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Origination Date: (month year)

Document QMS-00 Quality Manual Identifier: Your Date Date: Document Orig Revision:

Abstract:

This document describes the Company's quality assurance program according to requirements of the latest release AAR M-1003 Specification for Quality Assurance and Circular Letters.

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1.0 QUALITY ASSURANCE PROGRAM

(Your Company's) quality assurance program (QAP) summarizes top management's strategic view to

1.1 Facility Profile

The Company has established and implemented Technical Approvals for the following Activity Codes:

•

2.0 REQUIREMENTS

2.1

2.1.1 The Company has established and maintains a quality assurance (QAP) that includes all elements of the *AAR M-1003 Specification for Quality Assurance* to

The Company's quality assurance program applies to

2.1.2.1
2.1.2.2
2.1.2.3
s.

The Company applies abbreviations and definitions of key terms according to the *QMS-16 Definitions and Abbreviations Procedure*.

2.2.1 The Company's quality assurance program and applicable Commodity Group codes from *AAR M-1003* apply to:

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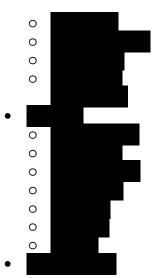
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2.2.2 As early as possible, the Company

2.3

2.3.1 The Company has established and maintains a quality assurance program according to the requirements of **AAR M-1003**, which

2.3.2 This quality assurance program manual (QMS-00 Quality Manual):



2.3.3 Quality assurance program functions are detailed in paragraphs 2.6 through 2.24 herein.

2.3.4 The Company retains and maintains documented information for according to the *QMS-01 Control of*

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Documented	Information	Procedure	and	the	QMS-02	Configuration	Management
Procedure.						_	_

2.3.5 The Company maintains The Company has assigned a Responsible Authority (RA) to facilitate preparation and release of Bulletin(s) to immediately implement according to the QMS-02 Configuration Management Procedure. 2.3.6 The Company retains and maintains according to the QMS-04 Control of Documented Information Procedure. 2.4 Assignment of responsibilities and authorities for relevant roles are according to the QMS-05 Responsibilities and Authorities Procedure to Responsible authorities confirm 2.4.1 THE COMPANY'S QUALITY POLICY: The Company The Company: 2.4.1.1 2.4.1.2 2.4.1.3 2.4.1.4 The Company has assigned a Responsible Authority (RA) with the organizational freedom and authority to:

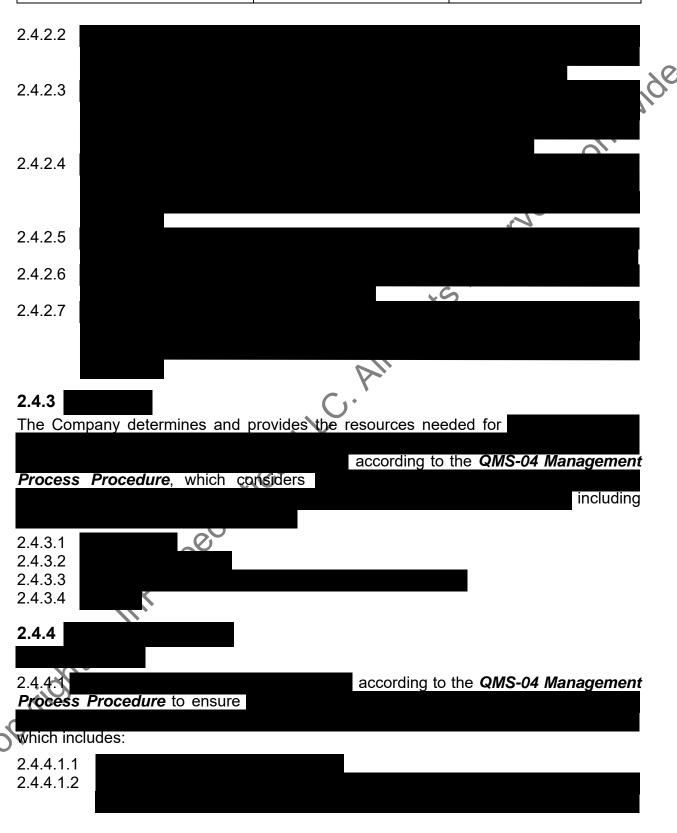
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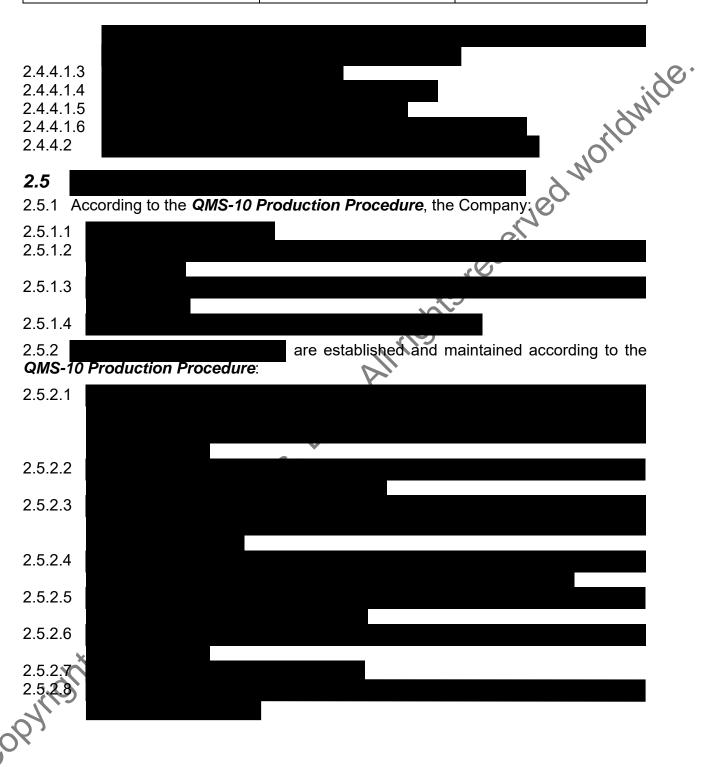
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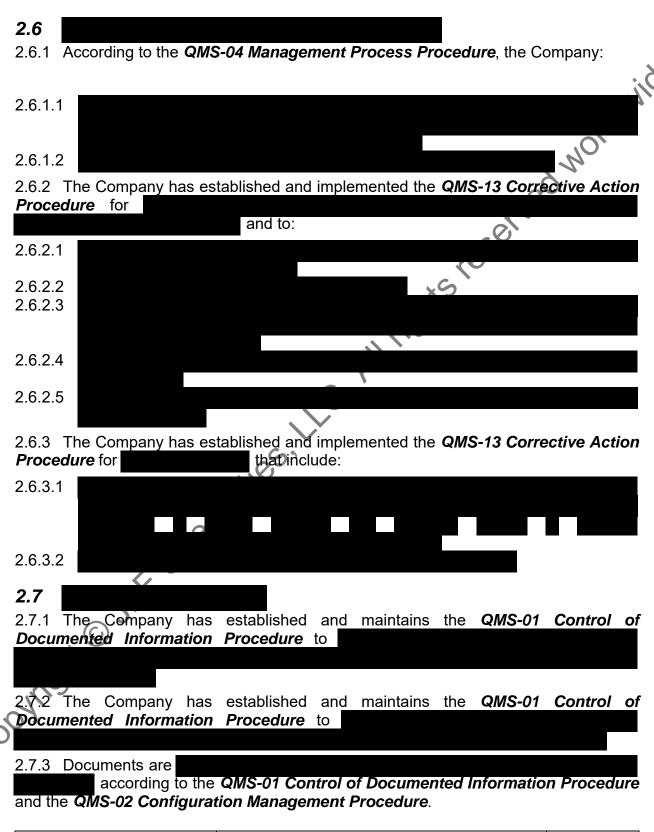
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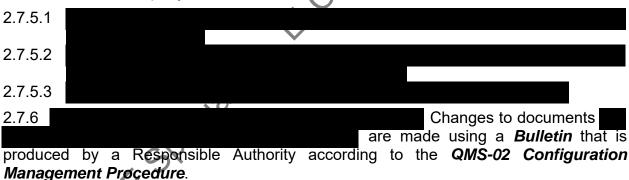
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2.7.4 The Company has established and maintains the *QMS-01 Control of Documented Information Procedure*, *QMS-02 Configuration Management Procedure* and *QMS-10 Production Procedure* to confirm:



2.7.5 According to the **QMS-01 Control of Documented Information Procedure** and the **QMS-02 Configuration Management Procedure**, when changes are made to documents, the Company:



2.7.7 The Company revises and reissues affected documents to

The Company reconciles

according to the

Configuration Audit Procedure.

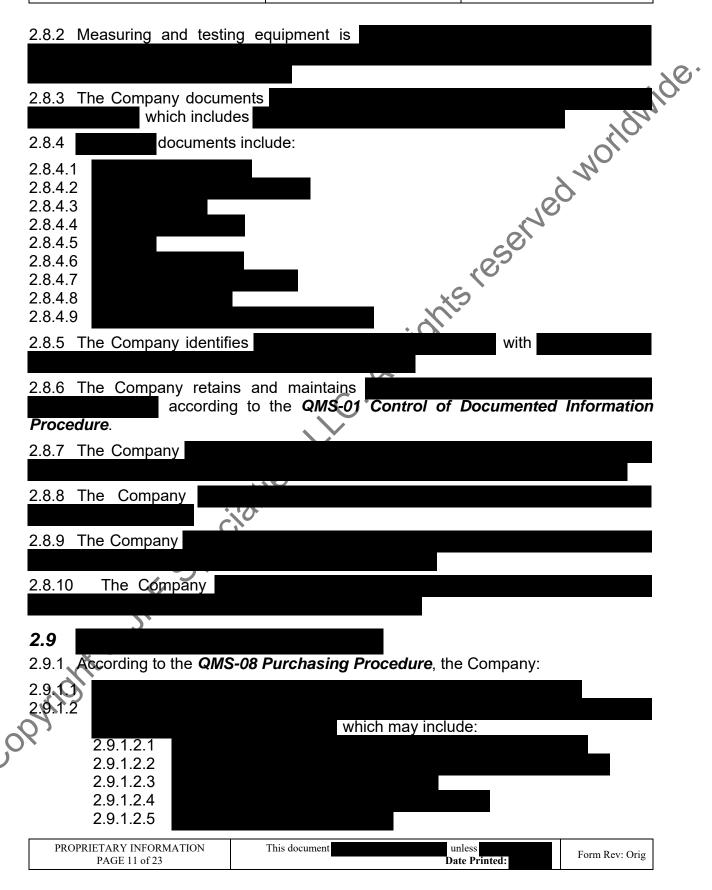
2.8.1 The Company has established and maintains the **QMS-15 Calibration Procedure** to

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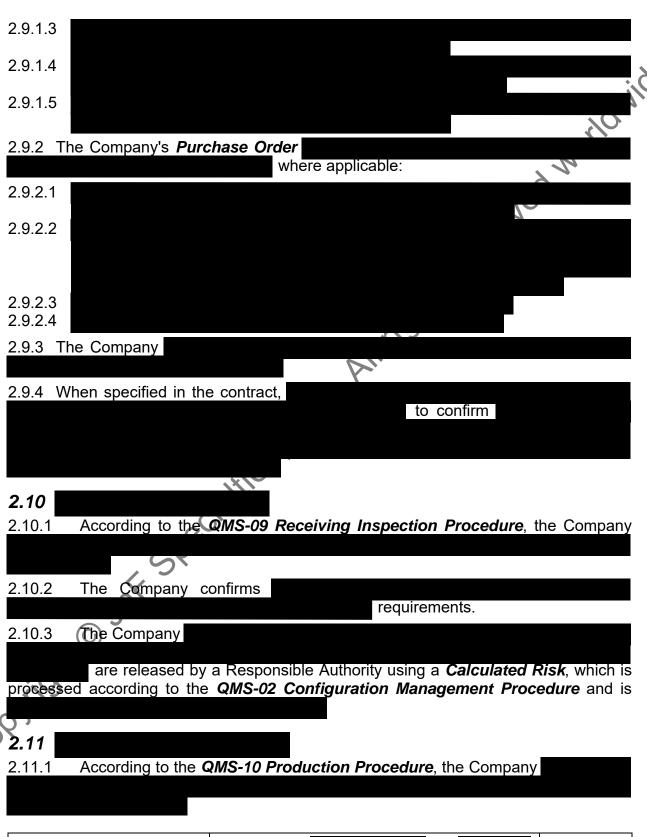
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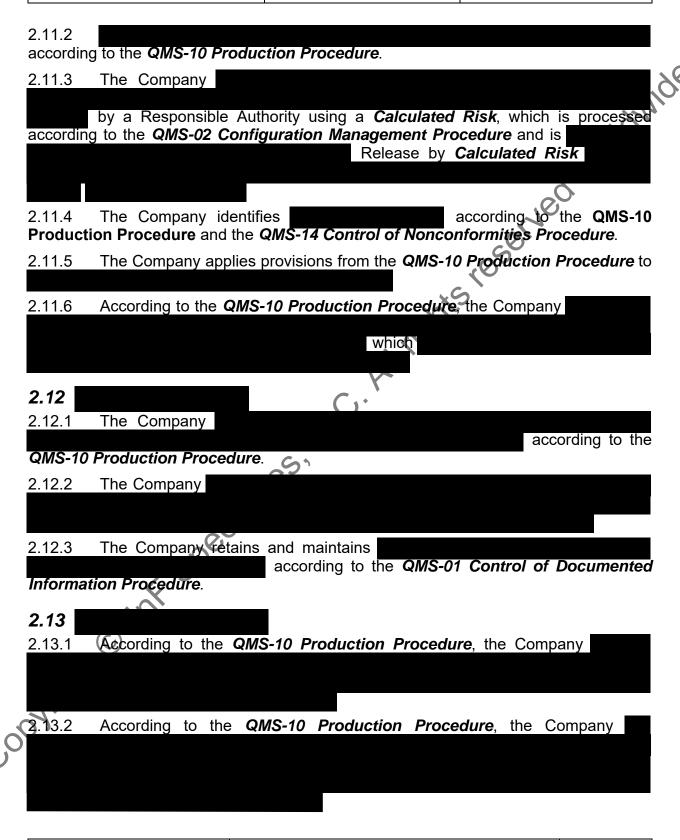
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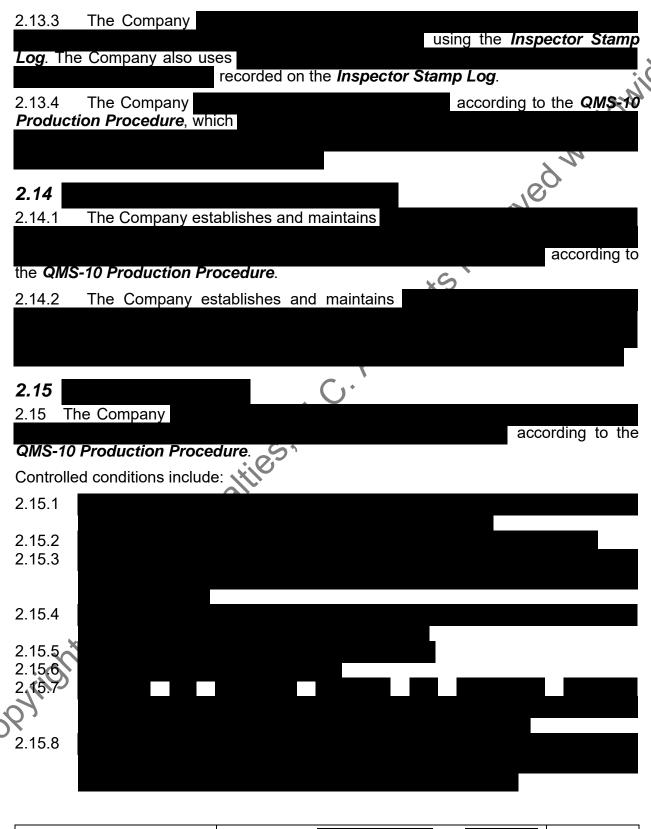
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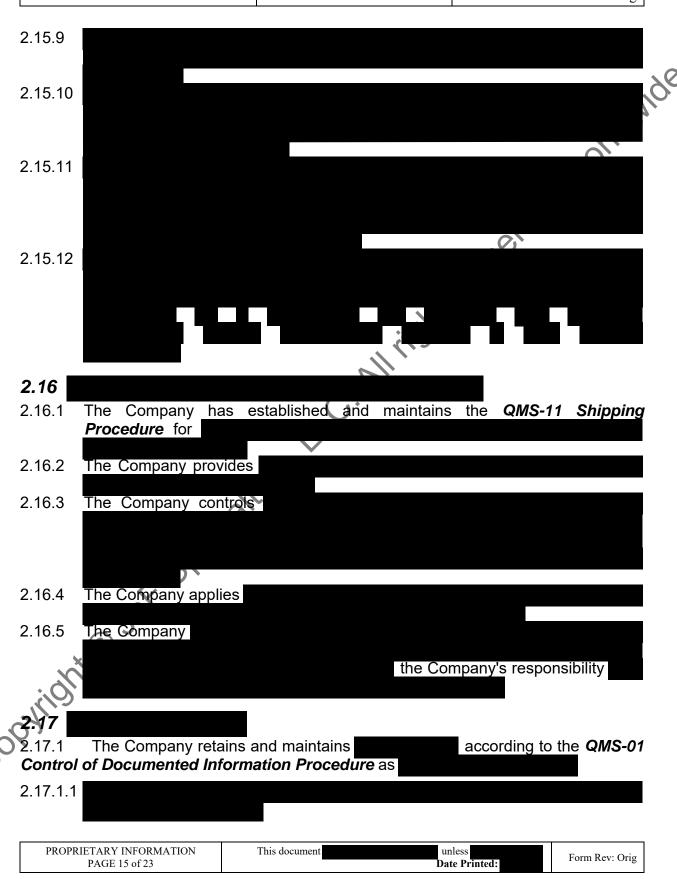
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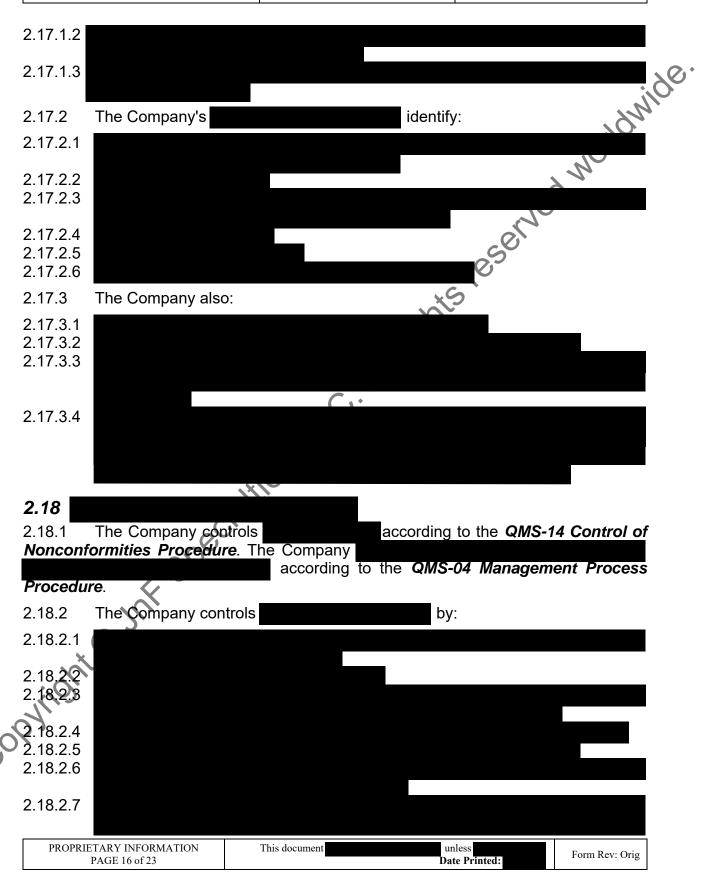
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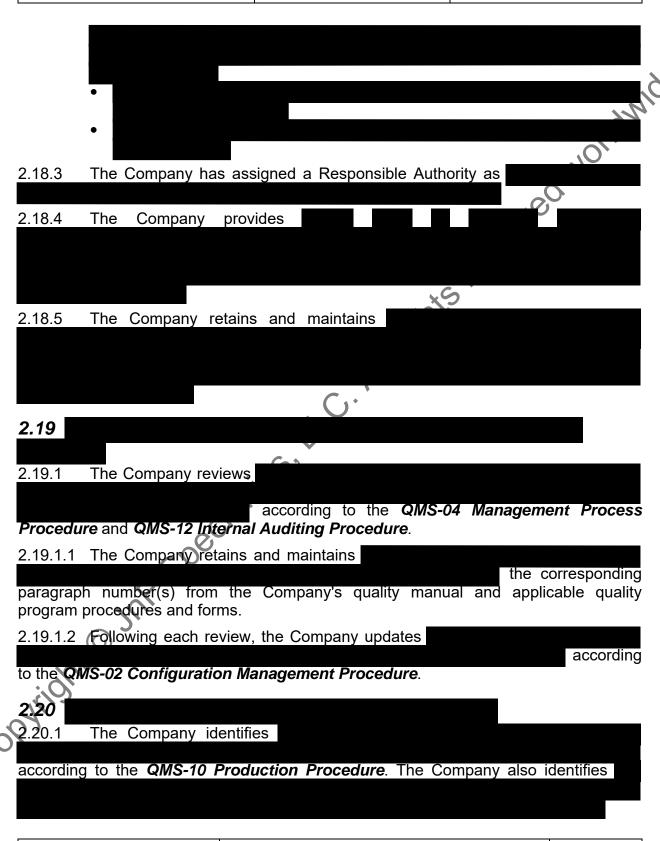
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Auditing	Procedure and inclu	ıde			
2.21.5	The results of audit	ts	according to	the QMS -	12 Internal
	Procedure and of Nonconformities F	Procedure.	ace	cording to the	ne QMS-14

