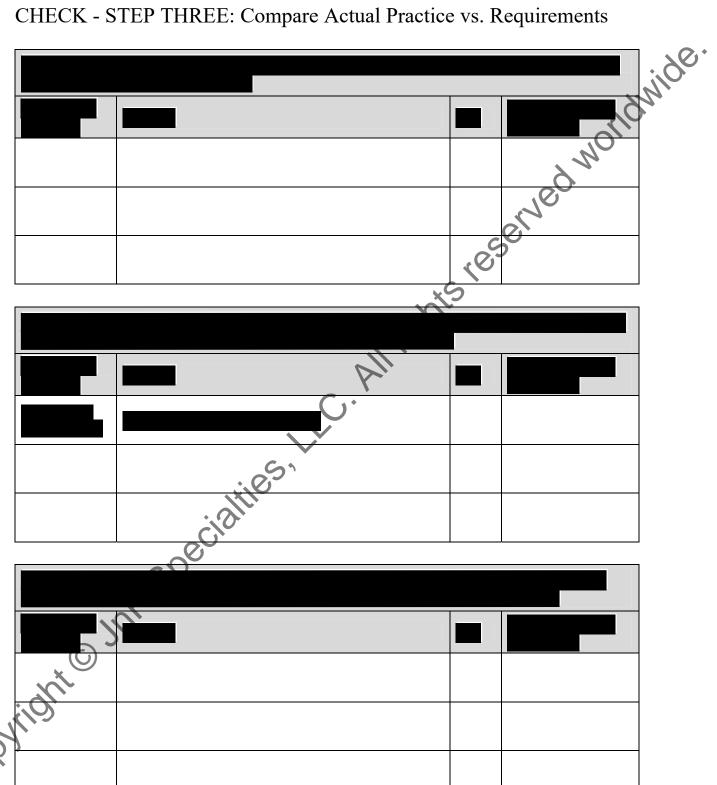
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#### DO - STEP TWO: Compare Documentation vs. Requirements

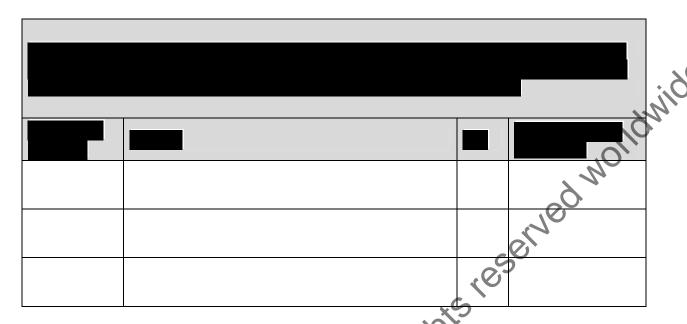


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### CHECK - STEP THREE: Compare Actual Practice vs. Requirements



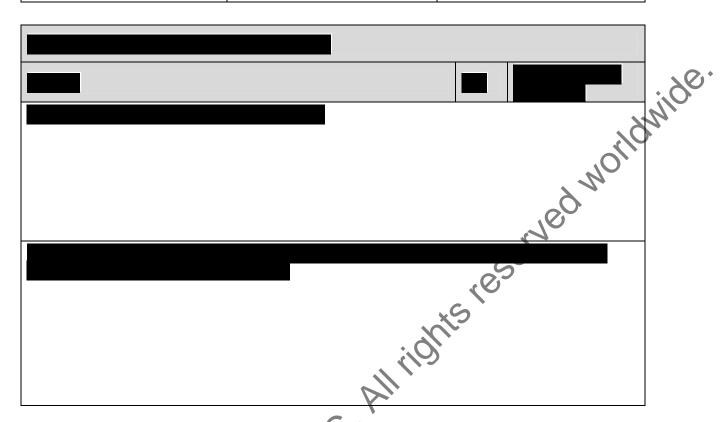
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ACT - STEP FOUR: Verify the Effectiveness of the Process



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STEP FIVE: Summarize Your Findings for Nonconformity System

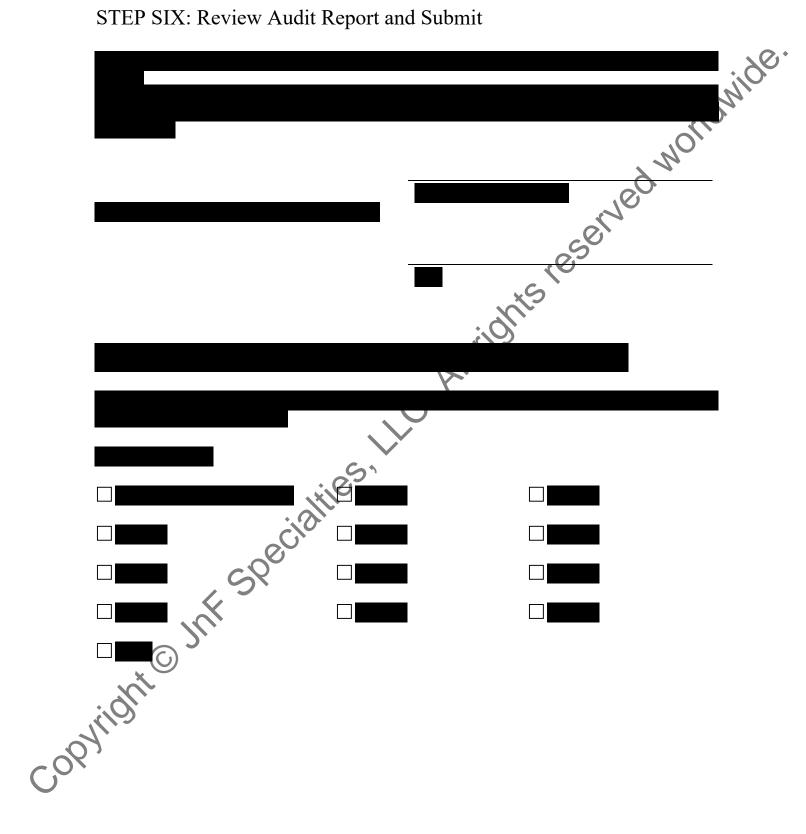
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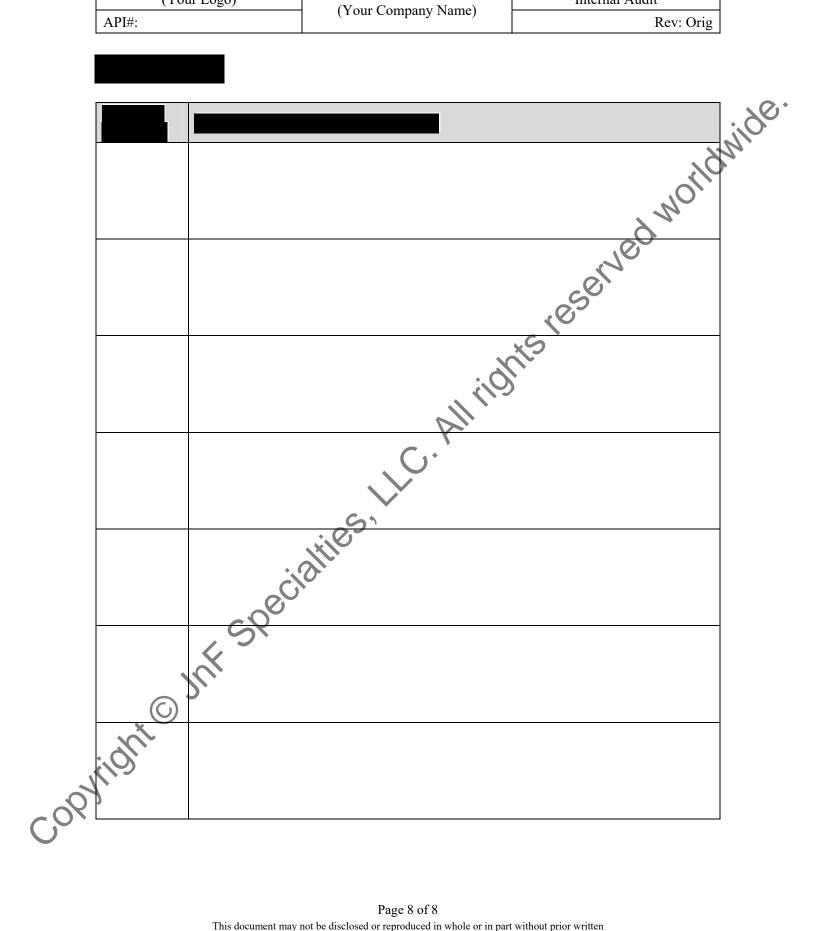
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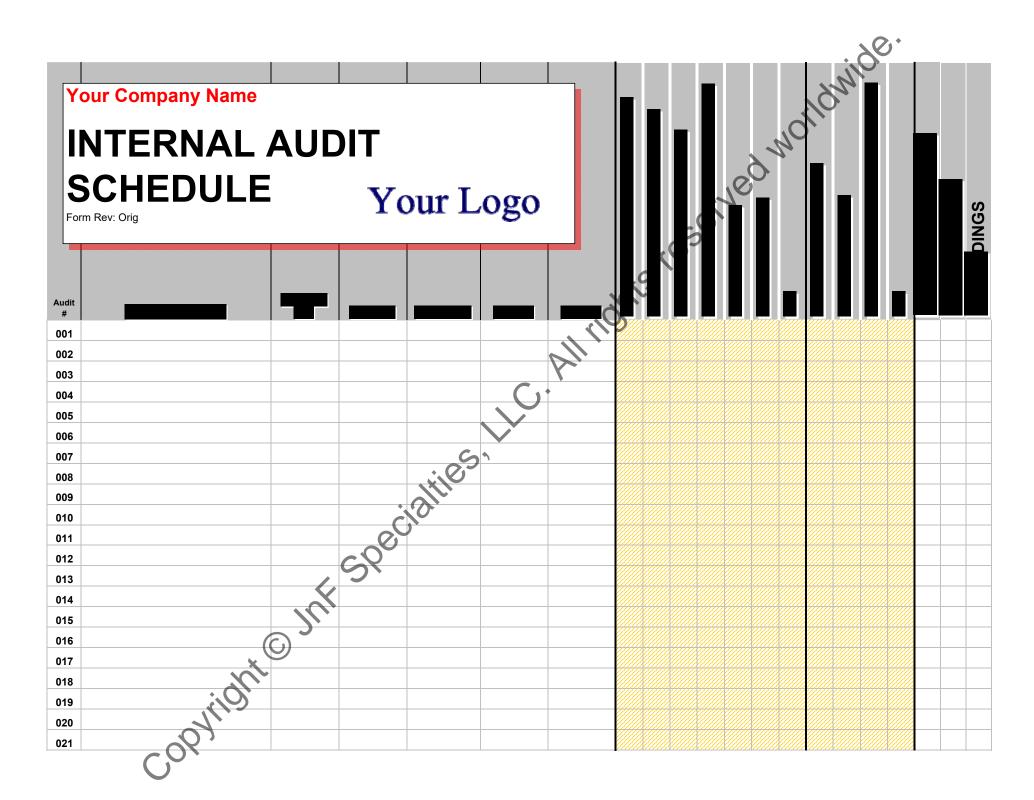
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STEP SIX: Review Audit Report and Submit