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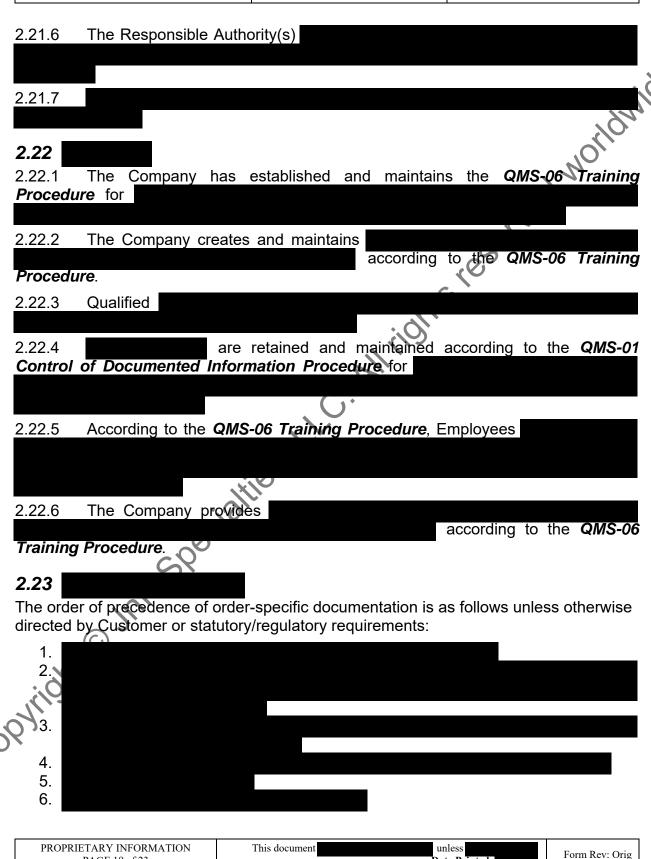
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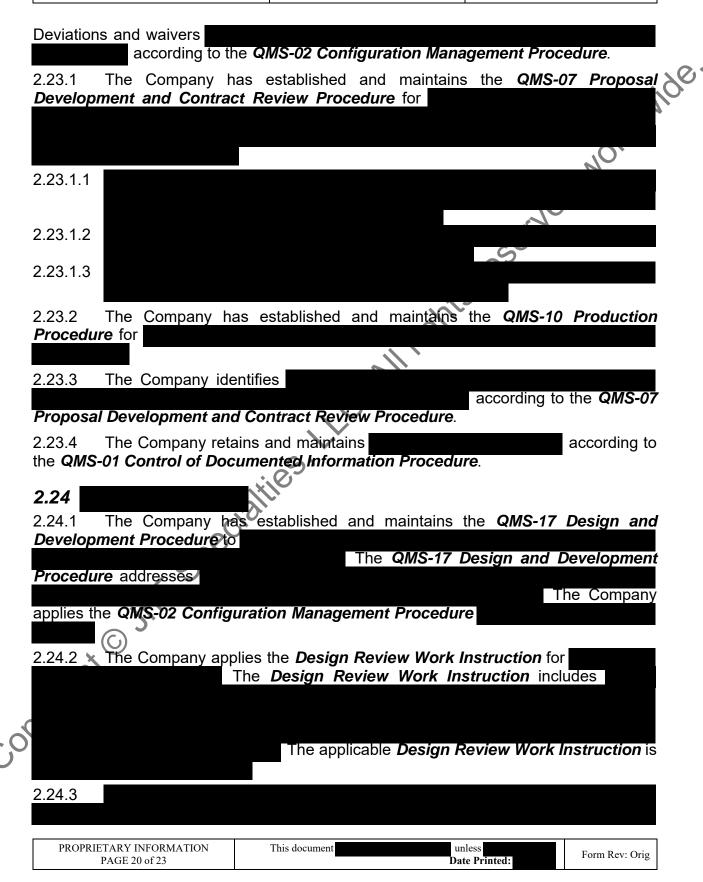
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The Company: 2.24.9.1 2.24.9.2 Retains according to the QMS-01 Control of Documented Information Procedure. Design and development 2.24.10 QMS-02 Configuration according to the Management Procedure. 2.24.10.1 2.24.10.2

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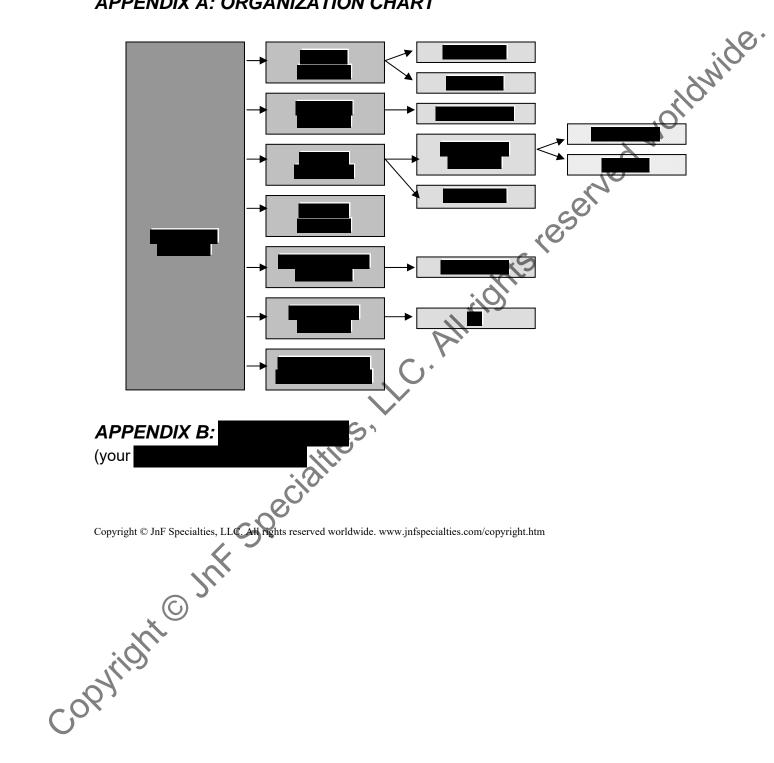
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APPENDIX A: ORGANIZATION CHART



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Document Identifier:	QMS-01 Control of Documented Information Procedure
Date: 5	Latest Revision Date
Project:	Customer, Unique ID, Part Number
Document Status:	Draft, Redline, Released, Obsolete
Document Link:	Location on Server (if used)

Abstract: This documents to the contract of th This document describes procedures for controlling documents.

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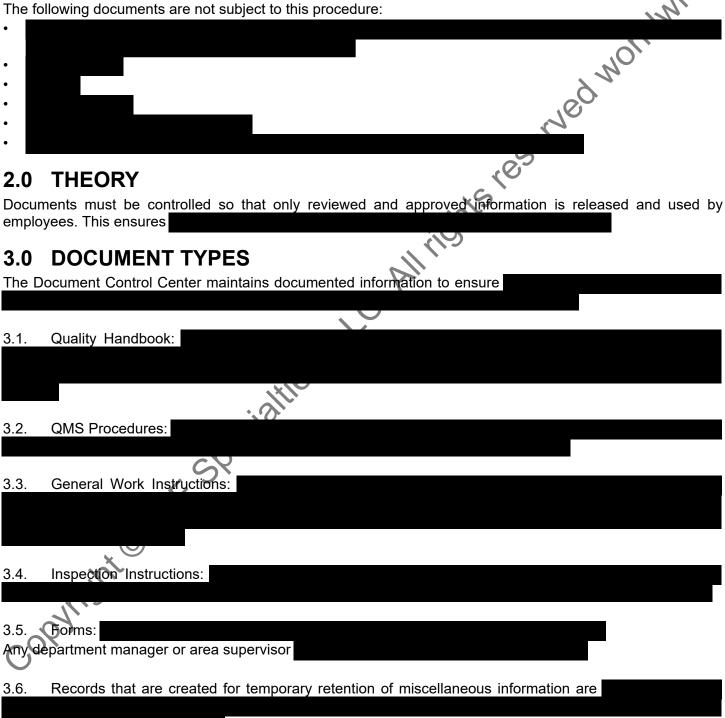
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1.0 PURPOSE

This procedure defines the requirements for the control of documents within the quality management system (QMS). The scope of this procedure is to control documents specifically defined in section 3.0.



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4.0 QUALITY HANDBOOK

4.1. Creating the Quality Handbook

The Quality Handbook has been established by top management of the Company, which includes

udes

4.2. Review and Approval

The Quality Handbook is reviewed and approved by top management before release. Approval is indicated by

4.3. Distribution

The Quality Handbook is distributed electronically through the Company's internet server

The Document Control Center may

In some cases, a hardcopy of the Quality Handbook may

Each employee must

4.4. Change Control

Any employee may request a change to the Quality Handbook. Requests for changes may be made by

5.0 QUALITY MANAGEMENT SYSTEM PROCEDURES

5.1. Creating New QMS Procedures

QMS procedures should be created as soft files (MS Word, etc.). It is recommended that files

5.2. Review and Approval

QMS Procedures are reviewed and approved by top management.

Approval is indicated by

5.3. Distribution

QMS procedures are distributed electronically through the Company's internet server and/or via the intranet.

The Document Control Center may

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of Documented Information Procedure

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In some cases, a hardcopy of the procedure may Each employee must changes to QMS procedures are performed in the same manner as the Quality Handbook.

6.0 GENERAL WORK INSTRUCTIONS

6.1. Creating New Work Instructions

Where necessary, work affecting quality is

NOTE REGARDING JOB SPECIFIC WORK INSTRUCTIONS:

Engineering may develop work instructions that are specific to a given job, which

6.2. Review and Approval

Work instructions must be reviewed and approved by

6.3. Distribution

General work instructions are distributed electronically through the Company's internet server and/or via the intranet. The Document Control Center may retain

In some cases, a hardcopy of the work instruction may

Each employee must

6.4. Change Control

Changes to general work instructions are performed in the same manner as the Quality Handbook. When general work instructions are changed,

7.0 INSPECTION INSTRUCTIONS

Creating New Inspection Instructions 7.1.

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New inspection instructions are developed by or under the supervision of the Responsible Authority using

NOTE REGARDING JOB SPECIFIC INSPECTION INSTRUCTIONS:

Engineering may develop inspection instructions that are specific to a given job, which

7.2. Review and Approval

Approval is indicated by

7.3. Distribution

Inspection instructions are distributed electronically through the Company's internet server and/or intranet.

The Document Control Center may

In some cases, a hardcopy of the inspection instruction may

Each employee must

7.4. Change Control

Any employee may request a change to inspection instructions by

8.0 FORMS

8.1. Creating New Forms C

Forms undergo a streamlined creation and control process. Any department manager or area supervisor may

8.2. Review and Approval

Forms may be reviewed and approved by

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8.3. Distribution	l

Forms are made available through the Company's internet server, intranet or Document Control Center. These

8.4. **Change Control**

Any employee may submit a Request for Change to the appropriate area manager responsible for the form

EXTERNAL DOCUMENTS 9.0

9.1. Some external (third party) standards or specifications may

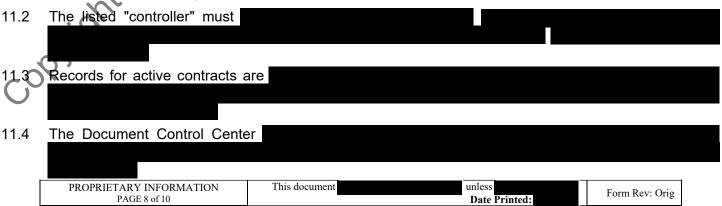
Third party specifications and engineering drawings, including those of the Customer, are controlled 9.2. according to the QMS-02 Configuration Management Procedure. Where control of an external document is

10.0 PERIODIC RE-EVALUATION OF DOCUMENTS

The entire set of quality documentation is subject to continuous improvement. Change control documents are filed as needed to request changes or updates.

11.0 CONTROL OF RECORDS

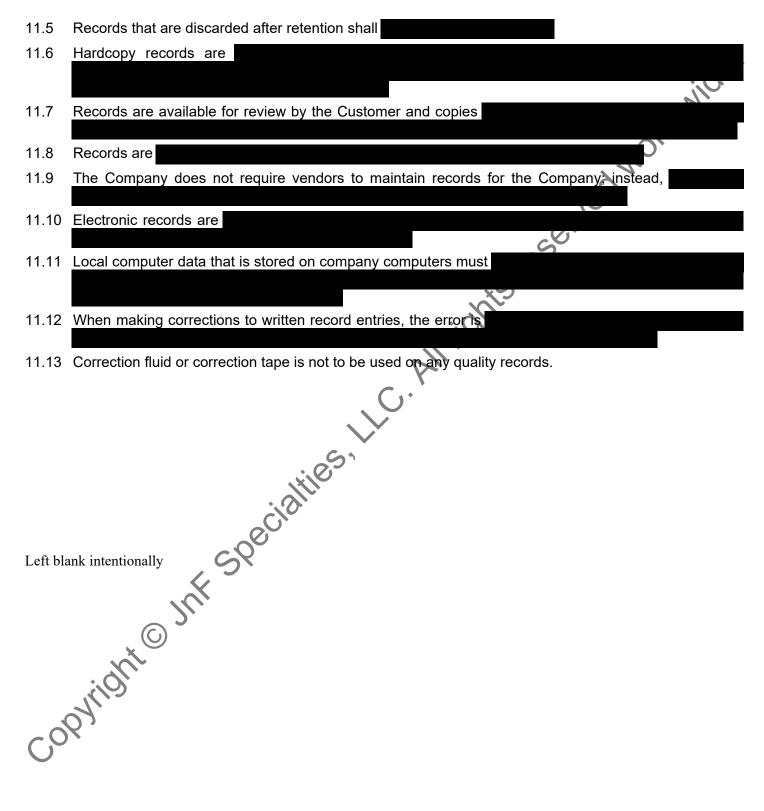
11.1 The controls for each type of record are defined in **Appendix A** of this procedure.



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of Documented Information Procedure



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APPENDIX A: RECORD RETENTION MATRIX

Required Record or Document Type	Company Record	Controller	Type	Location	Minimum Retention
Calibration records	Calibration		Form		17
Contract review records	Contract review		Form		
Control of nonconformities	RFS		Form	6	
Corrective actions	RFS		Form	70	
Design change records	Engineering order		Form	SO	
Design input records	Engineering order		Form G		
Design review records	Engineering order		Form		
Design validation records	Production inspection		Form		
Design verification records	Production inspection	C).	Form		
First Article Inspection	First article		Form		
Internal audit records	Internal audit	1	Form		
Lost, damaged or unsuitable Customer property	Customer property		Form		
Management review meeting reports	Management review report		Form		
Record of realization process	Engineering order		Form		
Record of release of product	Production inspection		Form		
Supplier evaluation	Supplier evaluation		Form		
Traceability records	Production inspection		Form		
Training records	Training record		Form		

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CONFIGURATION MANAGEMENT

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	Identifier:	Management Procedure
	Date: 5	Latest Revision Date
	Project:	Customer, Unique ID, Part Number
	Document Status:	Draft, Redline, Released, Obsolete
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Abstract		
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	CONFIGURATION CONTROL BOARD (CCB)		
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QMS-02	Configuration	Management
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1.0 PURPOSE

This procedure defines the requirements for the management of the configuration of products produced by the Company's configuration management activities include the following:

The following are not governed by this control procedure:

•

2.0 THEORY

Part configuration includes a variety of aspects of a given part including

This procedure has been developed based on practices defined in

3.0 CONFIGURATION DOCUMENTATION

3.1. The current configuration of a given part is identified through applicable technical documents. These may include, but are not limited to:

cial leading

3.2. All such technical documents are developed and approved by the Responsible Authority, which are then controlled according to this procedure. (See section 4.0)

3.3. Configuration documents and Customer intellectual property received by is the Company are

4.0 CONFIGURATION CONTROL BOARD (CCB)

4.1. Responsible Authorities (RA) serve as the Configuration Control Board, which has full authority and responsibility for

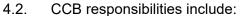
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5.0 CONFIGURATION CHANGE CONTROL

5.1. Evaluation of a change in configuration for a deliverable item takes into consideration

5.2. All associated changes and affected hardware items or computer programs are

5.3. Types of Configuration Change

Changes to the configuration are implemented after approval of engineering changes, deviations or waivers. The definition for each is as follows:

4					
5.3.1.	Engineering Change:				
5.3.2.	Deviation:				
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5.3.3.	Waiver:				
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QMS-02 Configuration Management Procedure

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5.4. Change Classification

Changes in configuration are classified by the CCB as either Class I or Class II. The change classification assigned by the CCB is entered on the Engineering Order, which serves as the document to describe the proposed change and to record CCB decisions relating to the change. Proposed Class I engineering changes are

- Class I Changes

 The engineering change is classified as Class I when it affects one or more of the following:

 Non-technical contractual provisions are affected, such as his not limited to
 - - 0 0 0 0

5.4.2. Class II Changes

Any change that does not fall within the Class I definition is a Class II change. Class II changes are

5.5. Change Implementation

5.5.1. The Responsible Authority verifies that changes have been incorporated into affected units and

5.5.2. Superseded revision levels of electronic documents are

5.5.3. Proposed Class I engineering changes are approved by the CCB and are submitted to the Customer in the form of an Engineering Order (EO) or as required by contract. A Class I Engineering Change is not



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- Document approval is indicated by any of the following methods: 5.6.