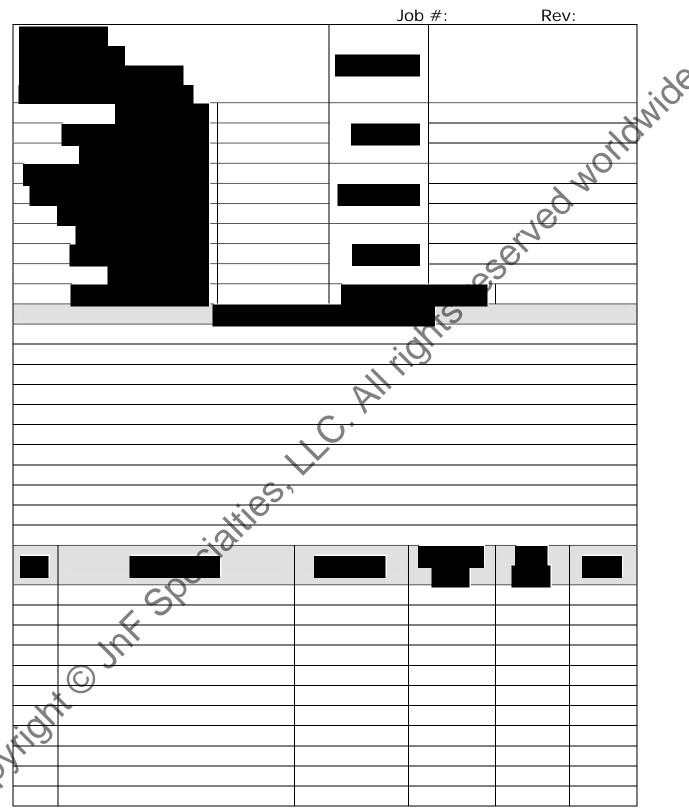


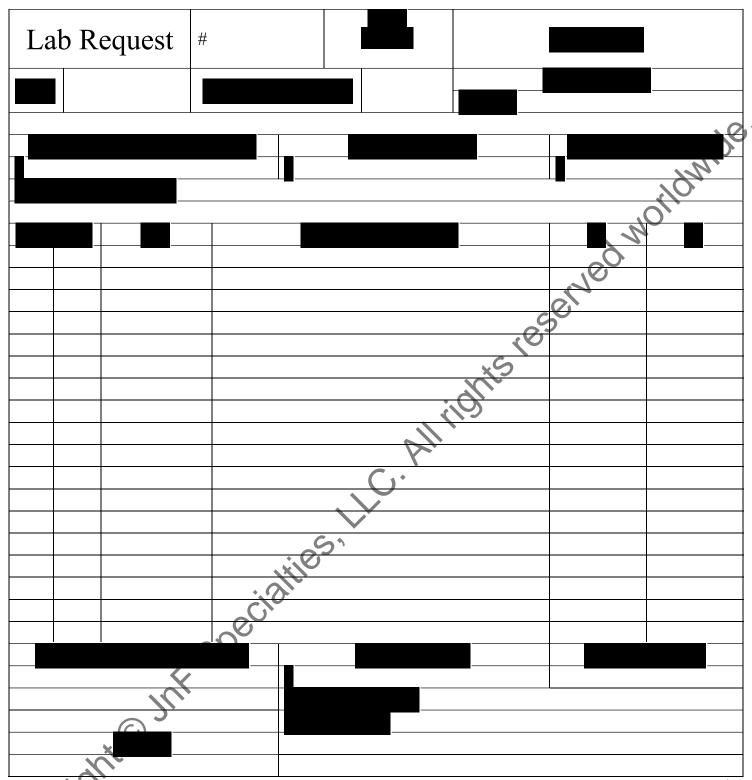
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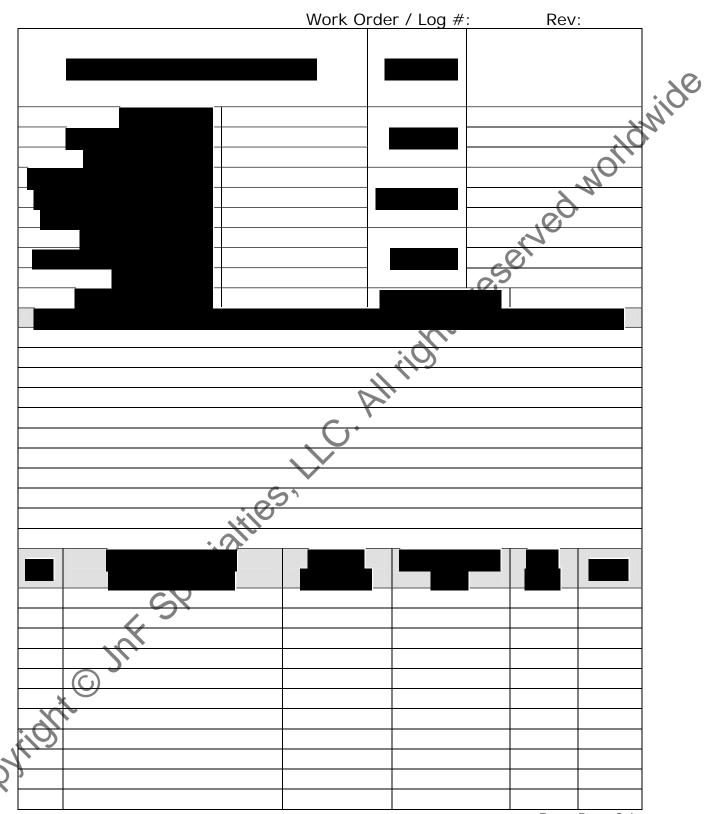