6.0

6.1. Procedure.

7.0

Supplier and vendor requests for change are controlled according to the QMS-08 Furchasing dure.

PRODUCT AND TEST SOFTWARE CONTROL

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COUNTERFEIT PARTS and right of the PREVENTION PROCEDURE Origination Date: (your date) Document

Document	QMS-03 Counterfeit Parts
Identifier:	Prevention Procedure
Date:	Latest Revision Date
Project:	Customer, Unique ID, Part Number
Document Status:	Draft, Redline, Released, Obsolete

Abstract:

nt de This document describes the procedure applied for prevention of counterfeit parts and materials.

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Your Logo	Your Company Name	QMS-03 Counterfeit Parts Prevention Procedure

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QMS-03 Counterfeit Parts Prevention Procedure

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opyright. Jnk Sign	Requirements by Component Type.		

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1.0 Purpose

worldwide. The purpose of this document is to describe the process and due diligence performed to prevent the purchase and/or use of counterfeit parts. The Company pays particular attention to:

- 2.0 Scope

This document applies to the procurement activities at the Company to the extent specified herein. herein.

3.0 Applicable Documents

The following publications are applicable to the extent specified herein, or as defined on the contract or purchase order. The latest revision publication shall be applied. Compliance with any other issues of these publications requires prior written approval from the Company. Insofar as any of the publications referred to herein conflict with the requirements of the specification, this specification shall govern.

- Quality Management System
- QMS-14 Control of Nonconformities Procedure

4.0 Definitions

Aftermarket Manufacturer - A manufacturer meeting one or more of these criteria:



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Note: The Aftermarket Manufacturer must	
Approved Supplier -	_
Authorized Supplier -	
Broker -	740
Certificate of Conformance (C of C) -	
	5
Certificate of Conformance and Traceability (C of CT) -	
Counterfeit Part -	
ERA - Privately held global trade associates that monitors, investigate issues affecting the global supply chain of electronics including the su	s, reports and mediates

ERAL - Privately held global trade associates that monitors, investigates, reports and mediates issues affecting the global supply chain of electronics including the supply of counterfeit and substandard parts.

Franchised Distributor -

Franchised Distributor -		

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Packaging -	
Refinishing -	
Refurbished -	
Suspect Part -	
Ipscreened -	
Ised -	
lote: Other definitions are available for	or review in
<i>\(\)</i>	
5.0 Responsibility	
	arding prevention of counterfeit parts is based upon

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5.2 Engineering is responsible for		
5.3 Receiving Inspection and other a	appropriate Responsible Autho	orities are responsible f
		,\0
6.0 Procedure		NOI!
6.1 The Company maximizes the ava		
parts throughout the product's life	cycle, including management	of
6.2 Purchasing must		
6.3 Purchasing must		
6.4 Purchasing should		
.+ I dicilasing should		
3.5		
Note: Purchasing may		
n general, product with electronic com	nponents destined for Governme	ent or military use require
	As for the consideration and by ideas	4:6 of forms a marious of
The electronic component requiremen	its for the product may be iden	tifled from a review of
A Purchasing must specify the flower	down requirements from this Co	unterfeit Parte Proventie
3.6. Purchasing must specify the flowd rocedure applicable to the Supplier of		

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o minimize the risk of proc	curing counterfeit parts, the purchasing	document should
5.8 Responsible Authorities th	hat receive, inspect or process parts shall	
SQ All occurrences of co	ounterfeit parts shall be reported, as	appropriate to
5.9. All occurrences of co	ounterieit parts shall be reported, as	appropriate, to
7.0 Verifications	(i0)	
The Company considers due	e diligence has been applied when	
When a part is suspected of t	peing counterfeit, the Company	
All inspection and testing	shall be performed according to perform should be performed.	ned in sequence
A:	percentage of the state of the	ica in ocquerice.
Each lot to be delivered shall	be subjected to	
	but is r	not limited to:
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Your Logo	Your Company Name	QMS-03 Counterfeit Parts Prevention Procedure
ach lot to be delivered shall	be subjected to a sample inspection at	an AQL of 1.0 or tighte
esting shall include		
		dilo
ach lot to be delivered shall	be subjected to	.10
		SOL
	shall be sampled at an AQI	of 1.0 or tighter.
ach lot to be delivered shall	be subjected to	
ach lot shall be verified for		
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Table 1: Testing/Analysis Requirements by Component Type

Component Type	(A)	(B)	(C)	(D)	(E) (DPA)	
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Abstract:

This document describes the management review process.



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S	PROCEDURE: INTERNAL and EXTERNAL COMMUNICATION PROCEDURE: RESOURCE MANAGEMENT endix A: Process Map Opyridht Opyrid	

Your Company Name

QMS-04 Management Process
Procedure

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1.0 PURPOSE

This document defines the Management process, including or making reference to procedures for the various activities within the Management process.

2.0 THEORY

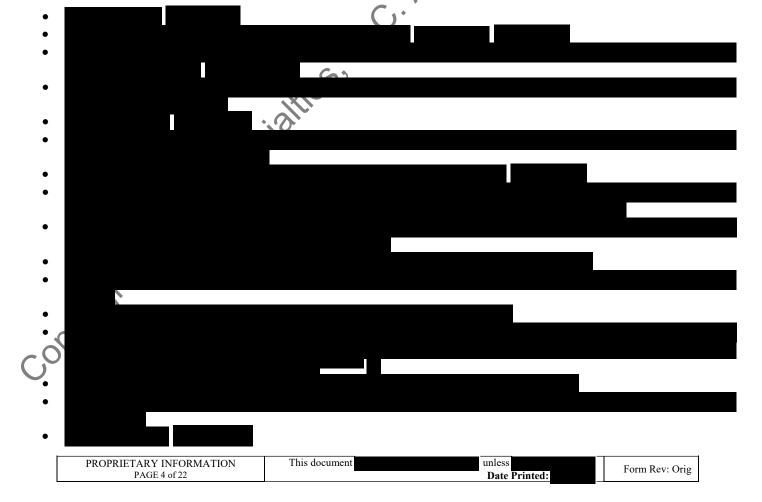
The Company believes in "intelligent management," which enables the Company to make decisions based on facts, data and verifiable evidence. Intelligent management reduces the need to make decisions based on personal opinion, whims or mood and ensures results of decisions are measurable.

3.0 MANAGING AS A PROCESS

The Company recognizes that it has to manage processes identified in the quality handbook; however, management itself is also treated as a process. This means

The process map in the Appendix identifies how Management is treated as a process and provides an overview of how management is performed.

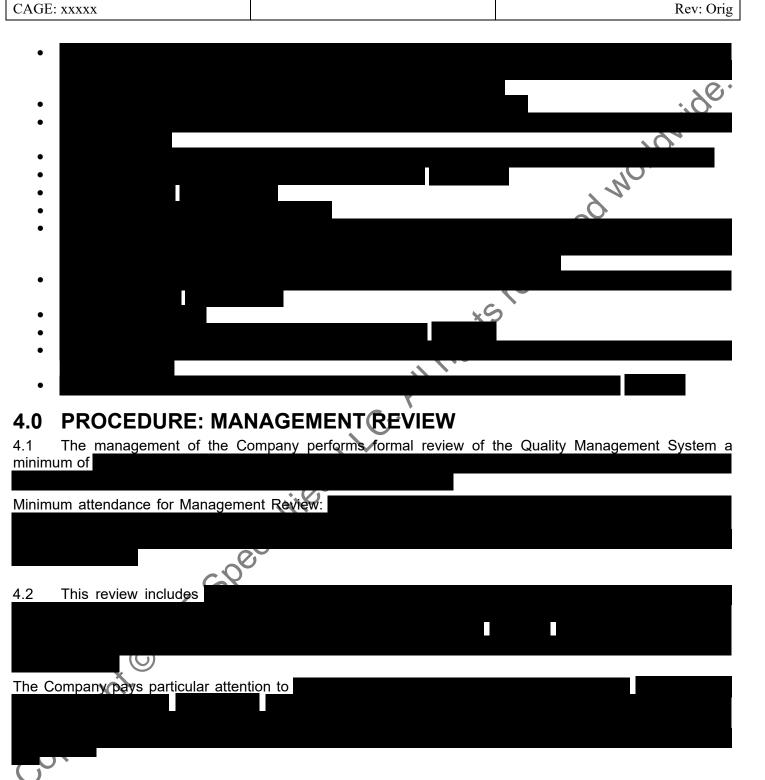
Management is responsible for implementation and application of the following QMS requirements:



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Minutes of the meetings are taken and maintained, which includes

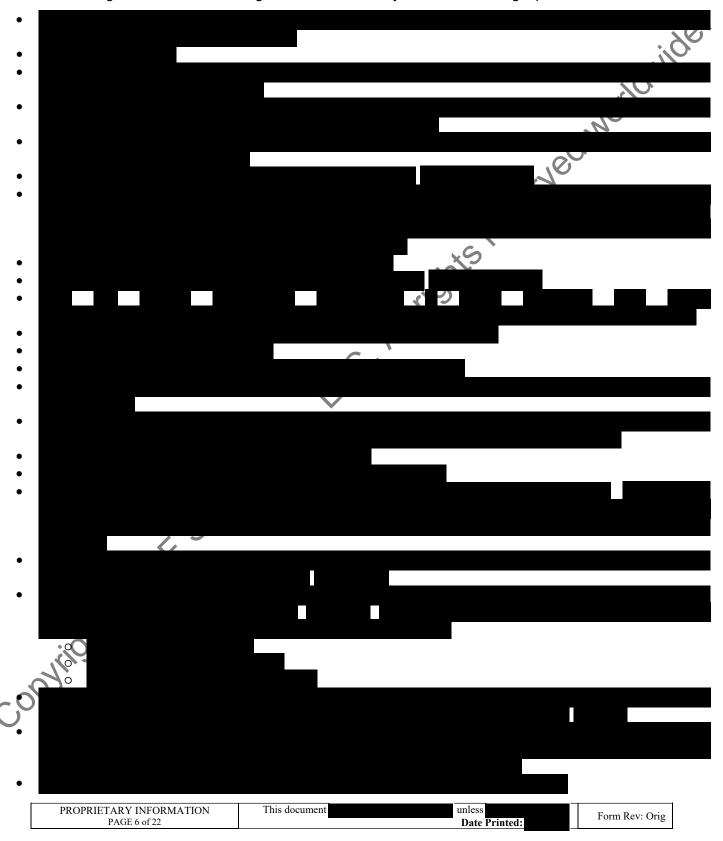
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4.4 The Management Review meeting should include analysis of the following inputs:



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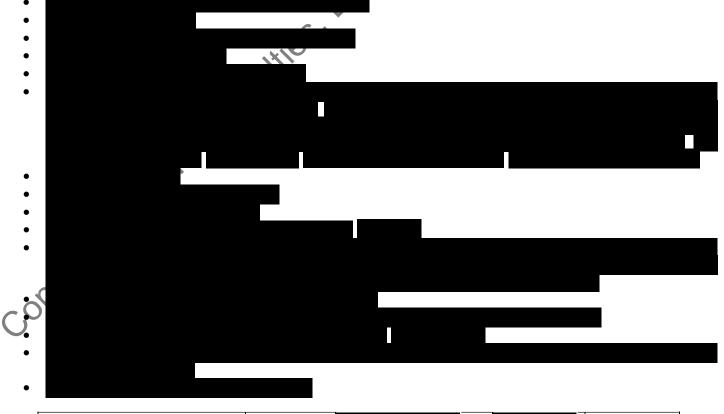
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4.5 Management uses action items or the corrective action system to take recorded actions as a result of

4.6 Management determines internal issues that affect its ability to achieve intended results, which may include, but are not limited to:



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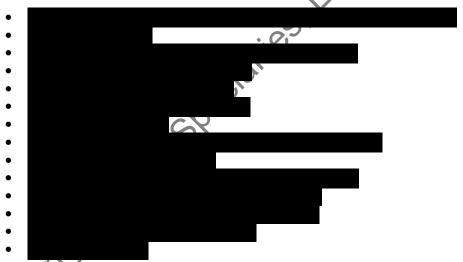
Your Company Name

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4.7 Management determines external issues³⁶ that affect its ability to achieve intended results, which may include, but are not limited to:



5.0 PROCEDURE: MEASURING AND MONITORING PROCESS OBJECTIVES

5.1 Each process identified in the Quality Management System has at least one objective. The objective is

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5.2	Each process objective is					
5.3	Top management					9e.
5.4	Throughout the year, assigned	managers and s	taff			0
5.5	During Management Review,					
				(72	
5.6	When a process					
5.7	The current metrics,					
5.7	The current metrics,		•	15		
5.8	Over time, management					
			DI.			
6.0	PROCEDURE: INTE	RNAL and	EXTERNA	L COMMUN	ICATION	
The fo	ollowing methods are used for int	ernal communic	ations:			
•	mowing memous are assa for me	ornar communic	ationo.			
•						
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•						
6.2	External communications that	are relevant to th	ne quality mana	gement system ar	e	
6.2.1			any Information	to External Dartie	a ayaant	
Compa	any Employees do not reveal Co	ontidential Comp	any information	i to External Partie	es except	
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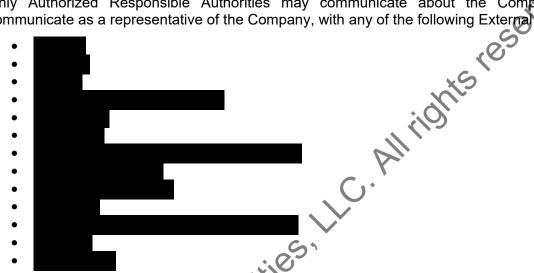
QMS-04 Management Process Procedure

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6.2.1.1	Basic	Company	/ Information
---------	-------	---------	---------------

Company Employees do not communicate Basic Company Information to External Parties except

Only Authorized Responsible Authorities may communicate about the Company or its business, or communicate as a representative of the Company, with any of the following External Parties:



Only Authorized Responsible Authorities may communicate about the Company or its business or communicate as a representative of the Company

6.2.1.2 Written Company Information

All Written Company Information conforms to

All Written Company Information is approved by

With respect to any Written Company Information regarding

Written Company Information regarding

PROCEDURE: RESOURCE MANAGEMENT

7.1 The management of resources is a critical component to the management activities of the Company.

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Resources requiring such management includes:



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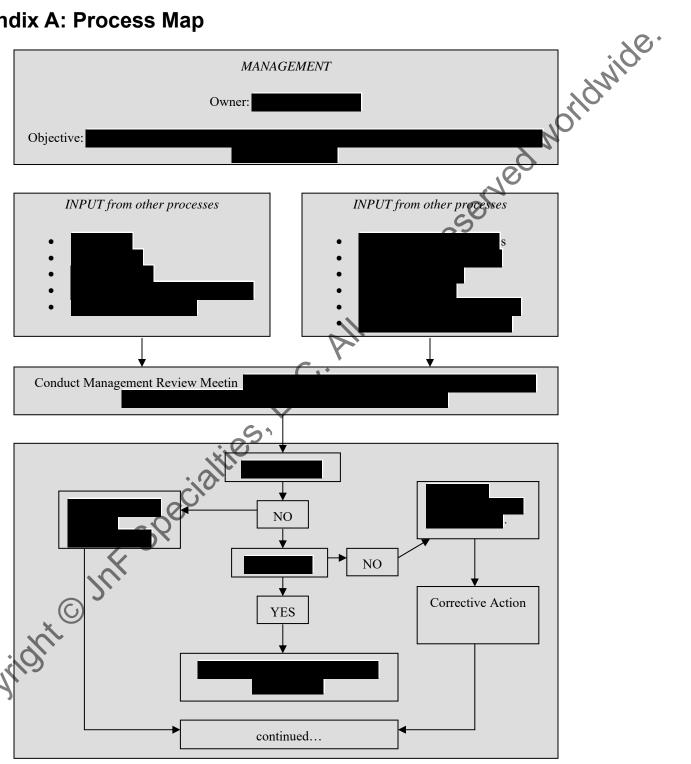


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QMS-04 Management Process Procedure

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Appendix A: Process Map



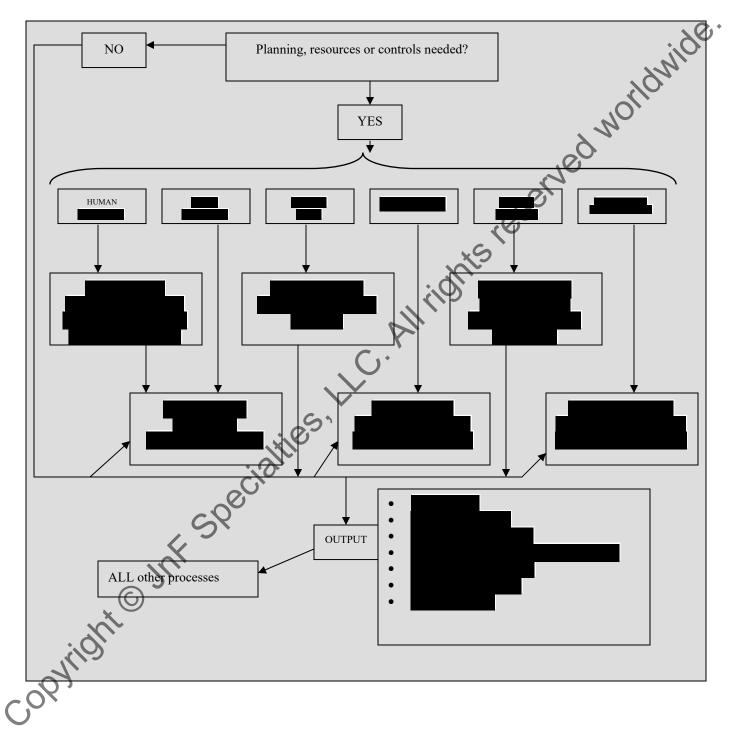
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RESPONSIBILITIES AND AUTHORITIES PROCEDURE Origination Date: XXXX Document Identification

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This document describes responsibilities and authorities of Company personnel.

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QMS-05 Responsibilities and Authorities Procedure

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3.0	PURPOSE THEORY RESPONSIBILITIES & AUTHORITIES	



Your Company Name

QMS-05 Responsibilities and Authorities Procedure

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1.0 **PURPOSE**

This document provides an overview of the responsibilities and authorities for key positions within the Company.

2.0 **THEORY**

It is important to define the responsibilities and authorities of key positions so that employees understand their work and the relationships they have with other positions within the Company.

3.0 RESPONSIBILITIES & AUTHORITIES

3.1 Operations Manager

The Operations Manager The Operations Manager is responsible for 3.2 **Quality Manager** The Quality Manager is responsible for The Quality Manager: **Facilities Manager** 3.3 The Facilities Manager is responsible for Manufacturing Manager 3.4 The Manufacturing Manager is responsible for **Business Manager** The Business Manager is responsible for

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QMS-05 Responsibilities and Authorities Procedure

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3.6 **Product Managers** The Company utilizes Product Managers for Product managers are responsible for: 3.7 Administrative Assistant The Administrative Assistant is responsible for 3.8 **Accounting Manager** The Accounting Manager is responsible for 3.9 Environmental Health & Safety Manager The EHS Manager is responsible for Quality Group Staff & Inspectors (including Receiving) The Quality Group includes Production Operators Production operators include 3.12 Internal Auditors Internal Auditors are responsible for

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Your Company Name

QMS-05 Responsibilities and **Authorities Procedure**

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3.13 **Shipping Personnel**

Shipping personnel are responsible for

Human Resources Staff 3.14

Human Resource staff is responsible for

3.15 **Purchasing Staff**

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TRAINING PROCEDURE	
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Abstract:

Abstract:
This document describes training program and requirements.





Your Company Name

QMS-06 Training Procedure

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QMS-06 Training Procedure

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3.0	PURPOSE THEORY TRAINING PROCEDURE DOWNING TO SERVICE SOLUTION TO	eserved wo



Your Company Name

QMS-06 Training Procedure

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1.0 PURPOSE

This document provides details on the Company's training program and requirements.

2.0 THEORY

Employees can only perform their duties adequately when properly trained. The Company intends to ensure adequate employee performance through a robust training program that includes initial orientation, assessment of abilities and on-the-job training to enhance those abilities.

3.0 TRAINING PROCEDURE

3.1 Hiring

Employees are hired on their ability to

To accomplish this, potential candidates are compared against the requirements of the QMS-05 Responsibilities and Authorities Procedure as well as

3.2 Initial Indoctrination and Orientation

Once hired, new employees are assigned to their position and undergo initial indoctrination and orientation. This introduces the employee to

3.3 On the Job Training

Once an employee has completed initial indoctrination, they undergo on-the-job training relative to their position, which includes

3.4 Additional Training

At the discretion of management, additional training may be conducted at any time, which may be necessitated by

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This document describes the procedures used to review contracts and develop proposals.

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QMS-07 Proposal Development and Contract Review Procedure

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QMS-07 Proposal Development
and Contract Review Procedure

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1.0 PURPOSE

This document defines the Proposal Development and Contract Review process including or making reference to procedures for the various activities within the process.

2.0 THEORY

The Company can only meet Customer requirements by ensuring that all such requirements are obtained from the Customer, then reviewed and understood. This process ensures the suitable capture of contractual and special requirements and ensures the Company's understanding of those requirements is communicated to the Customer prior to and through contract acceptance.

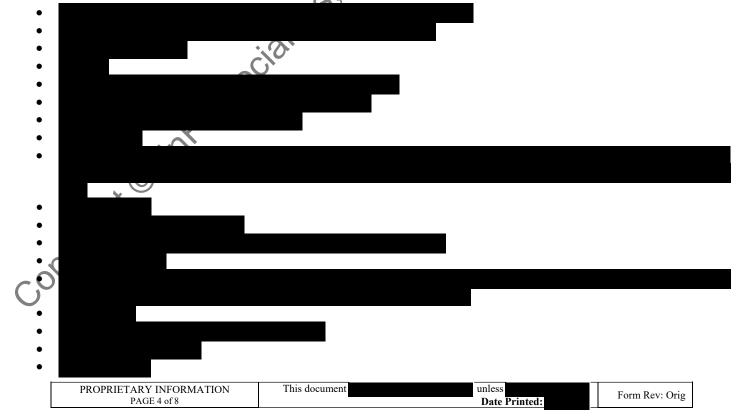
3.0 PROCEDURE

When addressing Customer needs and industry trends, the Company considers

Documentation is not required for contract review and proposal development for Customers that purchase

The Company determines its capability to meet Customer requirements by:

a) determining the requirements for products and services, which may include consideration for:



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Your Company Name

QMS-07 Proposal Development and Contract Review Procedure

•		
•		wide
b) establis	shing the criteria for:	guide.
c) determ	nining the organizational requirements and resources needed to	
, .	nenting control of processes according to requirements; nining, retaining and maintaining required records that demonstrate:	
,	ining the processes and controls needed to	
g) h) i) j)		
k)		
The organ	inization negotiates a mutually acceptable requirement with the Customer when it is dete	ermined that
	pany plans and manages product and service provision in a planned sequence to meet re table risk within resource and schedule constraints using resources such as	equirements
	gation planning for the provision of products and services is detailed in the QMS-18 Risk aning Procedure , with particular attention paid to:	Mitigation
•		
See Proce	ess Map.	

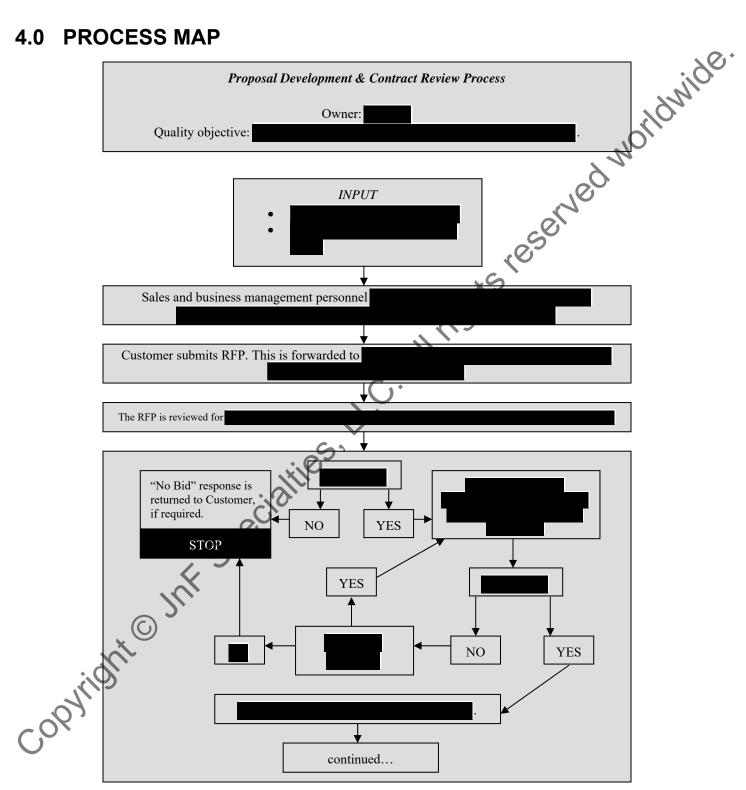
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PROCESS MAP 4.0

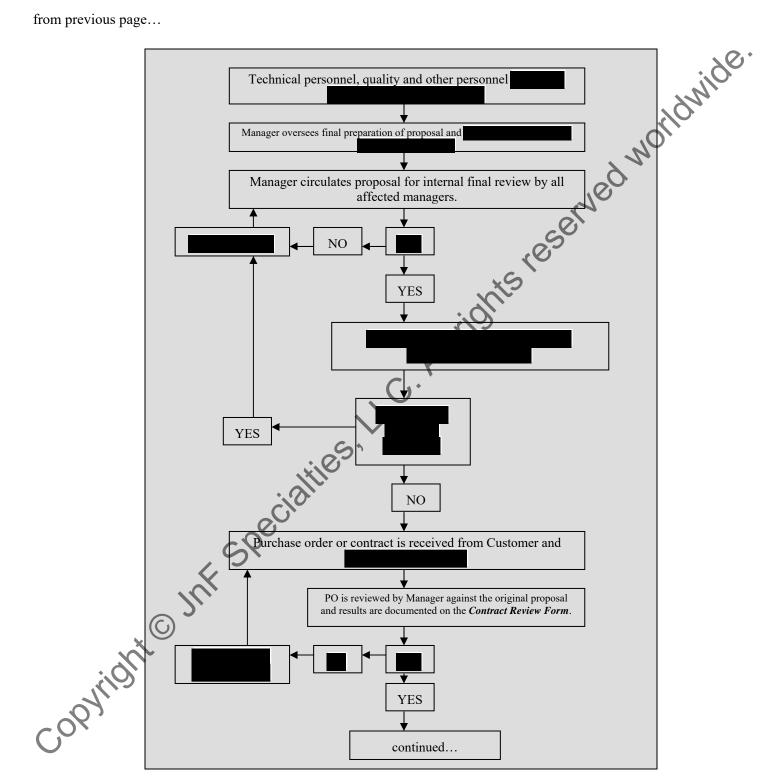




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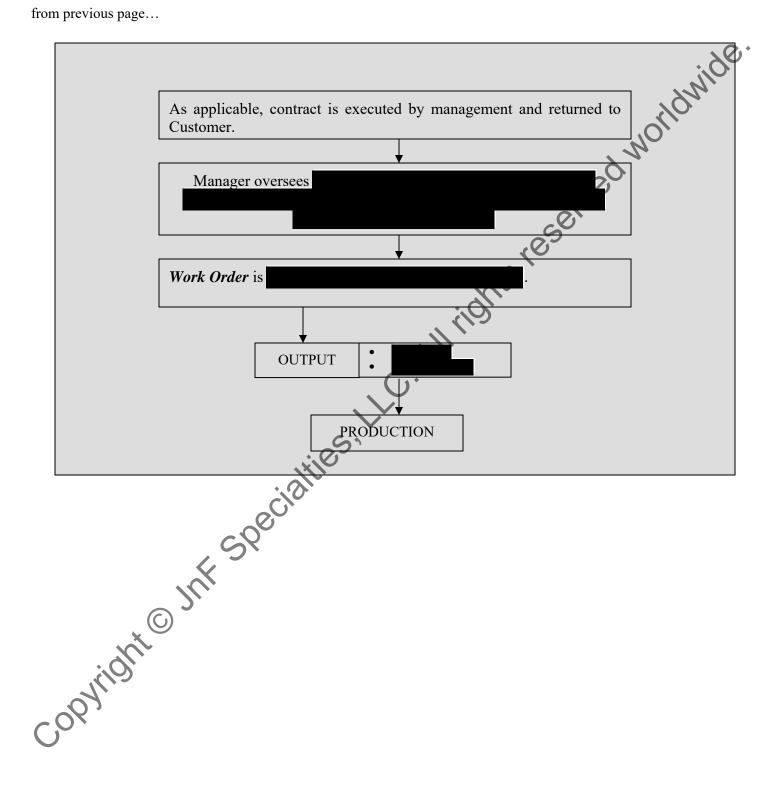


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QMS-07 Proposal Development and Contract Review Procedure

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	Document Status:	Draft, Redline, Released, Obsolete	
	Document Link:	Location on Server (if used)	

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Abstract:
This document describes the work instruction for reviewing purchase order content.



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QMS-08-1 Purchase Order Review

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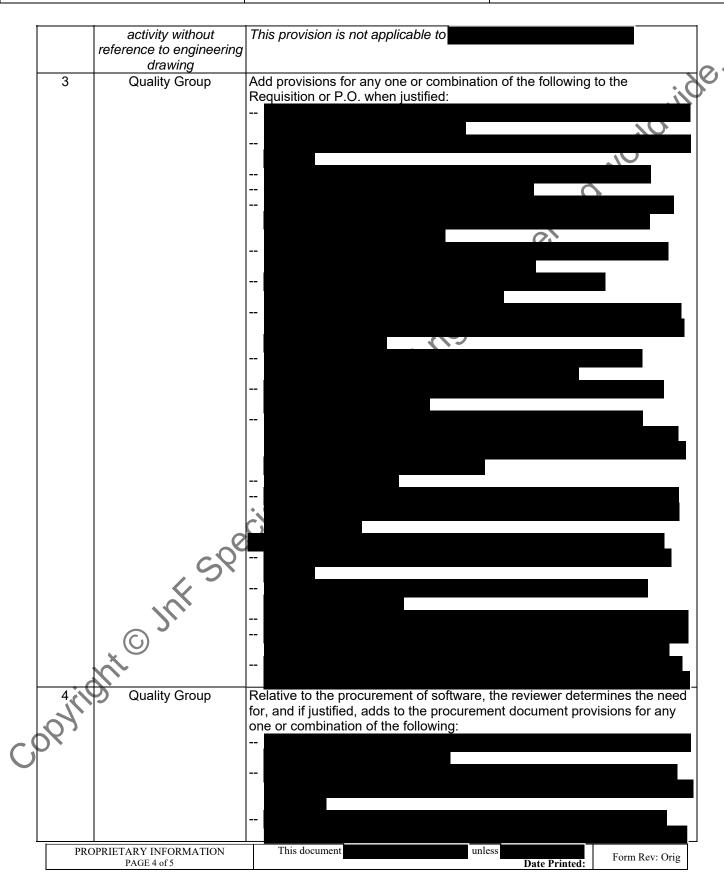
Your Company Name

QMS-08-1 Purchase Order Review

1	Quality Group	The reviewer determines the need for, and if justified, imposes the requirements of Supplier Quality Requirements to the Requisition or P.O.
		Complete the Used-On and Contract# sections on the cover page of the PO
		Used-On = ; Contract# =
2	Quality Group	Check-off applicable requirement boxes on Requisition Forward Requisition to
2	Quality Group	Check mark the appropriate field in the "Type of Certs" section; multiple
		types of Certs may be required.
		Verify Raw Material Requirements are recorded on Requisitions, except
		Suppliers should be evaluated according to the Supplier Evaluation
		Determine if a Supplier has been designated by the Customer - notify
		Purchasing when
		Initial and date (should be Mo/Day) the Requisition in the "Approved By" field and forward it to the Purchasing Group.
		Add known QA requirements to the requisition for entry on the PO;
		such as
		may not be
		may not be
	IF	THEN
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2.2	Supply Required Requisition is marked	
	"Under Revision"	
	~ O	
	458	It is acceptable to
		it is associable to
	\ \ \	
2.3	A Raw Material	Specify a Raw Material Requirement on the Requisition.
	Requirement is not Specified	A Material Note Number is not required for
2.4	Deviation to drawing is	
16,	noted on Requisition	
)	such as "Less Note"	
	Deviation to drawing is noted on Requisition	
	such as "Less Note"	
2.5	Order in for production	
2.5	Order is for production	
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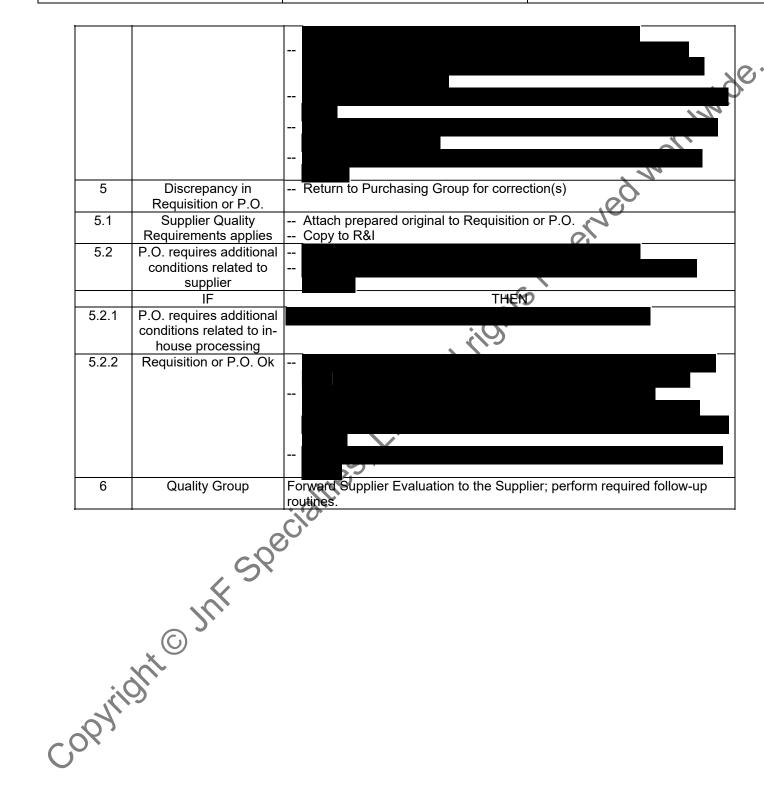
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July 266 Abstract:
This document describes the purchasing process.





QMS-08 Purchasing Procedure

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QMS-08 Purchasing Procedure

Rev: Orig

1.0 PURPOSE

This document defines the Purchasing process including or making reference to procedures for the various activities within the process.

Note: this procedure applies to suppliers of products or providers of services that directly affects the quality of products and services. Suppliers that provide office and maintenance supplies, furniture, grounds keeping services, etc. are not subject to the controls of this procedure.

2.0 THEORY

The purchase of materials that go into our products or services that help us produce products affects everything we make. As a result, it is important to monitor and control the quality of both products and services that we receive as well as the suppliers of such products and services.

3.0 PROCEDURE: SUPPLIER EVALUATION AND SELECTION

3.1	All suppliers of product related mater	ials or services are evaluated unless these	Suppliers are listed on:
	•		
	•	;(O)	

•

3.2 Supplier evaluation is established according to Company requirements,

, and is documented following the format on the **Supplier Evaluation Form**.