#### **JOB SHEET**





#### MAINTENANCE WORK ORDER / LOG



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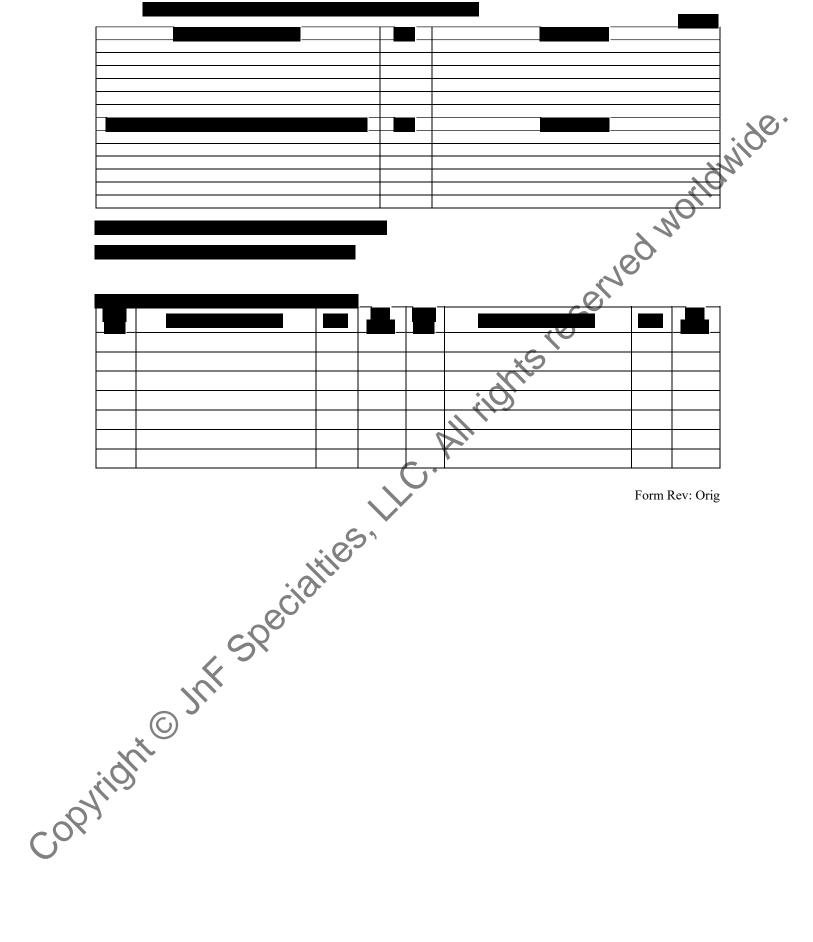


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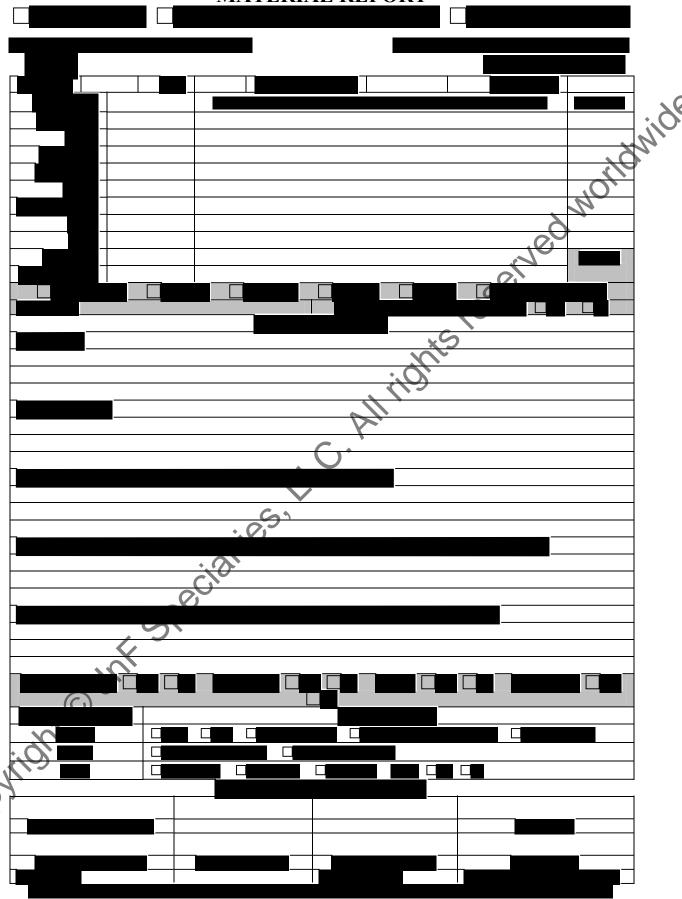
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### MATERIAL REPORT



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#### TABLE OF CONTENTS (content is simulated)

•	Document #	Rev	Title
•	ATP-011	A	ACCEPTANCE TEST PROCEDURE
•	FLC-112	A	FLOWCHART
•	LP-1002	A	ANALYSIS
•	LP-1010	A	DETERMINING
•	LP-1011	A	ANALYZING PRODUCING
•	PP-438	A	PRODUCING
•	PP-439	A	PRODUCING CALCULATING OPTIMIZING LOT ASSEMBLY
•	PP-440	A	OPTIMIZING
•	PP-441	A	LOT ASSEMBLY
•	PP-442	A	RACK ASSEMBLY
•	PP-445	A	RACK DISASSEMBLY
•	PP-446	В	SCRUBBING
•	RWP-101	A	REWORK PROCEDURES
•	RP-101	A	REPAIR PROCEDURES

Instructions for producing PCD (remove these instructions when complete):

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Paper copy:

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Your Company Name

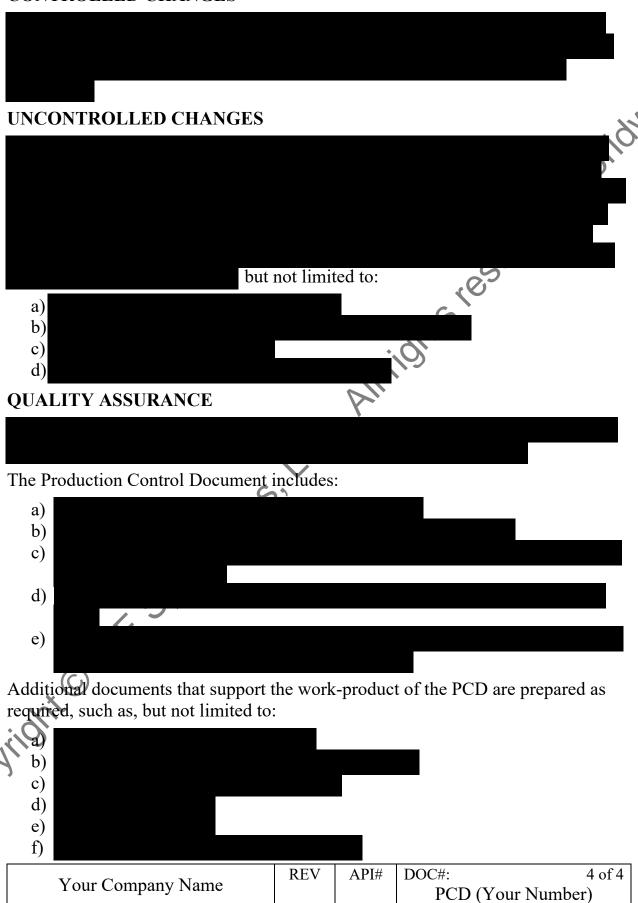
REV API# DOC#: 2 of 2
PCD (Your Number)

#### PROPRIETARY STATEMENT

Copyright of July Specializes, I.C. All rights reserved worldwide.

Vara Campany Nama	REV	API#	DOC#:	3 of 3
Your Company Name			PCD (	Your Number)

#### **CONTROLLED CHANGES**



This document may not be disclosed or reproduced in whole or in part without prior written permission from a representative of the Company with the authority to grant such permission. h) i) ed worldwide. j) k) 1) m) Documents that are referenced in the PCD WORKMANSHIP COPYRIGHT ON THE Specialties, LLC. All rights to

Vara Campany Nama	REV	API#	DOC#:	5 of 5
Your Company Name			PCD (	Your Number)

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API#:	