- 3.3 The **Supplier Evaluation Form** ensures that all new suppliers are properly evaluated for criteria related to
- 3.4 Once approved through the **Supplier Evaluation Form**, the Responsible Authority will update the **Approved Supplier List**.
- 3.5 The following ratings apply to suppliers:



3.6 Once entered into the *Approved Supplier List*, suppliers are rated as

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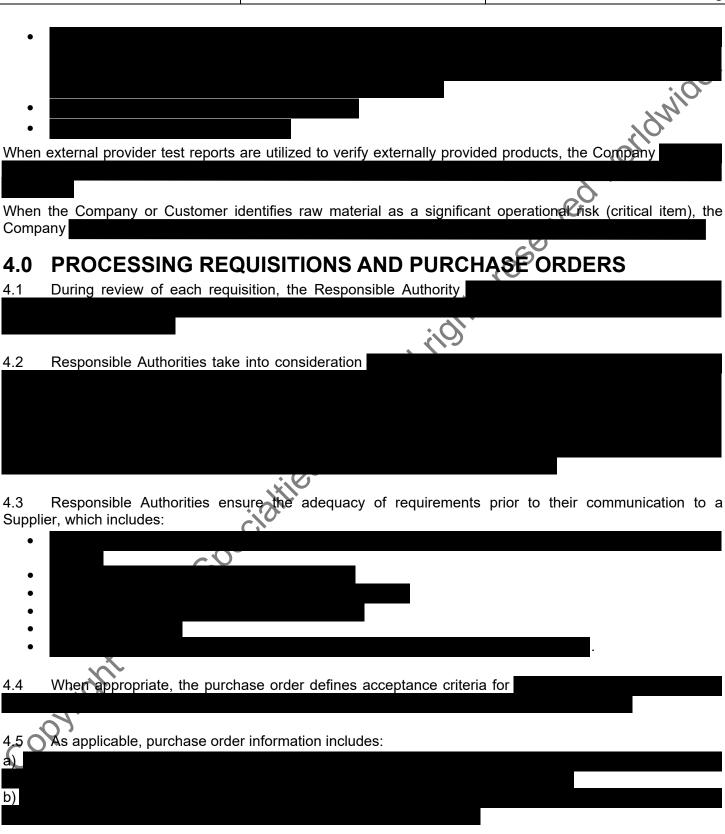
QMS-08 Purchasing Procedure

3.7 provid	Using incoming (receiving) inspection results for product suppliers and employee feedback on service ers, the Responsible Authority
	:80.
3.8 Autho	Using the results from combination of the following functions for product suppliers, the Responsible
ratilo	
	For suppliers providing product, incoming inspection results are recorded on the Subcontractor mance Rating Spreadsheet , which calculates the Supplier's current quality rating based on items ed and items accepted. A new Supplier that rates
receiv	a and items described. A new eapplier that rates
3.10	If a new Supplier rates
3.11	If any Supplier rates less than
3.12	If items are returned
3.13	Any Supplier may be
3.14	Management may override
3.15	During management review, the entire <i>Approved Supplier List</i> is subject to
3.16 when	The Company performs verification activities of externally provided processes, products and services
Custo	ner verification activities performed at any level of the supply chain
Verific	ation activities may include:
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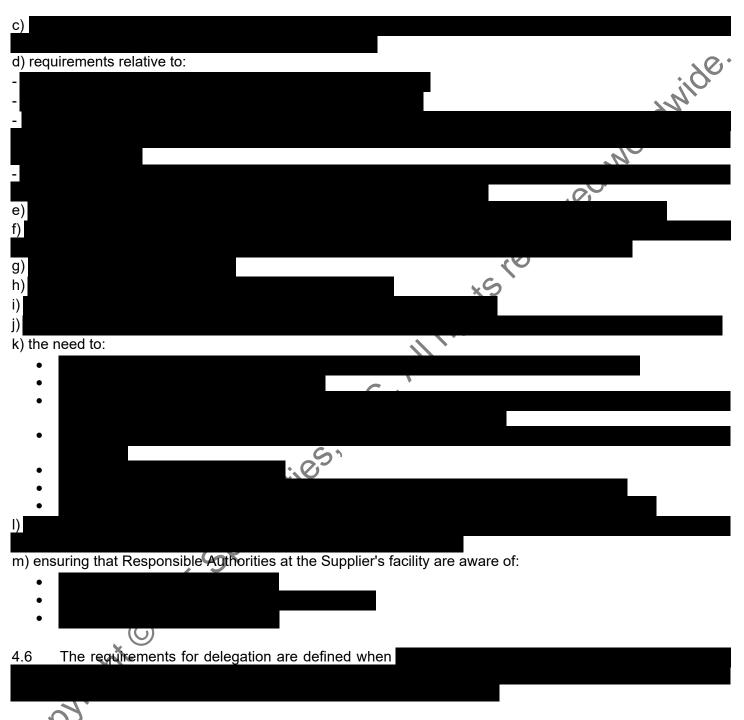


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4.7 When the Company or its Customer needs to perform verification activities at a Supplier facility, the **Purchase Order** will define the methods for the intended verifications and method of product release.

4.8 See the process map herein.

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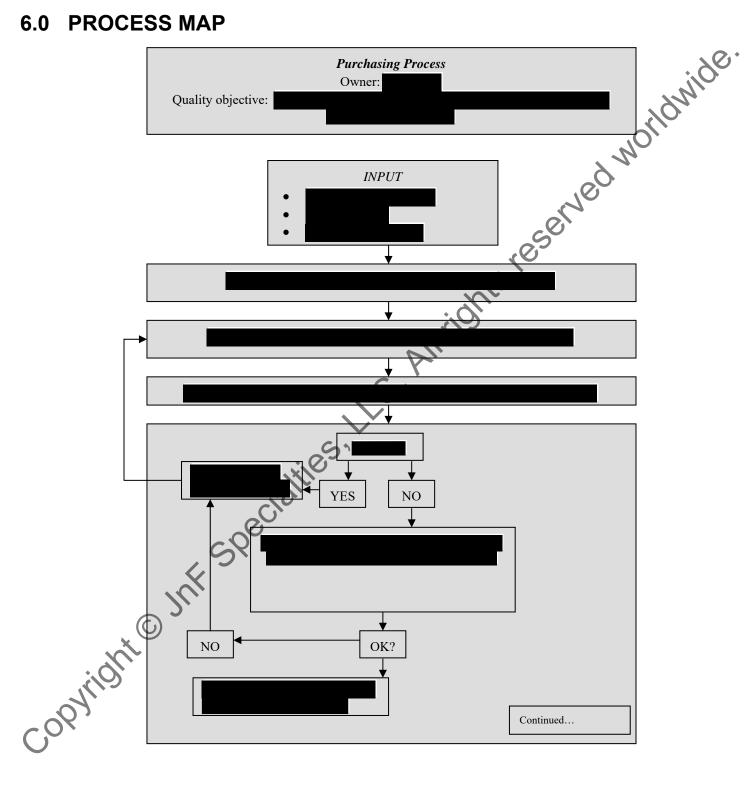
mainte	enance foreman emergency purchase authority for
	OTHER PURCHASING RULES
5.0	OTHER PURCHASING RULES
5.1	In all instances, the Purchasing Department will
5.2 compa	Any employee of the Purchasing Department that has any financial or other interest in a supplied any, either directly or through any member of his/her immediate family, shalk
5.3	The acceptance by purchasing personnel of gifts or gratuities from suppliers is
5.4	The acceptance of items intended for the purpose of advertisement and bearing the name of the
Suppl	
5.5	The Purchasing Department will
	cial
5.6	The Purchasing Department will
5.7	The Company will
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PROCESS MAP 6.0

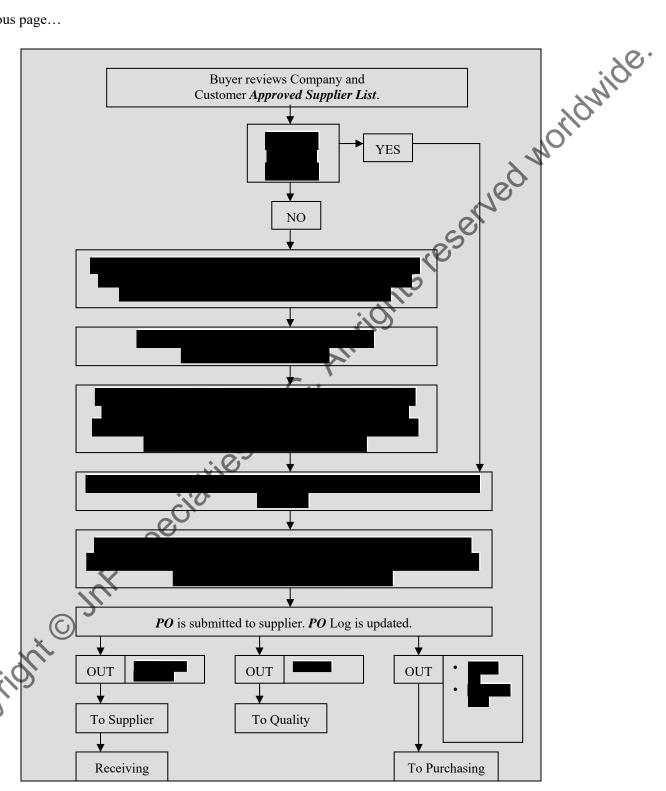




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	Date:	Latest Revision Date
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Abstract:
This document describes the receiving and inspection process.



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1.0 PURPOSE

This document defines the Receiving process including receiving inspection activities and includes or makes reference to procedures for the various activities within the process.

2.0 THEORY

Receiving is the first line of defense to prevent sub-standard supplies from affecting the Company's process or product quality; however, sampling and 100% incoming inspection is only a part of the collection of applications that are necessary to assure the release of conforming supplies to stock. Receiving inspection cannot provide 100% assurance of product or process quality because the affect that the supplies have on production-level activities cannot be assessed or verified - only by 100% use of supplies will defects be detected in product or process quality.

As a result of teaming and intelligent design, the Company ensures that deliverable supplies meet Customer requirements prior to packaging and shipping.

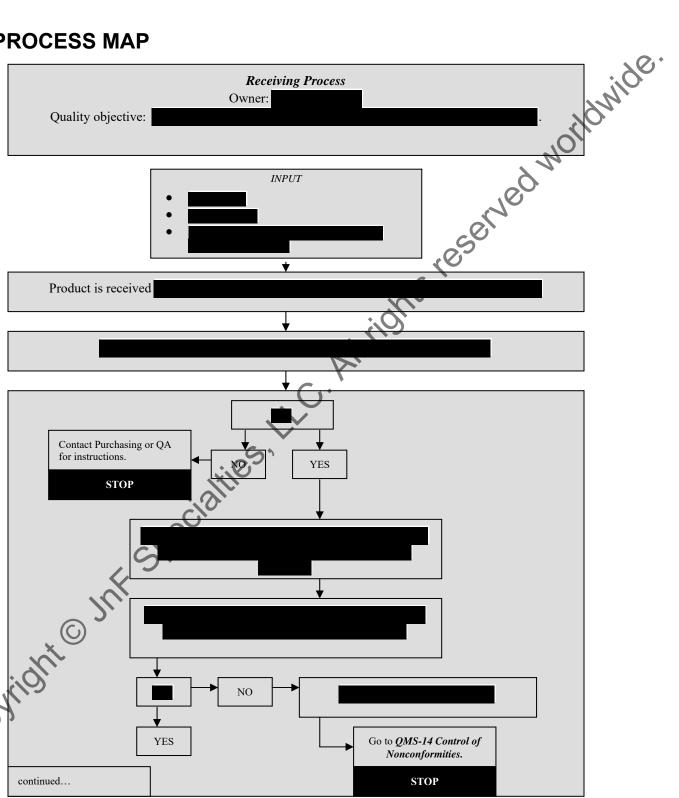
3.0 PROCEDURE: RECEIVING

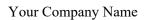
4.0 PROCEDURE: RECEIVING INSPECTION

- 4.1 The inspector will receive the items and original paperwork from the RA and acquire the applicable PO. (see the *Purchasing Procedure*)
- 4.2 Inspections are performed according to Appendix A or as required by work instruction, Customer requirements or other documentation. The results are recorded on the applicable forms and the purchase order is processed according to Appendix B.

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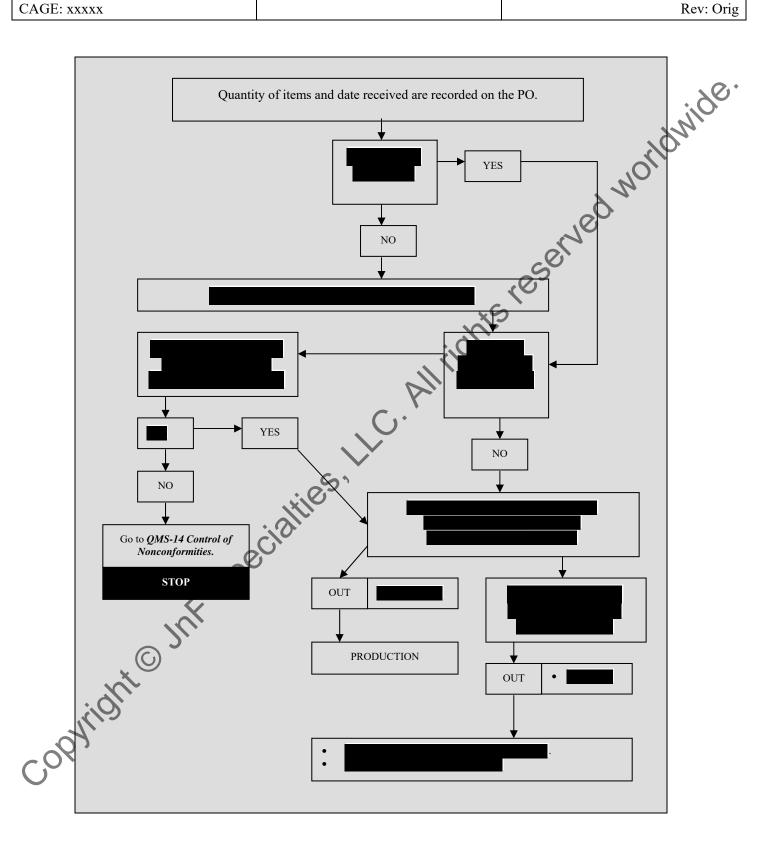
5.0 PROCESS MAP





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APPENDIX A - RECEIVING INSPECTION WORK INSTRUCTIONS

Op 1: Acquire copy of purchase order. F	Perform
Op 2: Verify supply	
Op 3: Count the quantity of items recei	ived. Items exempt from counting include
listed then	according to the current Approved Supplier List - if Supplier is not
If Supplier provides a non-chemical ite	em and is approved for
If Supplier provides a chemical and is a	approved for
Op 5: If the supply is a <catalog com<="" td=""><td>mercial> item,</td></catalog>	mercial> item,
Op 6: Perform First Piece Mechanica	al/Visual inspection
Op 7: SAMPLING PLAN:	
ANSI Z1.4 AQL=1.0 for all supplies	hat are
On %	then
Op 8: then.	
Op 9:	
On 10: Verity conformance to the requir	then
Op 10: Verify conformance to the requir	ed chemical composition according to
On 11: When raw material is accented	d only by review of Supplier certificate of analysis, review the current
Approved Supplier List for item critical	
For critical item:	
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For non-critical item:	\Q*.
Op 12: When product is released	
Op 13: Verify lot traceability is	
Op 14: If the Supplier is a distributor	
	*. * *
Op 15: Affix a Good Material Tag to accepted sup	oplies. For supplies that exhibit
	()*
61	
Op 17: Complete the inspection record following its	format (record applicable M&TE, lot traceability, etc).
Op 18: Complete shelf life expiration log for supplie	
Op 19: Record the quantity and date received	on the PO then
Op 20: If the Supplier's packaging is	
Op 21: Inspect Qustomer/Government furnished	property upon receipt to verify condition and quantity.
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APPENDIX B - PURCHASE ORDER PROCESSING

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Step	IF	THEN
1	Supply is not the	
	Last Item on PO	
2	Supply is the	
	last Item on PO	
		NOTE: Each entry into the Supplier Performance Report is
		Lacif chary into the Supplier Fertormance Report is
2.1	Supply is the	Optional:
	last Item on PO	
		1,410
		201
		ec,
	59	eci
	458	ecr
	10K 50	ec.
	July 26	ecr
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Abstract:

Austract:
This document describes the manufacturing process.



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1.0 PURPOSE

This document defines the overall Manufacturing process and includes or makes reference to the procedures necessary for the process.

NOTE: The Manufacturing process includes all QC inspections and tests within it. Quality is not a separate process.

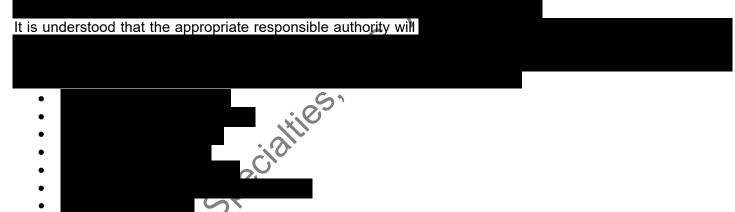
2.0 THEORY

Manufacturing operations or tasks must be conducted under controlled conditions to ensure product quality. By this we mean:

• Instanting we mean.

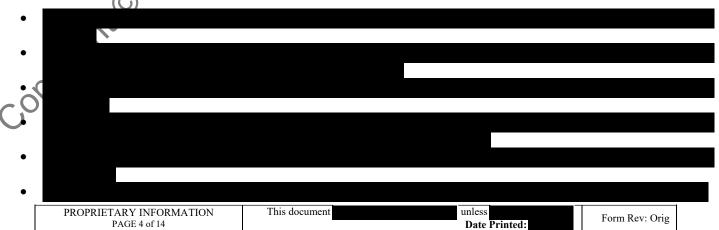
3.0 PROBLEM RESOLUTION

All employees are instructed to immediately notify a Responsible Authority (RA) whenever a process or product related problem occurs that cannot be corrected according to established process controls and could



4.0 REQUIREMENTS

The Company implements production and service provision under controlled conditions, which includes:



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PRODUCTION DOCUMENTATION Documented information includes Documented information that defines characteristics of products and services includes When required to demonstrate product qualification, the Company The Company ensures all documented information required to accompany the products and services are present at delivery. 5.1 All revision controlled production documents are In addition to this process procedure, additional production documentation may be required for a given 5.2 order or production operation. Where required, these are Such documentation includes 5.3 Records that are created for temporary retention of miscellaneous information are not 5.4 PRODUCT IDENTIFICATION The Company maintains the identification of the configuration of products and services to identify The Company controls acceptance authority media, such as Product is identified in shop areas by any of the following methods:

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routers, etc.) as required. Supervisory staff will	6.2	Lot	traceabi	ility or	· individual	serialization	of	parts	is	to	be	maintained	on	the	paperwork	(tra	vele	js
Touters, etc. / as required. Supervisory stair will	routers	s, etc	c.) as rec	uired.	Supervisor	ry staff will												

Traceability requirements include:

- •
- •
- 6.3 Bad (nonconforming) product that has failed an inspection or test and cannot be reworked to comply with requirements is

See the QMS-14 Control of Nonconformities Procedure.

- 6.4 Any parts or product not marked with a tag are
- 6.5 IDENTIFICATION OF TRANSFER CONTAINERS
- 6.5.1 Whenever a portion of chemical is transferred from its original container to a smaller temporary container,
- 6.5.2 Whenever a portion of chemical is transferred from its original container to a smaller permanent container,

7.0 PRODUCT HANDLING

- 7.1 Work instructions and/or training operations instruct Operators on the proper and safe handling of product throughout its life cycle, and includes
- 7.2 In all cases Operators are
- 7.3 The Company provides suitable safety and personal protection equipment for handling hazardous or toxic materials. Operators are

8.0 PRESERVATION

8.1 Operators will

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8.5 FOD: Foreign Object Damage, Prevention, Detection and Removal: Work instructions and training methods ensure that handling and preservation practices reduce the introduction of foreign objects (FOD) into products.

8.6

8.7

9.0 EXTERNAL PROVIDER PROPERTY CONTROL

The Company identifies, verifies, protects and safeguards External Provider property provided for use or incorporation into products and services. When property is lost, damaged or otherwise found to be unsuitable for use, the Company documents findings and reports to the Customer.

9.1 External Provider Property (Property) means

Hardware property includes:

- •
- •
- •

9.2 All External Provider furnished hardware property shall

9.3 Property shall be identified

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9.4 Sensitive material, as defined by the External Provider, shall

9.5 Property shall only be used as instructed or required by External Provider contract and

9.6 External Provider equipment shall

9.7 The Responsible Authority investigates

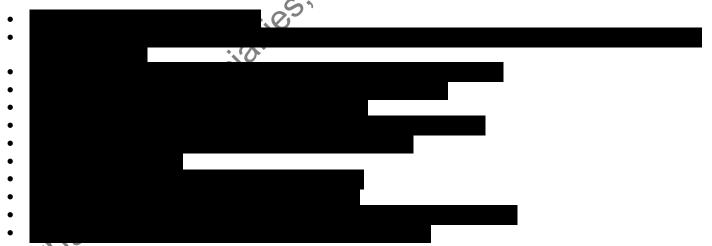
9.8 Requirements for the control of External Provider property shall

10.0 VALIDATION OF PROCESSES

10.1 Unless otherwise specified by engineering requirements, the form named *Validation-Verification* is used to record results of validation and verification activities (may be referred to as "special processes").

10.2 Validation and verification activities include

Provisions for validation and verification includes:



11.0 PRODUCTION PROCESS VERIFICATION

The Company implements production process verification activities to

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11.1 Control of Equipment, Tools, and Software Programs

Equipment, tools, and software programs used to automate, control, monitor or measure production processes are

12.0 INSPECTION AND TEST OF PRODUCT OR SERVICE

The Company maintains suitable infrastructure for the provision of products and services, which includes

- 12.1 Receiving inspection is performed according to the QMS-09 Receiving Procedure.
- 12.2 First Article Inspection

The Company uses a representative item from the first production run of a new part or assembly to verify the production processes, production documentation and tooling are able to produce parts and assemblies that meet requirements. This activity is

- 12.2.1 First article inspections are
- 12.2.2 The Company will
- 12.2.3 Where not provided, the Company will
- 12.2.4 Complete the first article inspection form according to its format and submit to CCB.
- 12.2.5 Calibrated tools shall be used for first article inspection; however,

under the following conditions:

1) 2)

12.2.6

- 12.2.7 Any item failing first article inspection must be processed according to the **QMS-14 Control of Nonconformities Procedure**.
- 12.3 In Process Inspections
- 12.3.1 In-process inspection is performed by

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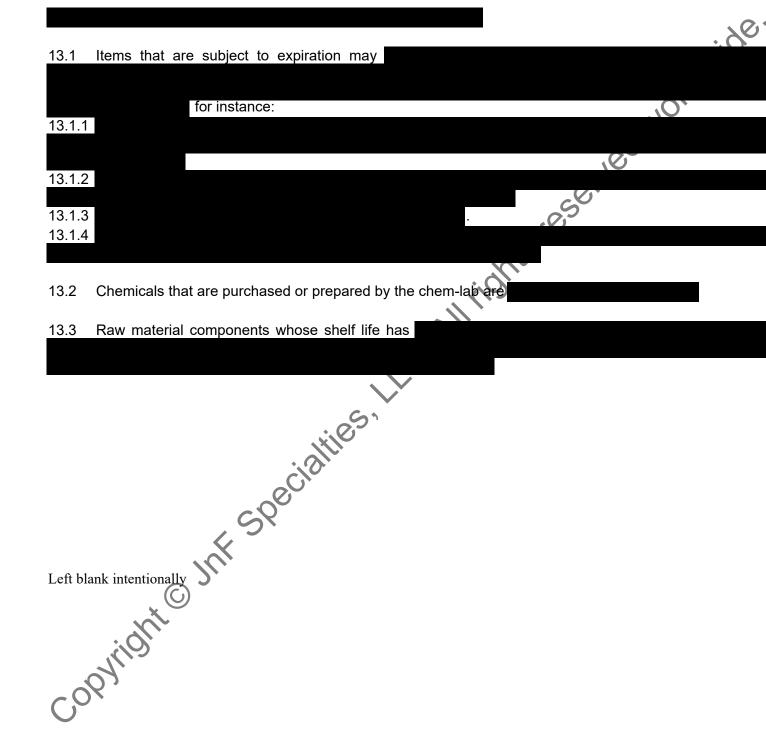
12.3.2	2 In-process inspections are p	erformed					
							. 0.1
	Company ensures documente otance includes:	ed information f	or monitoring	and m	neasurement	activity	for product
•						10 ¹	
•					.01)	i
When	sampling is used as a means	of product accep	otance, the sar	mpling p	lan is		
12.3.3	3 Calibrated tools shall be used	for in-process in			conditions:		
1) 2)			under the f	Ollowing	conditions.		
12.3.4	When applicable, complete the	e production insp	ection form ac	cording	to its format.		
12.3.5	5						
12.3.6 <i>Nonc</i>	6 Any item failing in-process conformities Procedure.	inspection must	be processed	d accore	ding to the	QMS-14	Control of
shippi	•						
	2 100% sampling is required a sampling is permitted by Cus		ion uniess otr	nerwise	specified by	Custon	ier contract.
	3 Calibrated equipment is used fic monitoring and measuremen	t equipment; ho	wever,			rovides t	raceability to
1) 2)		under ti	ne following co	riditions			
12.4.4	4 Complete the production ins	pection form acc	cording to its f	format. I	Prior to final	accepta	nce, confirm
	Any item failing final insperion	ection must be	processed	accordin	ng to the C	QMS-14	Control of
12.4.6	Prior to product delivery to C	ustomer, the Re	sponsible Auth	nority			
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13.0 SHELF LIFE EXTENSION

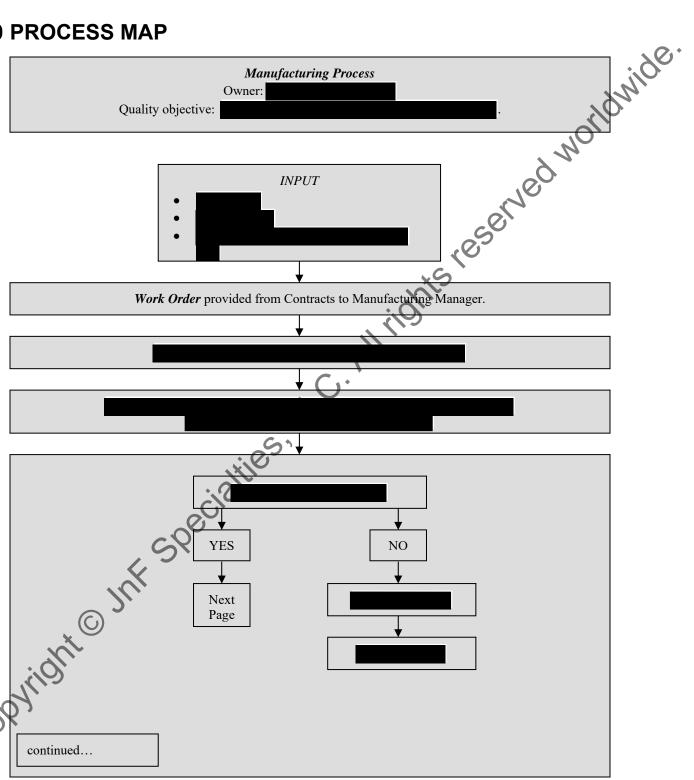


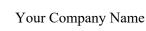
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14.0 PROCESS MAP

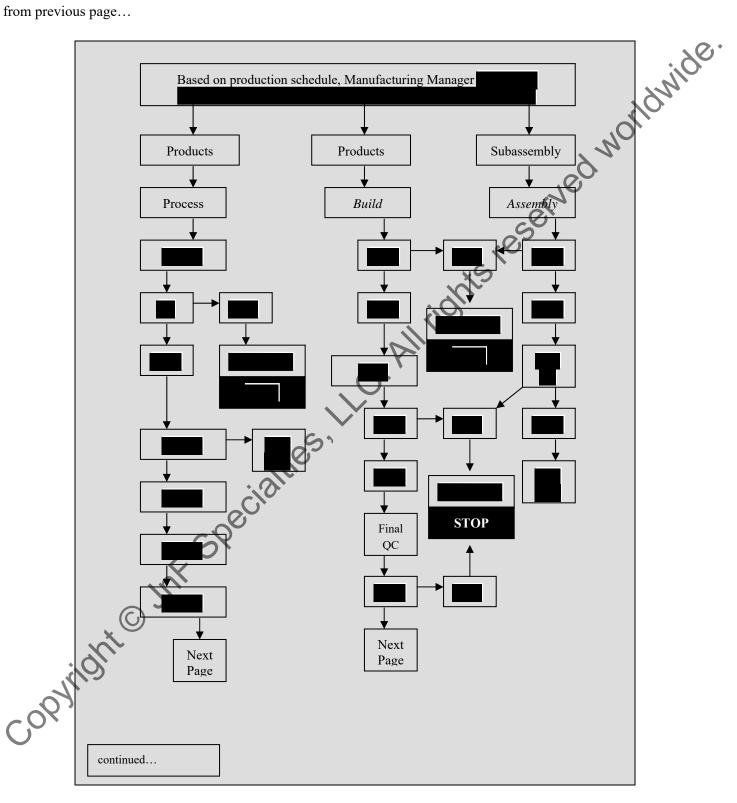




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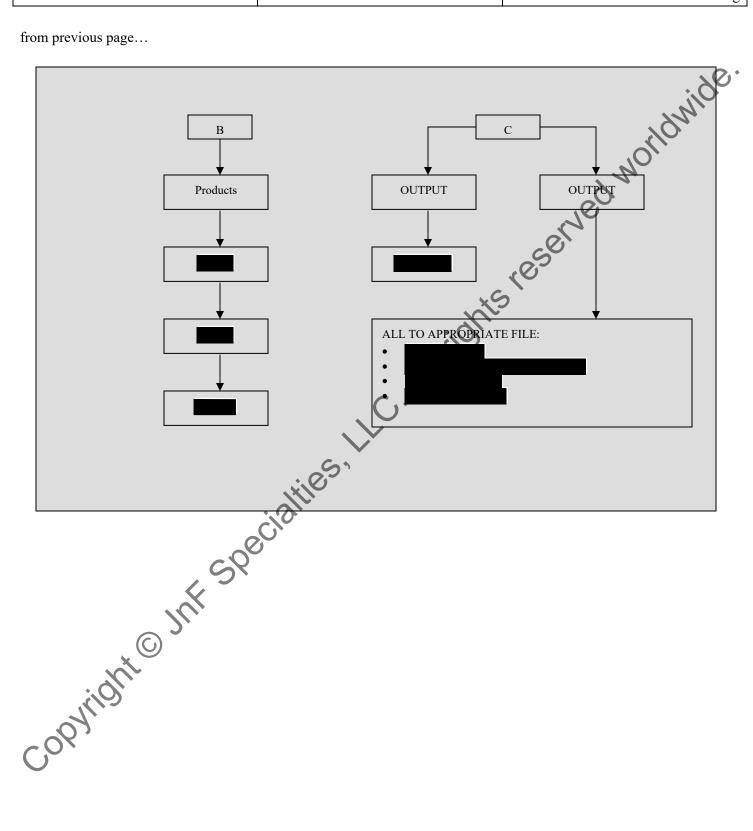


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This document describes the shipping process.





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QMS-11 Shipping Procedure

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1.0 **PURPOSE**

2.0 THEORY

The final packaging and arrangement of shipping is critical to the quality of product as received by the Customer; as a result, the Company Copyright O July Specialties, I.C. All rights reserved in

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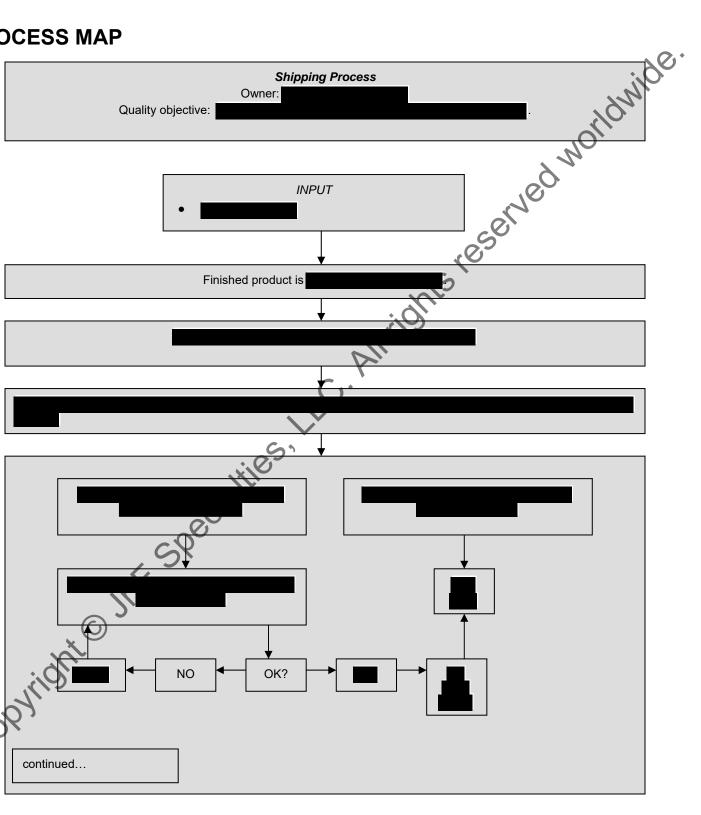
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PROCESS MAP

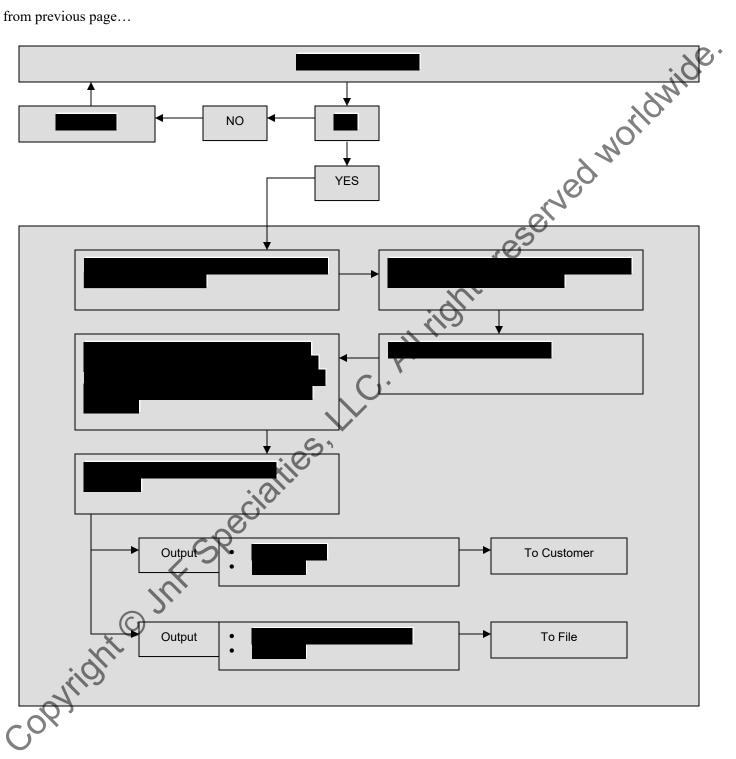




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ument describes the nr	ocedure used to	audit the quality management syste

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This document describes the procedure used to audit the quality management system.

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QMS-12 Internal Auditing Procedure

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PURPOSE

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This document provides details and procedures for the internal auditing process.

NOTE: At this time, only quality system audits are conducted. When environmental system or other audits are implemented, this procedure will be amended to include rules for additional audits.

2.0 THEORY

THEORY 2.0

Internal auditing of a Company's quality system is critical for maintaining good processes and documentation and for identifying areas for improvement opportunity. and for identifying areas for improvement opportunity.

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3.0	INTERNAL AUDITING F	PROCEDURE	200	
The R	Responsible Authority takes into con	sideration		
3.1	Internal quality audits are conducted	ed on time according	j to	
3.2	Audit requirements include	and the	Company's quality systen	n documents (policies,
	edures, processes, instructions, sp			
statuto	tory/regulatory requirements (publish	ned legislation and	regulations) and quality	management system
Starius	aarus.	•		
3.3	Auditors may			
	, , , , , , , , , , , , , , , , , , , ,			
3.4	Minimum auditor training requireme	nts are as follows:		
•	Contract (third party) auditors:			
•	Internal auditors:			
0.5	The Decrease it was the city of the city o	and Anditon for	and and The Decision	allala Assalla aslas assaulta a
3.5	The Responsible Authority assigns	s a Lead Auditor for	each audit. The Respon	then considers:
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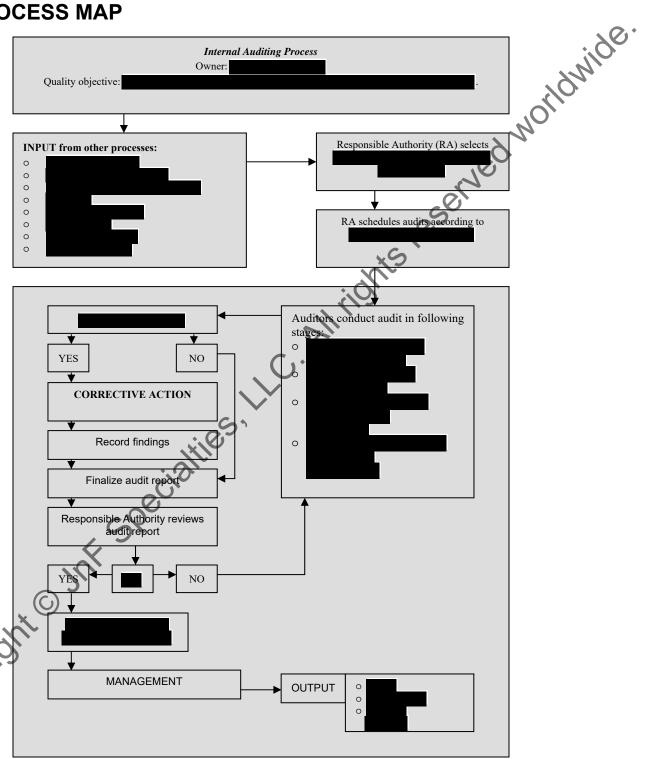
ine R	esponsible Authority defines the criteria,
) for each identified audit.
3.6	The Responsible Authority maintains the <i>Internal Audit Schedule</i> that records this information.
3.7	Using the Internal Audit Report, the Lead Auditor
3.8	
3.0	
3.9	The internal audit
0.40	×G `
3.10	
3.11 <i>Intern</i>	The completed <i>Internal Audit Report</i> is then returned to the Responsible Authority for logging and the nal Audit Schedule is updated.
-	Copies of the completed audit report are sent to the appropriate managers of the areas audited to the findings and results. In this way, and in conjunction with the submission of corrective action
reques	sts,
2 12	
3.13	The results of internal audits are also gathered and summarized on
3.14	In all cases, auditees are expected to cooperate fully with the audit team.

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4.0 PROCESS MAP





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Abstract:

Into July Speking This document describes the procedures used to correct and prevent nonconformities.

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QMS-13 Corrective Action Procedure

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1.0 PURPOSE

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This document provides details and procedures for the process governing the discovery, reporting, resolution and recording of actions taken to correct or prevent nonconformities.

2.0 THEORY

Corrective action is taken to correct nonconformities, which could be product defects found during production, errors found in documents, equipment problems or problems related to how the Company performs functions in its processes. "Corrective action" is simply the "fix" that corrects the problem.

Whenever we take corrective action we also attempt to prevent the problem from recurring. Sources for preventive action opportunities include risk management, error proofing, failure mode and effects analysis and reports of product problems by external sources. Having a formal system to record and resolve both existing and potential problems ensures that these problems do not occur or reoccur, thereby improving our products, processes and work environment.