Your Company Name

Production Equipment Assessment Form

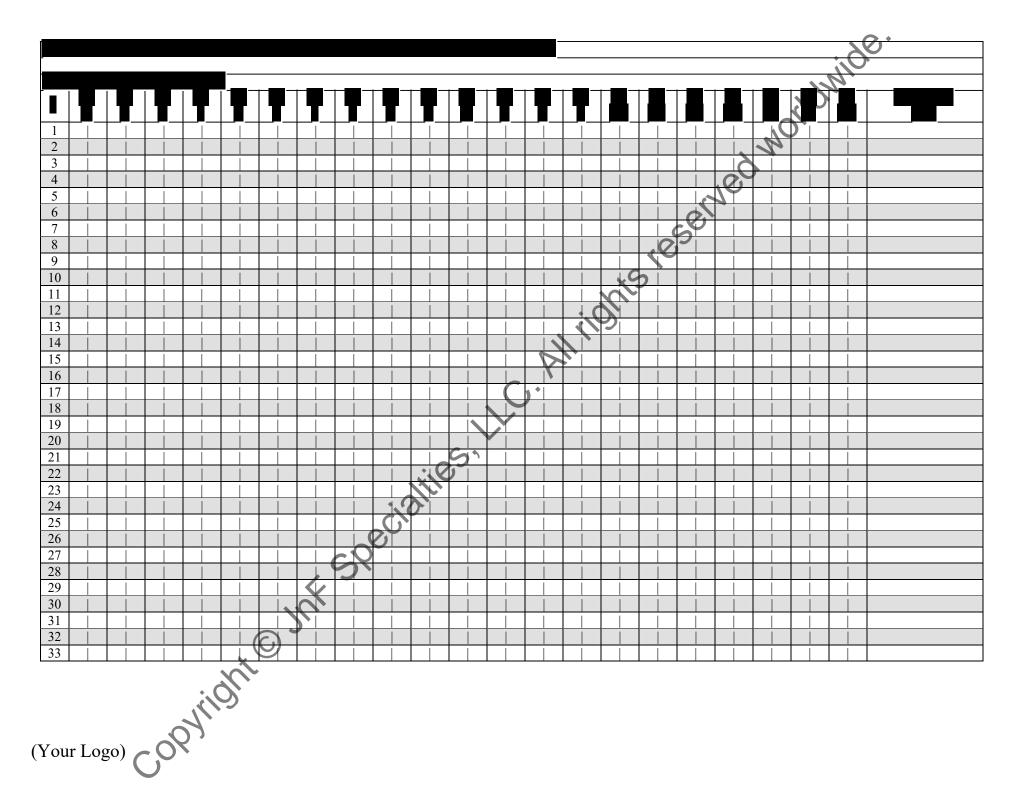
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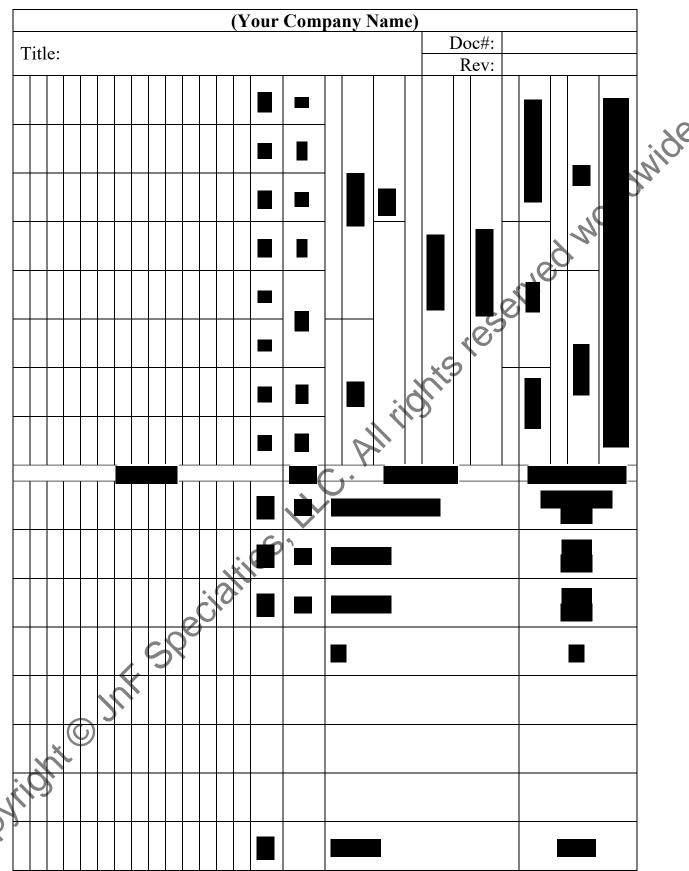
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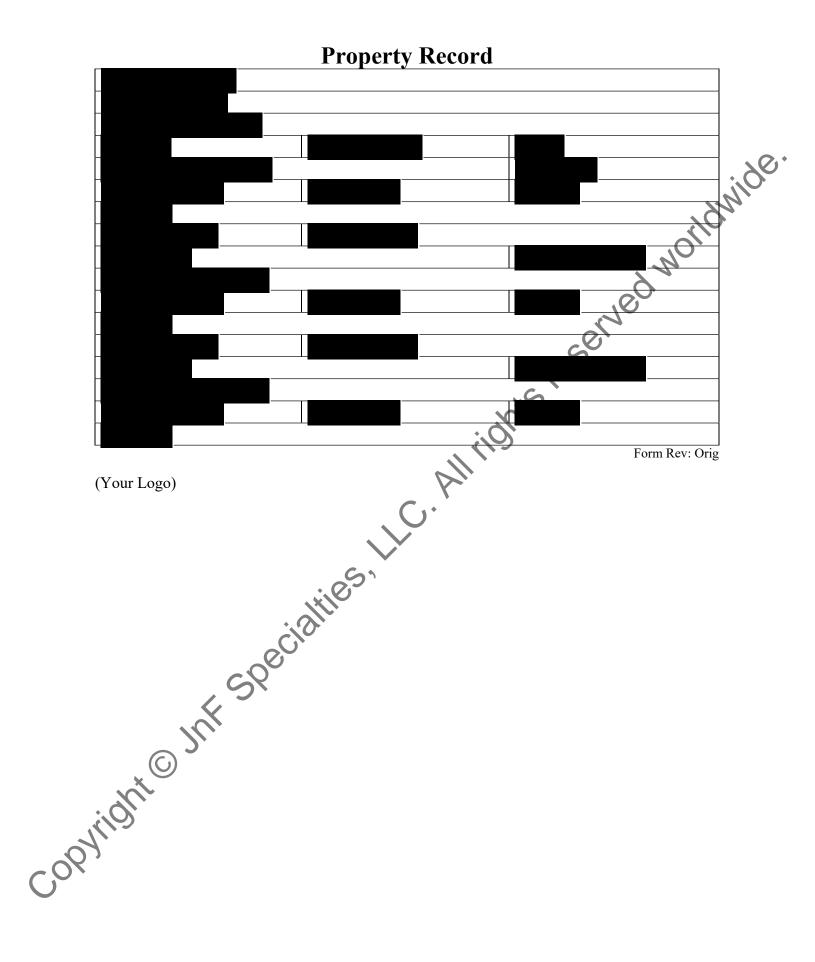




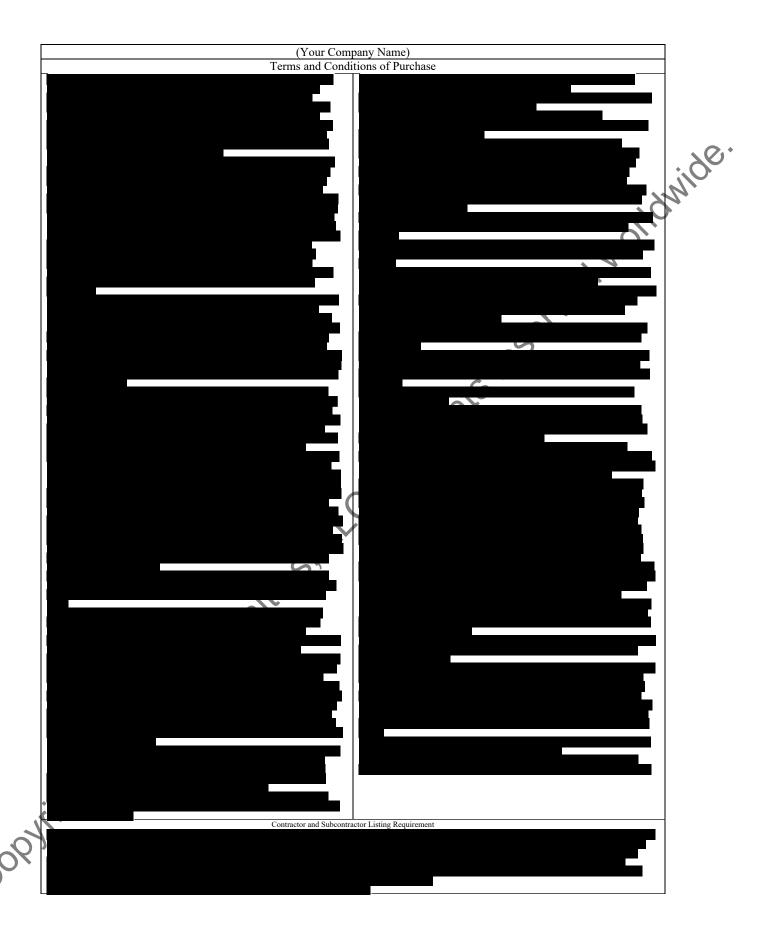
## **Property Certification from Supplier**

(Your Logo)
Date:
Attention: Company: Address: City, State: Zip Code: Subject: Customer/Government Property located at your facility Dear (insert your appropriate name)
Subject: Customer/Government Property located at your facility
Dear (insert your appropriate name)
Our records  If you have knowledge of other property
to enable
If we can assist you or if you have any questions, please do not hesitate to contact:  Name: Phone Number:
Supplier/Subcontractor Certification:

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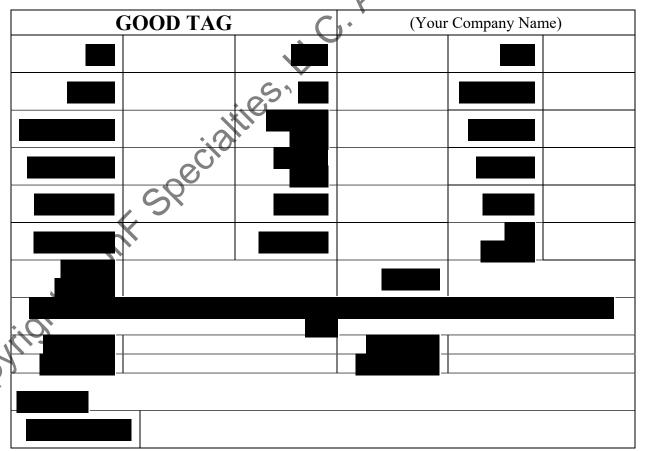
#### **Inspection Tags**

Green = Good, Yellow = Withhold, Red = Bad

Use standard, colored card stock – size approximately 3.5" tall by 5.75" wide or use stock size

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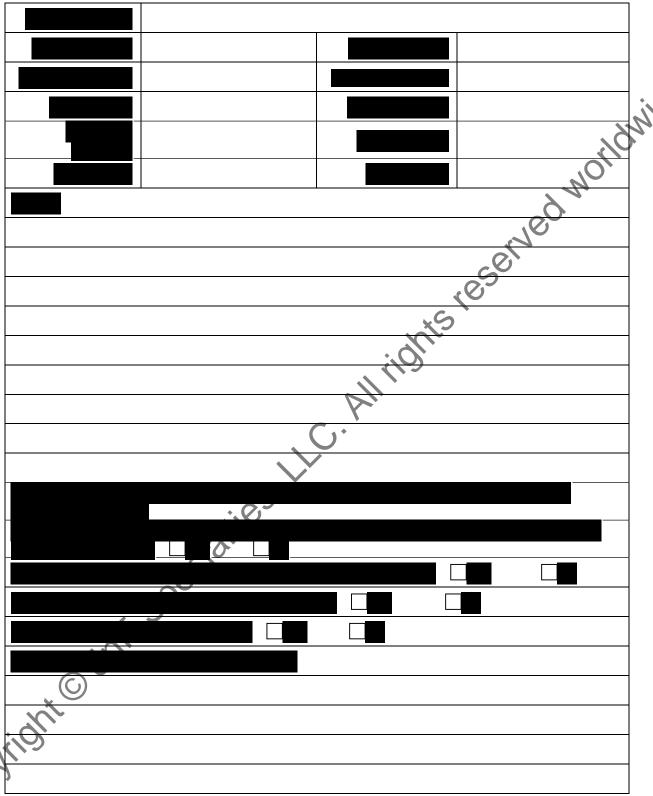
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## REQUEST FOR SUPPORT

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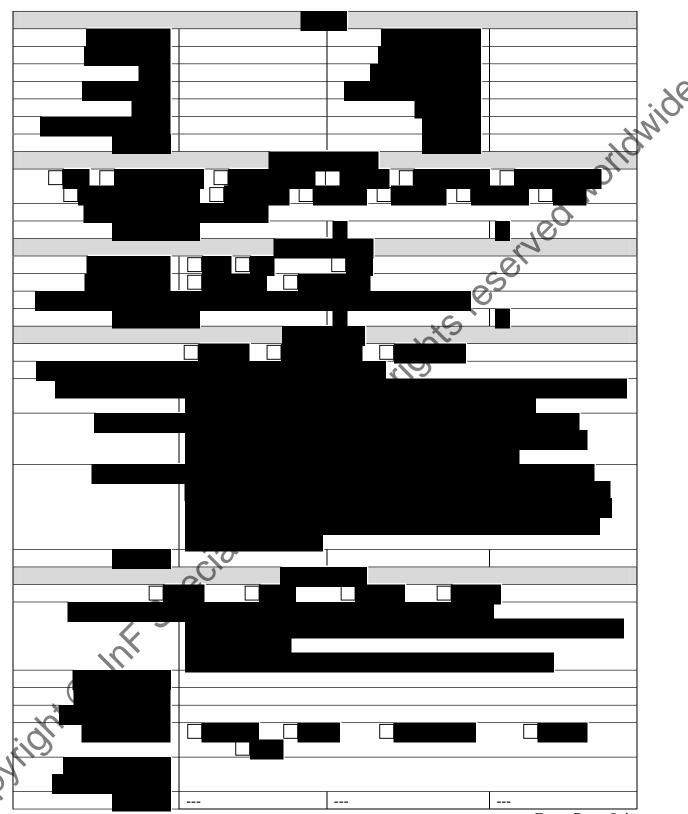
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### **RISK ANALYSIS**



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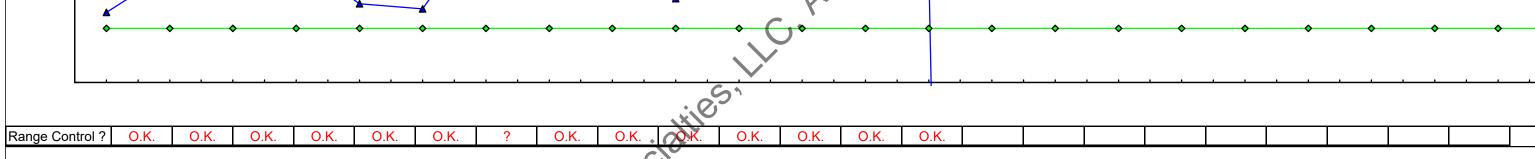
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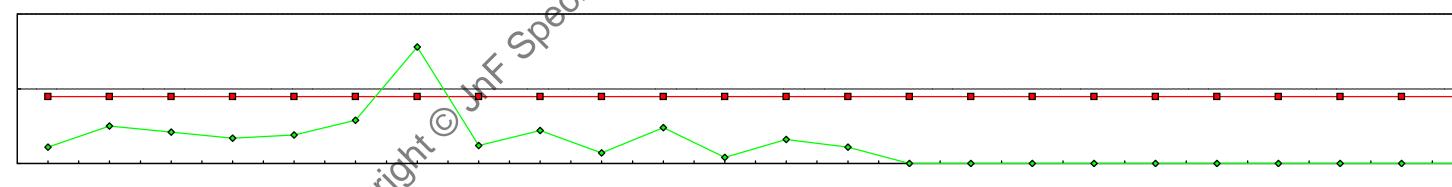
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Operator:																							
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Sample 3		738	719	732	709	716	724	729	715	723	747	731	712	726			NI						
Sample 4		724	724	733	728	732	715	717	727	723	736	727	720	726		7,0	<i>,</i> '						
Sample 5		725	740	716	727	718	736	728	712	716	734	728	728	720		3							
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## PLAN - STEP ONE: Audit Preparation & Planning

Process to Audit (Audit Scope): Storage and Assessment - see QMS-00 para 5.7.6.2					
Audit Date(s):	Lead Auditor:				
Audit #:	Other Auditor(s) on Team:				
Applicable Clauses of the API Spe					
Paragraph 5.7.6.2	reserved.				
Applicable Sections of the Quality	Handbook:				
Paragraph 5.7.6.2					
Revision of Quality Handbook:					

List any other applicable documents, if any:					
Document Title	Revision				
QMS-10 Production Procedure paragraph 4.0					
68					
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(Your Logo)	(Voya Commony Nome)	Internal Audit
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## DO - STEP TWO: Compare Documentation vs. Requirements

Read the applicable sect	ions of the Company Qua	ality Handbook.		
Question			Y/N	Evidence or Notes Sheet Ref. #
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Indicate any suggestions	s for improvement related	to the documentation:		
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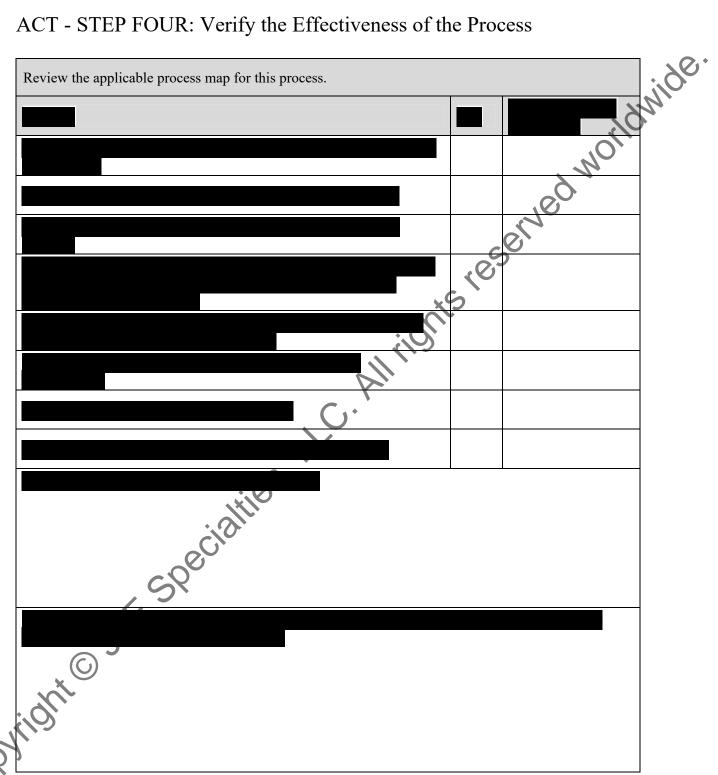
# CHECK - STEP THREE: Compare Actual Practice vs. Requirements

		ompare the requirements of the Quality Handbook and other documentation against what employees actually doing in everyday practice.					
	Requirement Reference	Question	Y/N	Evidence or Notes Sheet Ref. #			
1	\$ 7-6.2	Are designated storage areas or stock rooms used to prevent damage or deterioration of product, pending use or delivery?					