3.0 PROCEDURE: INTERNAL REPORTS

3.1	The Company utilizes a <i>Request for Support</i> (RFS) form to
3.2	ALL employees are empowered with the ability to report sources of problems and nonconformances.
3.3	No disciplinary action may be attached to the submission of RFS's.
3.4	The Quality Manager has been assigned the role of RFS Administrator.
3.5	See Process Map for the processing and routing of RFS's.
3.6	If the responsible manager determines they are not responsible for the issue involved,
3.7	Actions taken shall
3.8	The Quality Manager shall



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3.9 In addition to corrective action efforts, management shall

which

shall be used to prevent potential nonconformances. These shall be reported to management for review

- 3.10 The management review process shall
- 3.11 Where product is suspected of a nonconformance, the Company

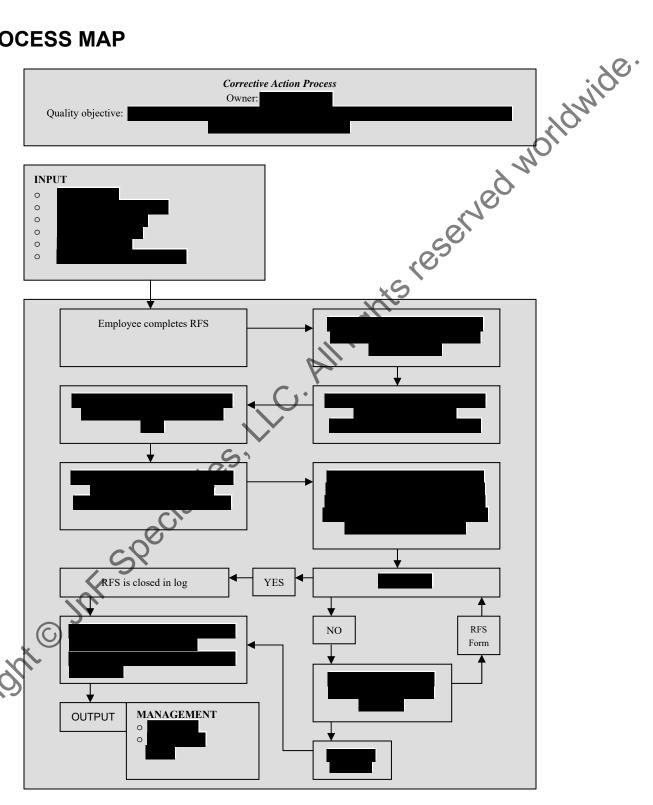
4.0 PROCEDURE: INVESTIGATION & CORRECTIVE ACTION REQUESTS (ICAR's)

- 4.1 Any purchasing agent may submit an *Investigation and Corrective Action Request* (ICAR) to a Supplier that
- 4.2 ICAR's are processed through the same steps as the RFS but are routed to the Supplier for
- Failure of a Supplier to respond to an ICAR of to respond with an insufficient action plan may mean supplier to respond to an ICAR of to respond with an insufficient action plan may mean supplier to respond to an ICAR of to respond with an insufficient action plan may mean supplier to respond to an ICAR of to respond with an insufficient action plan may mean supplier to respond to an ICAR of to respond with an insufficient action plan may mean supplier to respond to an ICAR of to respond with an insufficient action plan may mean supplier to respond to an ICAR of to respond with an insufficient action plan may mean supplier to respond to an ICAR of to respond with an insufficient action plan may mean supplier to respond to an ICAR of to

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5.0 PROCESS MAP



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This document describes procedures for control of nonconformities.

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1.0 PURPOSE

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This document defines and makes reference to the procedures necessary for the control of nonconformities?

2.0 THEORY

Product or services that have failed inspections or tests or that in any way do not meet requirements are considered "nonconforming". Nonconformities must be controlled to ensure they are not accidentally delivered or used. The Company's system ensures that nonconformities are identified when found and are segregated, investigated and dispositioned. Corrective actions are taken to ensure nonconformities do not reoccur.

3.0 GENERAL PROCEDURE

- 3.1 A nonconformity occurs when any service or product made by the Company or raw material used by the Company or returned from the Customer does not meet:
 - •
 - •
- 3.2 Nonconformities must
- 3.3 All employees are empowered to engage this procedure when they discover potential or actual nonconforming product or services. No employee may work on
- 3.4 Upon discovery of a nonconformity, an employee may make an attempt to perform immediate rework if such rework is within that employee's ability. For example,
- 3.5 When an employee cannot bring the item into conformance through immediate rework, the employee shall
- 3.6
- 3.7 The employee shall complete the top portion of the *RFS form*, filling in all pertinent spaces, which includes

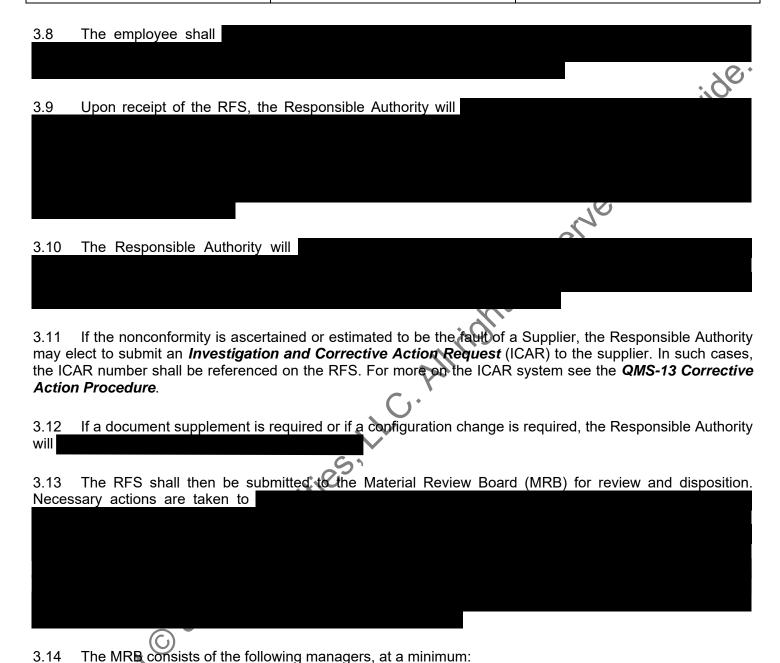
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3.14.1 MRB Qualification

A Material Review Board member must:

1) , or ; or

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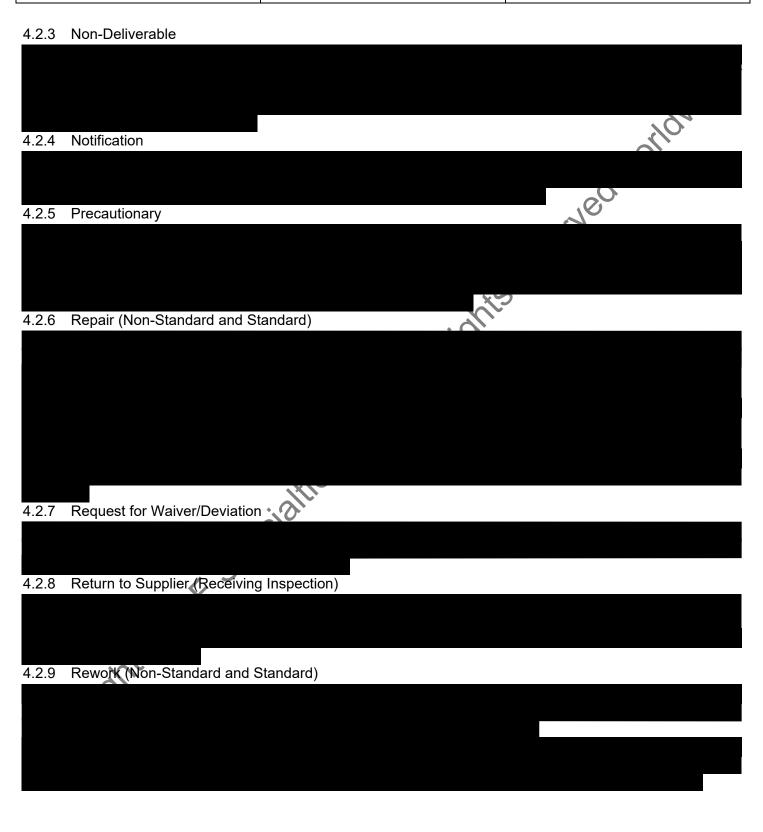
2)				
				:90,
3.15	In the event of a non-unanimo	ous decision,		
				oilo.
3.16	The Company shall provide ti	mely reporting of deliver	red nonconformities that m	ay affect
4.0	DIODOGITIONO		,esel	
4.0	DISPOSITIONS Dispositions are also ified as N	Anian Minanan Nana	(8)	
4.1 4.1.1	Dispositions are classified as Major:	wajor, wilhor or None.		
4.1.2	Minor:			
4.1.3	None:			
4.2	MRB dispositions may include	, but are not limited to:		
•		0		
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4.2.1	Clarification			
4.2.2	Conditional Acceptance			
				
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4.2.10 Scrap

5.0	CUSTOMER DISPOSITION AUTHORITY
5.1	Major: A Waiver/Deviation disposition is
5.2	CUSTOMER DISPOSITION AUTHORITY Major: A Waiver/Deviation disposition is RTV and Scrap dispositions are
5.3	Minor: Conditional Accept and Non-Standard Rework/Repair dispositions are
5.4	Scrap, RTV or Standard Rework dispositions are
5.5	None:
6.0 6.1	PROCESSING SCRAP Items dispositioned as scrap are physically segregated into an appropriate scrap area.
6.2	Such scrap is
6.3	Identifying scrap with markings is unacceptable unless
6.4 of out	Scrap is controlled internally so as not to be made available for possible theft, which precludes the us door scrap bins or other storage areas generally accessible to non-employees.
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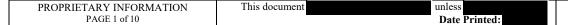
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Abstract:

Inf spet Austract:
This document describes calibration procedures.





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1.0 PURPOSE

This document defines the procedures necessary for calibration of measuring equipment.

2.0 THEORY

Measurement results are only valid when M&TE of known accuracy is used. This calibration procedure ensures M&TE is properly verified for accuracy against known standards. Measurement devices that are used to indicate process feedback are not subject to calibration, such as short-circuit or open-circuit, hot or cold, off or on, etc; however, when a measurement device is used to determine conformance to a Customer requirement, then the device should be properly verified for accuracy.

	etc; however, when a measurement devi ement, then the device should be properly verif	ce is used to determine ied for accuracy.	conformance to a C	ustomer
3.0	DEFINITIONS		conformance to a Ci	
•	Accuracy Ratio –	.01	0	
•	Adequacy -			
•	Calibration:			
•	Gages –			
•	Inspection Aid –			
•	mapection Aid –			
		Cı		
•	M&TE -			
•	Procurement of M&TE -			
•	Recall –			
	recoun			
•	Significantly out-of-tolerance -			
•	Special Equipment			
•	Standards			
•	Standards			
4.0	GENERAL CALIBRATION PRO	OCEDURE		
4.1	Calibration is performed by			
····	Substation is perioring by		•	
4.2	Measuring instruments are to be calibrated a	at a temperature of	and	relative
	ty. Sufficient temperature stabilization time is			
	pe conducted in the production area,			

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Bi-Annual 3 - 4 Years 5 Years

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4.3	A numb	er is issued \	when a gage does not p	rovide its own serial nu	
					provides
					::96
4.4	All M&TI	E are kept clear	n and when not in use are		
1 E	^ D	-	intained on all MOTE or	ad atandarda Tha law	, O
4.5	A Reca	an Log is ma	iintained on all M&TE ar	id standards. The log	provides
					100
4.6	The num	nber of items so	cheduled for monthly recertif	ication is	
4.7	includes	on to the <i>Reca</i>	II Log, a Calibration Repo	ort is kept on each Comp	any-owned gage/standard
WITIOH	Inoludes				
			. 0.		
4.8	Calibrati	on intervals ma	y be established based on c	one or more of the following	ng criteria:
1.0	Gailbrati	on intervale ma	y bo ootaanonoa baooa on c	one of more of the following	ig ontona.
4.9	Adjustak	ole M&TE is per	iodically recalibrated based	unon	
4.9	Aujustat	DIE MONTE IS PE	lodically recalibrated based	ироп	
		X			
	. ~				
TABLE	∃ I, Calibi	ation Intervals	Describeration Occidents Occident	1	┑
	07	Calibration Cycle	Recalibration Cycles to Qualify for New Calibration Cycle	New Calibration Cycle	
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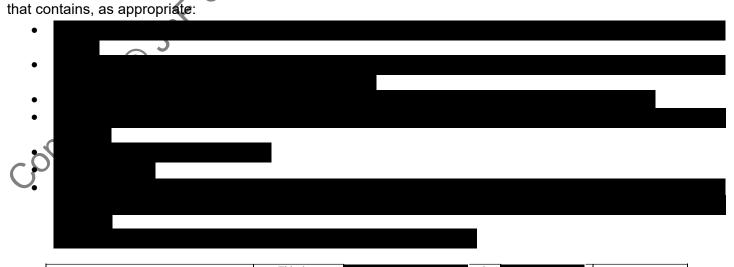
4.10 calibra	Interval Adjustme				or is recorde	d as being	greater than tl	ne last recorded
								:9e.
4.11	M&TE calibration	intervals r	may be ex	tended or	adjusted			
							, 11	
							~O	
4.12	Overdue items sh	nould be						
							V)	

A Calibration Sticker is used to identify individual items of M&TE. The sticker displays

Calibration Standards/Special Equipment

The following is the position of the National Conference of Standards Laboratories (NCSL):

Calibration of standards/special equipment is conducted by checking against laboratory standards available at outside laboratories. Approved calibration laboratories are listed in the Approved Supplier's List. When calibrations are made for standards/special equipment, the calibration lab is required to submit a report



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4.15	A Calibration Report and Recall Log is maintained on all Transfer Standards, indicating
	70.
4.16 unless	The calibration department places all Customer furnished inspection gages in the calibration system
4111000	
4.17 test ed	Traceability: <i>Inspection Work Instructions</i> and <i>Manufacturing Travelers</i> specify measurement and quipment utilized for product conformance inspection.
When	specified,
	SS
4.18 Non-c	Non-Calibrated M&TE: Upon request, non-calibrated M&TE may be submitted for calibration.
	the following conditions:
1) 2)	
Λ non	-calibrated measurement device that is verified accurate
A HOH	-calibrated measurement device that is verified accurate
4.19	Calibration Not Required M&TE
4.19.1	is exempt from calibration, such as but not limited to
4.19.2	that is checked for accuracy prior to use
4.19.3	are exempt from calibration, such as but not limited to
4.19.4	
NIST	traceability is not required for
4.19.5	are exempt from calibration; however,
4.19.6 howe\	· ·
4.20	The layer Owned Tools: Dereand tooling or gages owned by employees are calibrated prior to use and
4.20	Employee Owned Tools: Personal tooling or gages owned by employees are calibrated prior to use and aced on a calibration schedule.
G,	
4.21	Storage and Handling of M&TE:
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4.22	M&TE requiring transportation	to a calibration laboratory is	
4.23	M&TE storage areas are		(0)
			ilo.
4.24 storag	Archive / Long-Term Storage: e if it was not:	M&TE does not require accuracy verification	prior to archive / long-term
•			Nediver
M&TE	that has been calibrated ar	d stored must	
		(10)	_
5.0 5.1		CE EQUIPMENT AND TOOLIN d to be significantly out of tolerance, dama	
exhibit	ting some other form of anomal	ous condition is	
5.2	M&TE found significantly out of	f tolerance at recalibration for 2 interval cycle	es is
5.3	An instrument whose calibration	on error is significantly out-of-tolerance over a	s short parties of a specified
range		or error is significantly out-or-tolerance over a	a short portion of a specified
54)	Any product certified with M&T	E subsequently found to be out-of-tolerance	is
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6.0 LOST EQUIPMENT

6.1 Measurement and test equipment that cannot be located is classified as "Lost".

MANAGEMENT REVIEW 7.0

Management Review meetings are conducted according to the QMS-04 Management Process 7.1 **Procedure.** During Management Review,

Setting and/or selecting a reference standard to calibrate a measurement device.

Requirement:

The measurement report.

The measurement range of a device being checked for accuracy mus

VOLTMETER:

A voltmeter shall be verified for accuracy within an equivalent range on the reference standard:

A voltmeter reference standard may have scales that range from 2-20V, 20-200V, etc.

The voltmeter being checked for accuracy must be set to bracket within a range of the reference standard - or -

OTHER MEASUREMENT DEVICES

Any reference standard whose maximum measurement range is the same as the device being checked for accuracy must

For instance,

APPENDIX 2

Nonadjustable M&TE is inherently stable and includes

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To c	ontrol	the	inven	tory o	f inhe	eren	tly sta	able I	M&TE	, the	Res	ponsi	ible	Author	ity					
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This document describes definitions and abbreviations used by the Company.

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1.0 **PURPOSE**

morldwide. This document provides the accepted definitions and abbreviations for terms used by the Company.

2.0 **ABBREVIATIONS**

- ATP: Acceptance Test Procedure
- **CCB**: Configuration Control Board
- DR: Data Review
- ICAR: Investigation and Corrective Action Request (for suppliers, vendors, subcontractors and service providers) o, startis, eserv
- IHS: Inherently Stable
- IS: "is" or "as found"
- ISO: International Organization for Standardization
- M&TE: Measurement and Test Equipment
- MCD: Manufacturing Control Document
- MRB: Material Review Board
- NCP: Nonconforming Product
- NCR: Nonconformance Report
- QA: Quality Assurance
- QC: Quality Control
- QTP: Qualification Test Procedure
- QTR: Qualification Test Report
- R&D: Research and Development
- RA: Responsible Authority
- REA: Responsible Engineering Authority
- RFCA: Request for Corrective Action
- RFP: Request for Price/Proposal
- RFS: Request for Support
- RQA: Responsible Quality Authority
- RTV: Return to Vendor
- SAE: Society of Automotive Engineers
- SB (also S/B): "should be"

DEFINITIONS (GLOSSARY) 3.0

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TRAINING	
UNIT (SOFTWARE)	wild
UNIT (HARDWARE)	ed we
UNSCHEDULED MAINTENANCE	
VALIDATION TESTING	idhis reserve
VALIDATION OF A PROCESS	
VERIFICATION) ¹
VERSION	
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WAIVER	
WORKMANSHIP	

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Abstract:

This document describes the procedures used to design and develop products or services.

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QMS-17 Design and Development
Procedure

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QMS-17 Design and Development Procedure

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S	PURPOSE	

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Your Company Name

QMS-17 Design	and Development
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PURPOSE 1.0

This document provides details on the Design and Development process.

2.0 **THEORY**

The Company performs new product research and development (R&D). Controlling the design and development activity ensures that product designs meet all requirements and that parts produced are adequate as a result of the design.

PROPRIETARY INFORMATION

PAGE 4 of 7

A v
3.0 DESIGN & DEVELOPMENT PROCEDURE
The responsible engineering authority (REA) for design and development is assigned by the Operations Manager. Design and development personnel from various business groups may include
Design and development planning outputs specify
The Company defines the data required to enable the product to be identified, manufactured, verified, used and maintained, which may include:
•
Design and development planning takes into consideration
When applicable, the Company considers
When appropriate, the Company considers
When appropriate, the Company
When tests are necessary for verification and validation, these tests are planned, controlled, reviewed and
documented to ensure and prove the following:

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Monitoring and measuring devices used for testing shall

At the completion of design and development, the Company ensures

The Company implements a process

Design and development changes that affect Customer requirements are approved by the Customer prior to Design and development changes that affect Customer requirements are approved implementation according to the QMS-02 Configuration Management Procedure.

See process map.