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process or as a	result of previous	rocess. Review previous Nonconform audits for this process. Add additional mance's or other documents or requi	al checklis	t questions here, based			
Requirement Reference	Question		Y/N	Evidence or Notes Sheet Ref. #			
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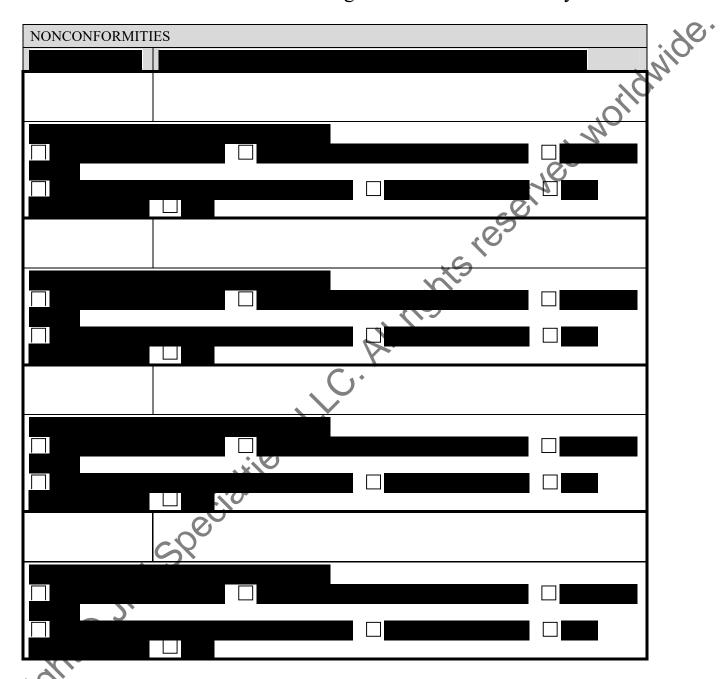
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## ACT - STEP FOUR: Verify the Effectiveness of the Process

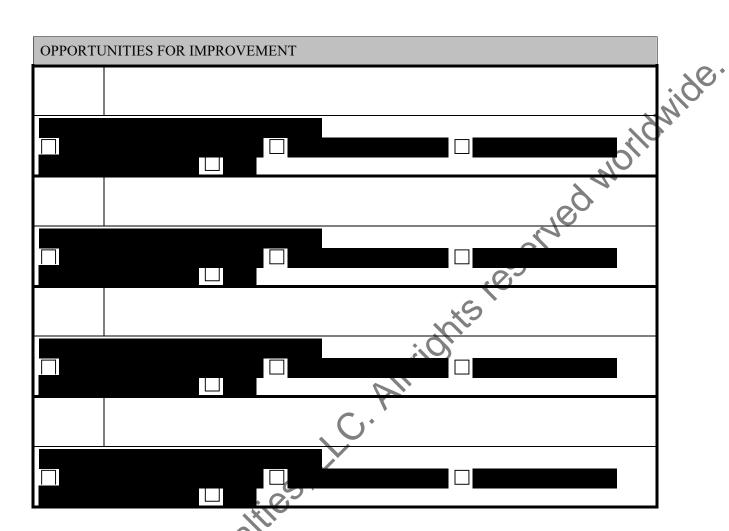


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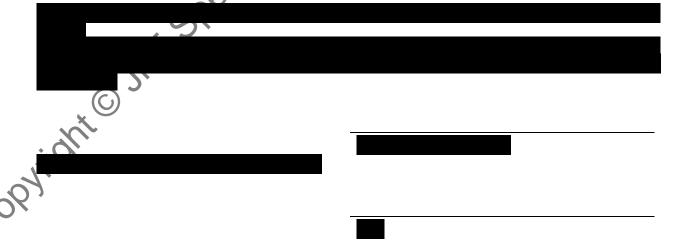
## STEP FIVE: Summarize Your Findings for Nonconformance System



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API#:	(Your Company Name)	Rev: Orig		



STEP SIX: Review Audit Report and Submit



(Your Logo)	(Varia Carra and Nama)	Internal Audit
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# STEP SEVEN: Submit Audit Report to Appropriate Managers

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## **Supplier Evaluation**

Supplier:	Commodity:
If Part I c	iteria is met, Supplier is approved without further evaluation.
Part I	. 8
If Part I	criteria is NOT met, Supplier must be evaluated under Part II.
Part II	
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	RESULTS OF INITIAL EVALUATION
	(Ref. Purchasing Procedure)
RESU	TS OF RECEIVING INSPECTION OR SERVICE FEEDBACK
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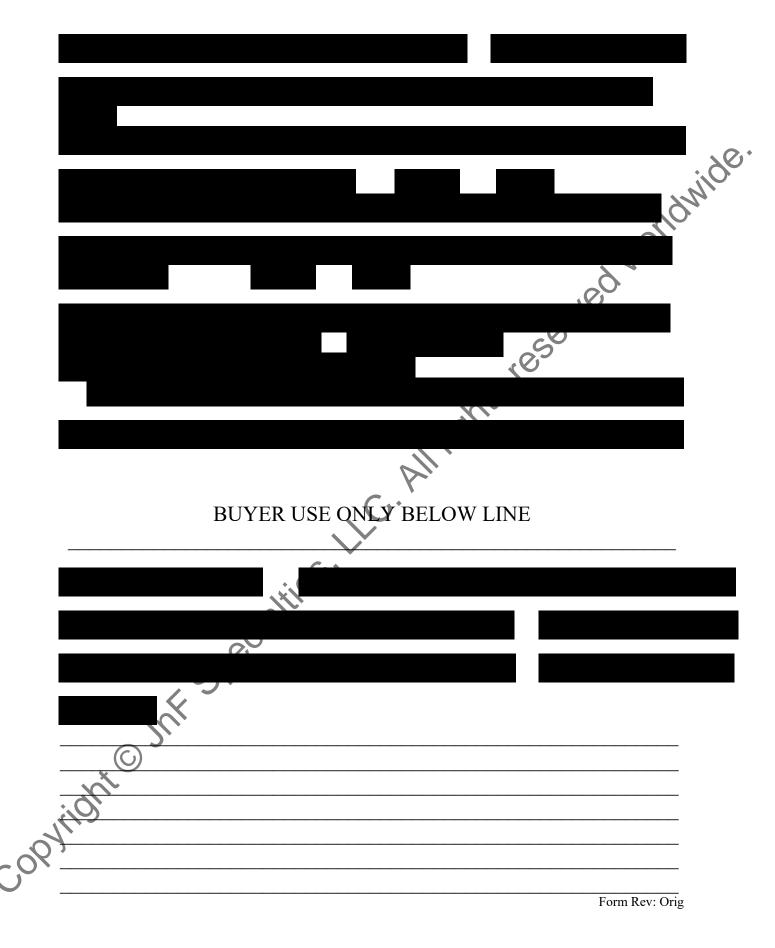
**NOTES** 

(Your Company Name)

## **QUALITY SYSTEM EVALUATION**

Company Name:		
Street Address:		
City:	State:	Zip:
Phone No:	Fax No:	

# idwide. **GENERAL INFORMATION**



(Your Logo)

you have any questions, please

Jean QC Manager:

We have developed a Supplier Report Card that indicates your Quality Performance. Enclosed is a copy of your Quality Performance, which includes the properties of the properties

rour Name
Your Company Name
Your Address
Your City, State, Zip
Phone
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(Your Logo) (Your Company Name)

# SUPPLIER QUALITY **REQUIREMENTS**

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REQUIREMENTS
SUPPLIER QUALITY REQUIREMENTS Origination Date: Mo/Yr
Document Supplier Quality Requirements
Date: Your Date
Document Released Status:
Abstract: This document describes flowdown requirements for Suppliers.
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(Your Logo)	(Your Company Name)	Supplier Quality Requirements
API#:	(Tour company Traine)	Rev: Orig

### **REVISION LOG**

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API#:	(Your Company Name)	Rev: Orig
☐PURPOSE and SCOPE	:	
To establish the minimum requi		
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APPLICABILITY		
These requirements shall apply amendments thereto.	to all supplies and services when ref	erenced on the Purchase Order and
When Buyer's Purchase Order in	ncludes	
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☐DEFINITIONS and ABE	BREVIATIONS	, is
A. The term 'Buyer' or 'Buyer' n	neans Buyer.	
B. The term 'Seller' means the le Purchase Order.	egal entity that is the contracting par	ty with the Buyer with respect to the
C. 'IAW' means in accordance w	vith.	
D. 'MRB' means Material Revie	w Board	
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SELLER'S QUALITY SY	131EW, GENERAL	
The Seller shall maintain		
The System shall provide	J'	
The System shan provide		
Records shall be kept available:	for	
NEGOTIATIONS		
	cation to restrict the Seller in his mon may be subject to negotiation. Unter is obligated to	
PROPRIETARY INFOR	MATION	
The Seller must identify in writi		

(Your Logo)	(Your Company Name)	Supplier Quality Requirements
API#:	(Tour Company Ivame)	Rev: Orig
The written identification shall star	te	
The absence of such written identi	fication is	
	If such written notification is gi	ven, Seller agrees
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□PROCESS CONTROL		10,0
The Seller shall provide for		.70
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Such instructions shall provide		
Γhe Seller shall develop an Inspec	tion/Test Plan specific in nature ar	d related directly to the hardware
produced.  The Plan shall identify		
The Train shall identify		
	The Plan shall also identify	
	()	
Buyer contracts and resultant facil	ity planning by Seller shall	
All Purchase Orders that apply to I	Buyer contracts generated by Selle	r shall
When approval or certification of		
	the	Seller shall
		Special processes include
Seller MRB is not authorized. Sel	ler shall notify Buyer	
Formal Failure Analysis and Corre	ective Action shall be required.	
A Seller Failure Review Board is		

(Your Logo)	(Your Company Name)	Supplier Quality Requirements
API#:	(Tour company rame)	Rev: Orig
_		
The Seller shall not change any		
When the Purchase Order requir	es Buyer acceptance of a 1st Article,	
		.77
The 1st Article item and the insp	pection record shall	
Notify Buyer 10 days prior to sta	art of 1st Article production.	×S
Neither surveillance, inspection		
shall relieve the Seller of		
Ruyer may refuse to accept item	s delivered under the Purchase Order	rif
Buyer may refuse to decept item	is derivered under the farehase order	
Buyer reserves the right to		
□SUBCONTRACTOR CO	NITEON	
The Seller shall be responsible for	or	
	our facility. Notify the Buyer Purch	asing Manager at the start of
production.		
DRAWING and CHANG	F CONTROL	
The Seller shall		
The Seriek Staff		
The procedure shall		
RECEIVING INSPECTION	ON	
The Seller shall		

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Acceptance requirements shall inc	slude	
receptance requirements shan me	bidde	
	e available to Buyer and Buyer Cus	results, and other inspections require stomer representatives upon request
		NO
STOCK CONTROL		od wor
The Seller shall provide for		,V)
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Control shall cover		
		.6
Procedures for the handling of nor	nconforming material shall	X-J
Buyer furnished material shall	TCI C 11 4 15	
	The Seller shall The Seller shall	
SAMPLING INSPECTION	,	
Acceptance sampling procedures, sampling to permit defects is not a	if other than ANSI Z 1.4, must hav	ve Buyer approval prior to use;
sampling to permit defects is not a		
☐TOOL, GAGE, and TEST	EQUIPMENT	
The Seller shall be responsible for		
A written procedure, compliant to	ISO 10012, shall	-
MATERIAL CONTROL		
Nonconforming material shall		
<u> </u>		

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The Seller shall maintain traceabili	tv			
The Sener shan mantain traceasin				
The Seller shall maintain controls trequirements of the contract. The lathe Seller of the responsibility for pacceptable condition. Unless other	ack of a specific requirement in the backaging in a manner that will in			
Direct shipment of your supplies to	Buyer's Customer is required.			
When product is returned by Buyer requirements, the Seller shall	to the Seller because of failure to	o comply with Purchase Order		
Seller will	In all cases, when	returning products to Buyer, the		
TECHNICAL REQUIREME				
Unless otherwise specified, Buyer	is responsible for			
Unless otherwise specified, Buyer	alties,			
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# **Tooling Sheet**

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TRAINING LOG



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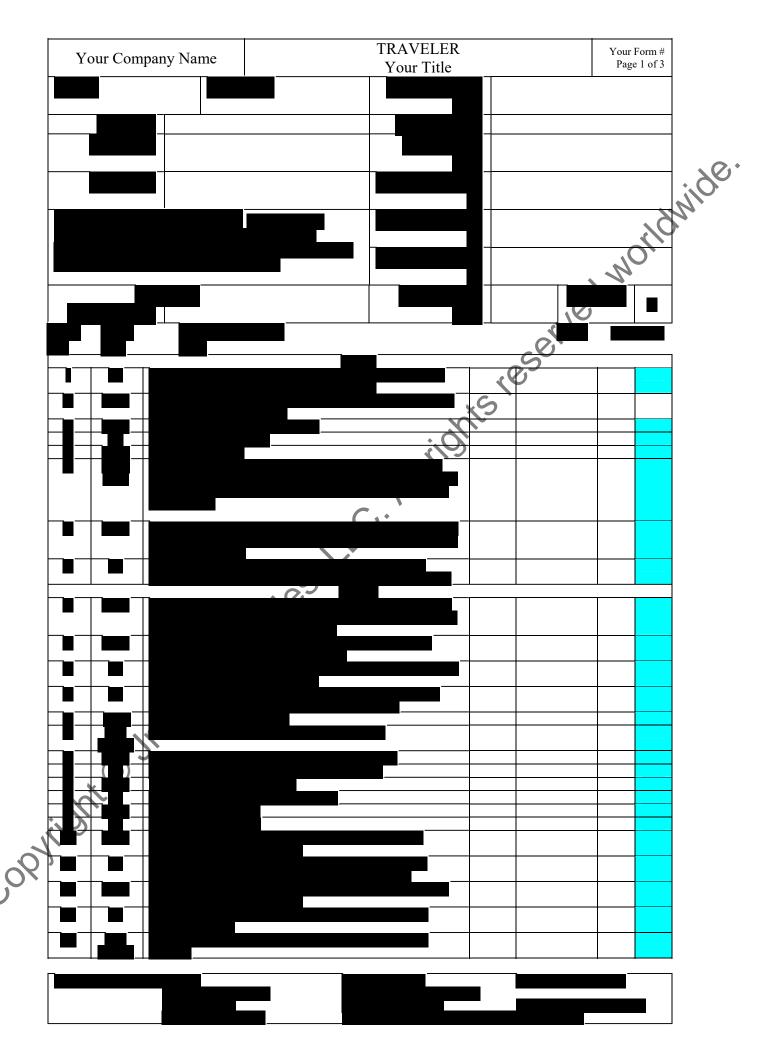
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## QMS Procedure Training Matrix for Your Company

Name																		
B. eQMS			Χ	Χ	Χ	Χ			Χ	Χ			Χ		Χ	XX	1	Χ
Br. eQMS			Χ	Χ	Χ	Χ			Χ	Х			Χ		Х			Χ
C. eQMS	Х	Χ	Χ	Χ	Χ	Х	Х	Х	Х	Χ	Х	Χ	Χ	Х	X	X	Χ	Χ
Ch. eQMS				Х		Х			Х	Х			Х	0	X	Χ		Х
Chr. eQMS				Х		Х			Х	Х			X	S	Х	Χ		Х
D. eQMS				Χ		Χ			Χ	Χ			X		Χ	Χ		Χ
Da. eQMS	Х	Х	Х	Х	Х	Х	Х	Х	Х	Х	X	X	Pχ	Х	Х	Х	Χ	Х
Dav. eQMS				Х		Х					:(0		Х			Х		Х
E. eQMS				Х		Х		Х			/		Х	Х		Х		Χ
F. eQMS	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	1X	X	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ
J. eQMS			Χ	Χ		Χ		Χ	\	X		Χ	Χ	Χ	Χ	Χ	Χ	Χ
Je. eQMS		Χ	Χ	Χ	Χ	Χ			X	Χ	Χ	Χ	Χ		Χ	Χ	Χ	Χ
Jef. eQMS	Х	Χ	Х	Х	Χ	Х	X	X	Х	Х	Х	Χ	Х	Х	Х	Χ	Χ	Χ
Jo. eQMS				Χ		Χ			Χ	Χ			Χ		Χ	Χ		Χ
K. eQMS				Χ	Χ	X C	3	Χ	Χ	Х			Χ			Χ		Χ
L. eQMS				Χ		(V)							Χ			Χ		Χ
P. eQMS				X	/	X		Х					X			X		X
R. eQMS		\ <u>\</u>		X +	S	X			\ <u>\</u>			\ <u>\</u>	X	\ \		X	\ <u>\</u>	X
Ri. eQMS		Χ		X	X	X			Х	Х		Χ	X	Х		X	Χ	X
S. eQMS Sh.			- 1	O		Х							Χ			Χ		Х
eQMS		R.	5	X	\ <u>'</u>	X			X	X		\ <u> </u>	X		X	X		X
St. eQMS		X	X	Χ	Χ	Χ			Χ	Χ	Х	Χ	Χ		Χ	Χ		Х
Su. eQMS	X	X	Х	Х		Х			Х	Х		Х	Х	Х	Х	Х	Х	Х
T. eQMS	7	X	X	Х	X	Х			Х	Х	X	X	X		X	X	X	X
W. eQMS	IJΧ	Χ	Х	X	Х	X	Х	Χ	X	X	Х	Χ	X	Х	X	X	Χ	X
Y. eQMS				X		X			X	X			X		X	X		X
Yo. eQMS		Х		X	Х	X		Х	Х	Х	X		X		Х	X		X
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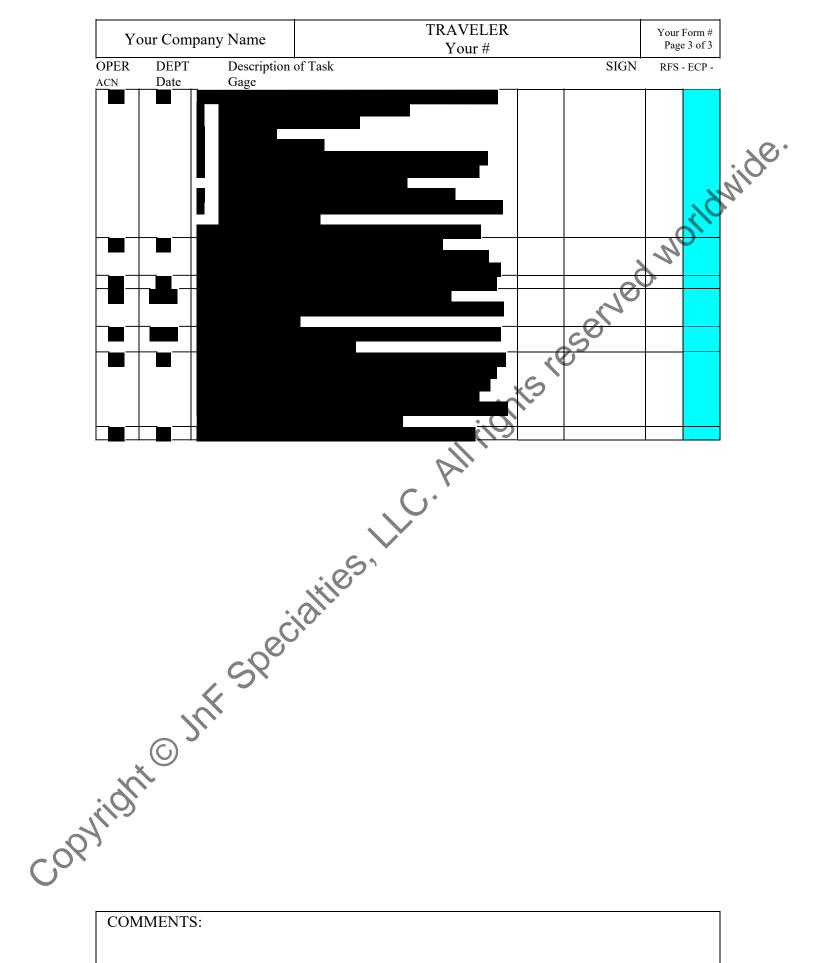
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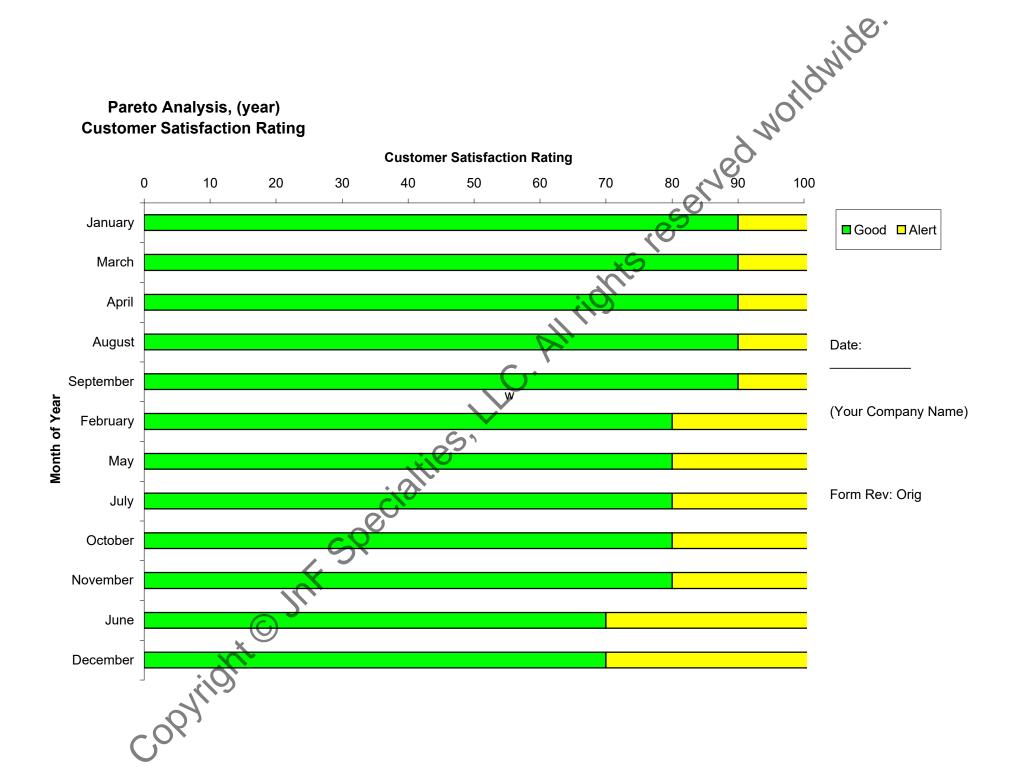
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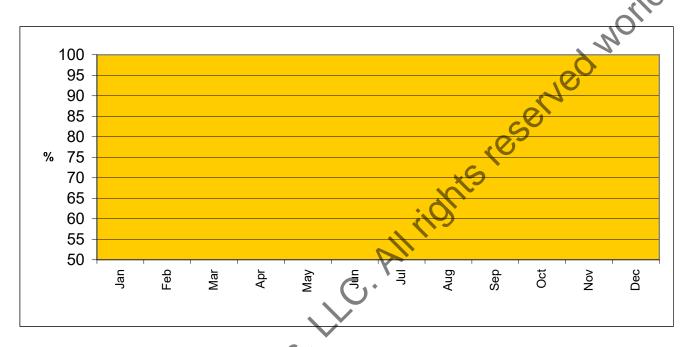


COMMENTS:			





# **Customer Satisfaction Rating**



## **Customer Satisfaction**

Month	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	
Average Rating %	0	0	0	0	0	0	0	0	0	0	0	
Desired Rating	10	10	10	40	10	10	10	10	10	10	10	
Actual Rating				)								

Performance Rating Standards

Gold - 95% to 100% Silver - 90% to 94%

Bronze - 80% to 89%

Yellow - <80%

Red - <50%

Customer Name: (name)

Overall Rating %: 0

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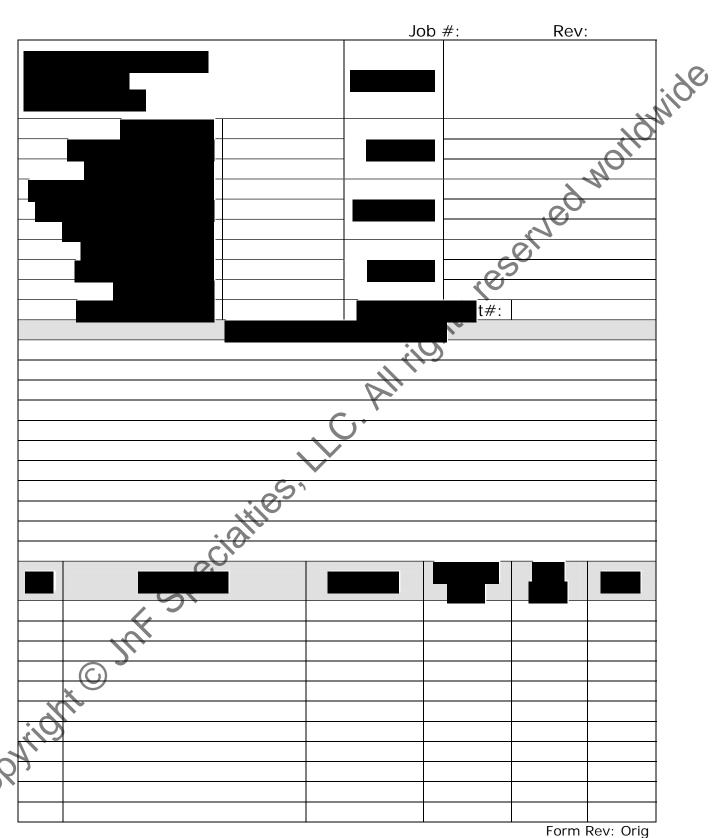
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