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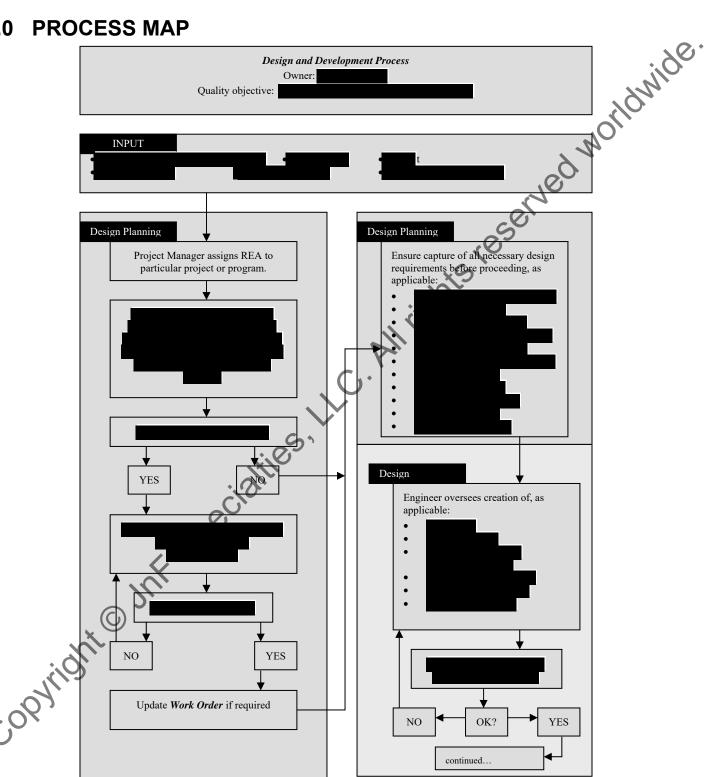


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4.0 PROCESS MAP



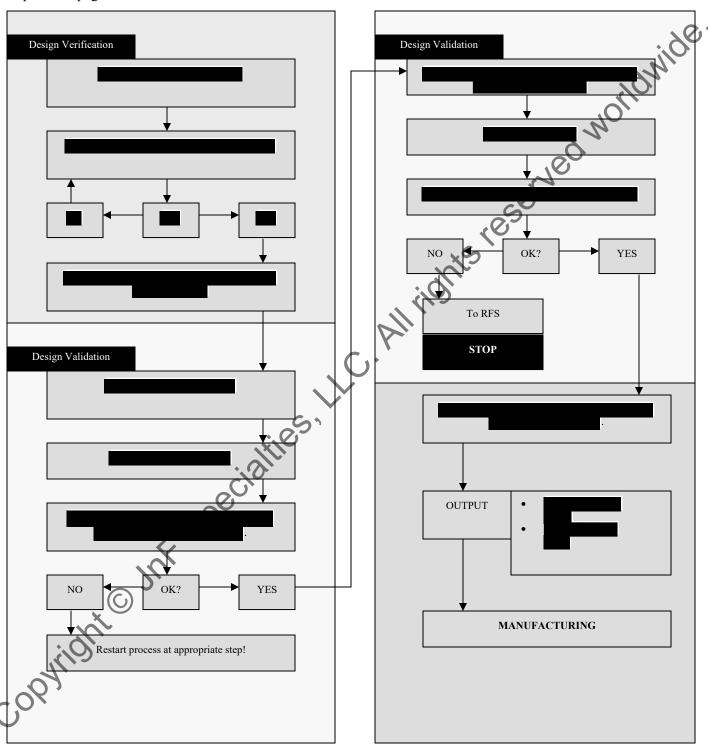


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ACTION PLAN

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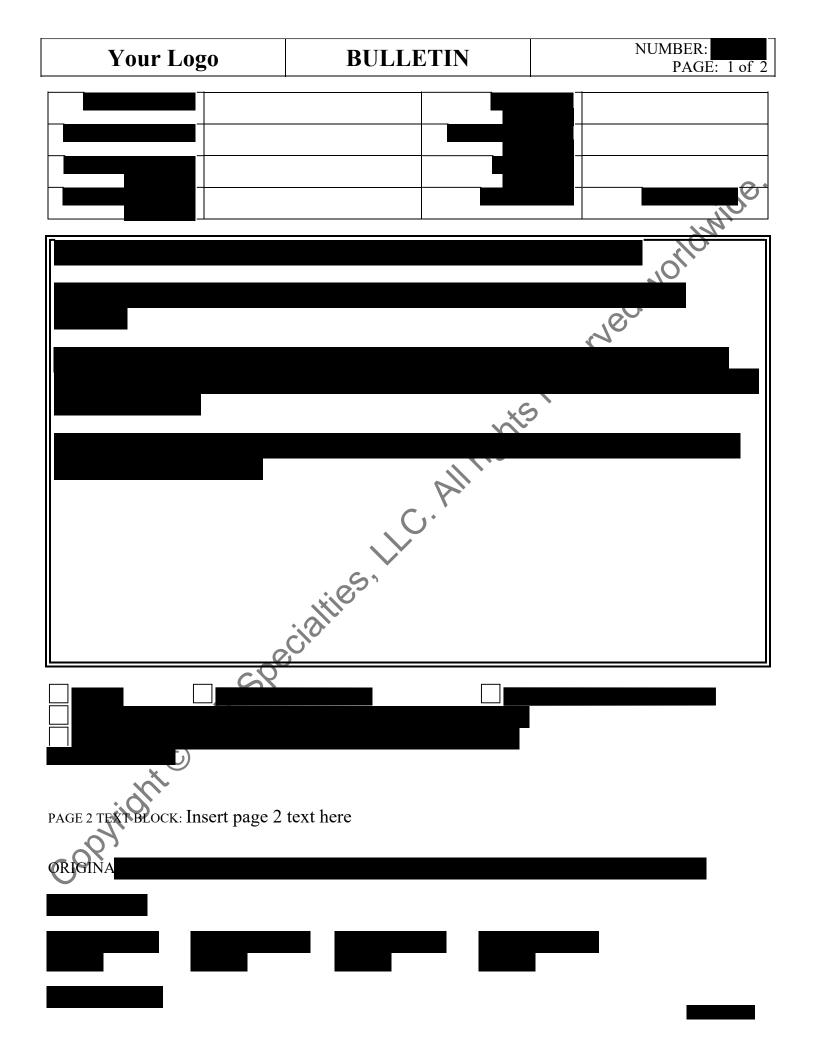
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such permission.
Procedure:
Supplier evaluation:
The Quality or Purchasing Group forwards Supplier Survey for completion by Supplier.
Supplier evaluation is required for
Supplier evaluation is <i>not</i> required for
A new Supplier is submitted to management for review. Management has discretionary
authority to approve or disapprove a Supplier based upon
Supplier capability/approval is determined by:
Supplier capability/approval is determined by:
Acceptable Practice:
A countable Drugetiese
Suppliers are added bi-annually to this Approved Supplier List or
Non-deliverable material Suppliers are added to the Approved Supplier List at the discretion of
the Purchasing Manager.
Suppliers that provide process materials that affect production of deliverable items are required
to be listed on this Approved Supplier List.
The Purchasing Group may use
The Furchasing Group may use
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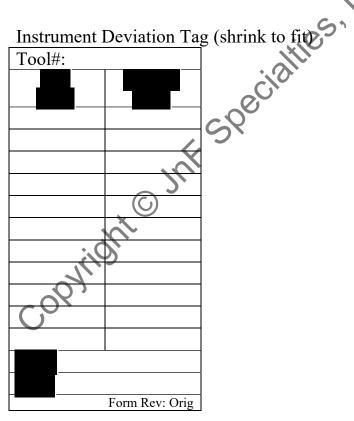
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Inherently Stable Measurement Equipment Log

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	Project:	Customer, Unique ID, Part Number	
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Abstract:

Absuact:
This document describes how to perform a configuration audit.

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	ay be performed before,	(Your) Assembly
	or after manufacturing	:.0
1	QC	Produce Data List, complete all fields, particularly the field labeled
2	QC	Record the revision level of P/N's recorded on the travelers
3	QC	Record the Supplier name and
4	QC	Compare the Supplier names on the Data List to the Suppliers listed in the Approved Supplier Listing (Your #)
	IF	THEN
4.1	Revs for do not	Notify the Quality Mgr and Project Engr., then
	match Revs for	
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4.1.1	Revs for and are different	
4.2	Supplier name is not	Notify the Quality Mgr, then
Ор#	STEP	ACTION
Steps m	ay be performed before,	(Your) Assembly
during	or after manufacturing	
5	QC	Produçe
		for each item
6	QC	Record the revision level of
7	QC QC	Record the Supplier name and
8	QC Q	
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8.2	Supplier name is not	Notify the Quality Mgr, then
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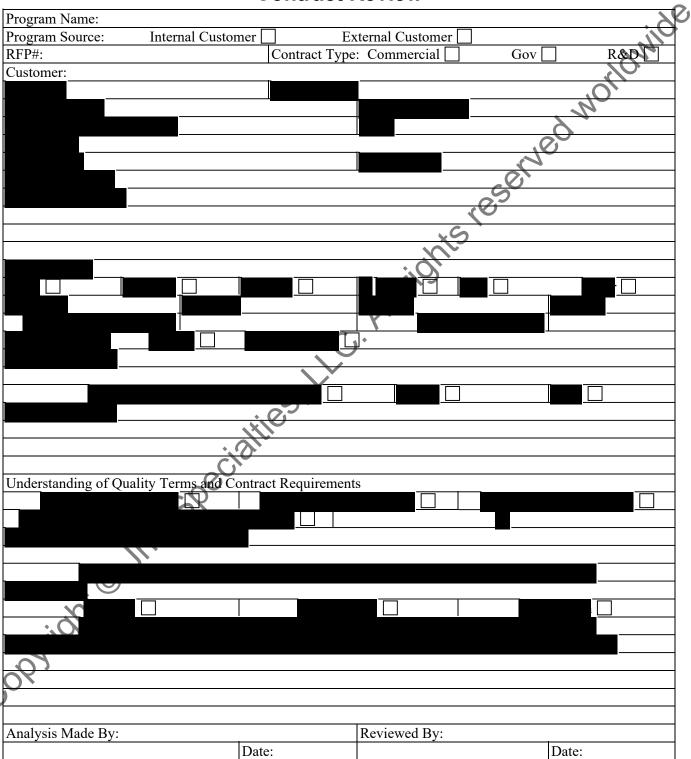
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Contract Review



Your Logo

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CUSTOMER SATISFACTION SURVEY

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Thank you for your participation in our survey - please fax your response to:

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> is reserved worldwide. **DESIGN REVIEW**

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Abstract:

This document describes the work required to perform design review.

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1.0 PURPOSE

This document establishes design review instructions, documentation requirements, scheduling of design reviews, criteria for action item closeout and the items to be defined at each level of review.

2.0 THEORY

Design review is used to enhance the probability of product, software or service success by identifying potential or actual design problems. The solution of identified problems is not attempted at the review but is assigned as an action item. Reviewing a design does not imply a lack of confidence in the designer – it is a normal and necessary part of best engineering practice. Designers of critical items welcome rigorous design reviews for the peace of mind they provide. They help assure that something has not been overlooked because the designer was too close to the work. There is no reflection on a person's competence in having to respond to action items. To serve as a design reviewer indicates that your associates regard you as an expert.

3.0 DESIGN REVIEW

All deliverable hardware and software must undergo at least two levels of design review.

3.1 Number and Type of Design Reviews

The number and type of design reviews will depend on

3.2 Scheduling Reviews

At the start of a program, responsible authorities must

Page 4 of 16

3.3 Heritage Design Review

Designs that are qualified by another program do not require additional review unless

Computer programs, contents of ROM, PROM and other programmable devices and service operations must be reviewed as carefully as hardware.

3.5 Subcontractor Reviews

Products and services from subcontractors

3.6 Interfaces

Reviewers should devote extra attention to

3.7 Post Review Design Changes

Changes made to a design subsequent to a successful review should be flagged at the next review. Design changes even minor ones made after the final design review (CDR) are

3.8 Design Review Items

1. Requirements.

2. Design

Reviewers.

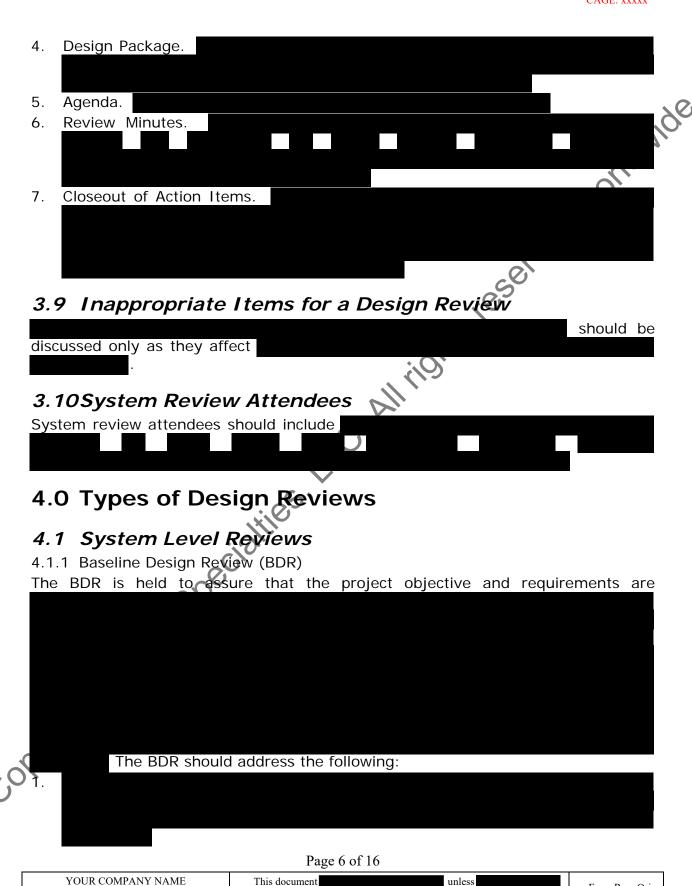
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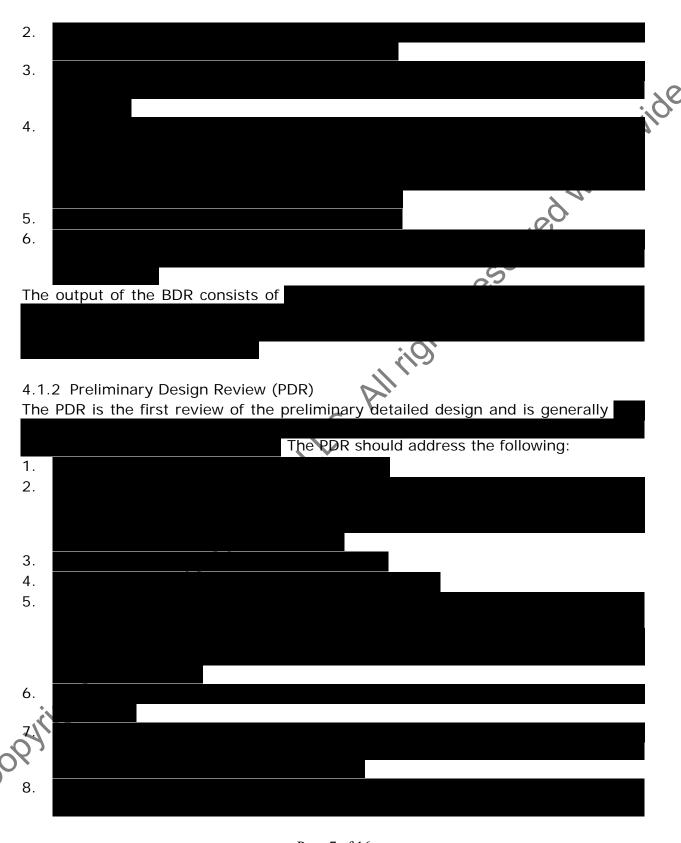
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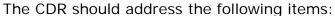
Formal change control procedures are invoked concurrent with the release of the development (performance) configuration documents.

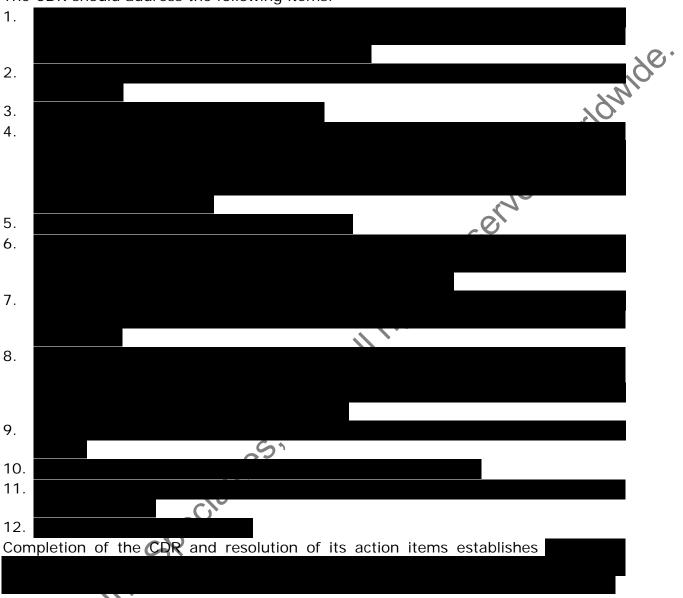
4.1.3 Critical Design Review (CDR)

The system CDR is held immediately prior to design freeze and before significant fabrication activity begins. The CDR presents

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4.1.4 Environmental Review (ER)

The ER occurs prior to the start of environmental testing of the integrated system or end item. Its purpose is to:



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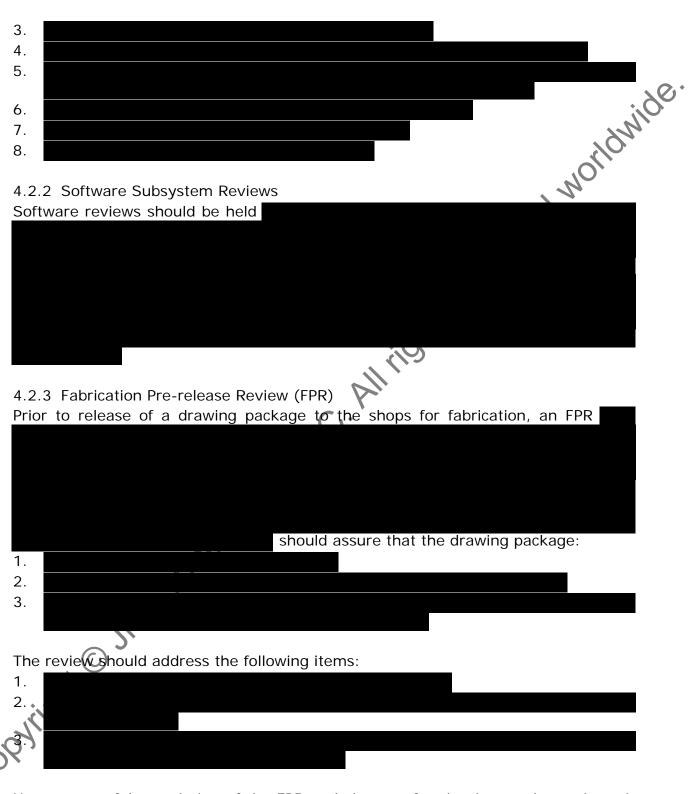
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4.1.5 Buyoff Review

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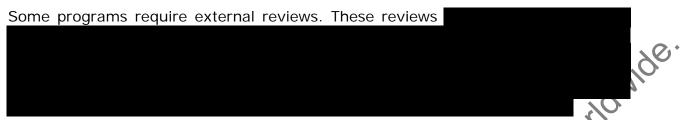


Upon successful completion of the FPR and closure of action items, the package is released and configuration control begins.

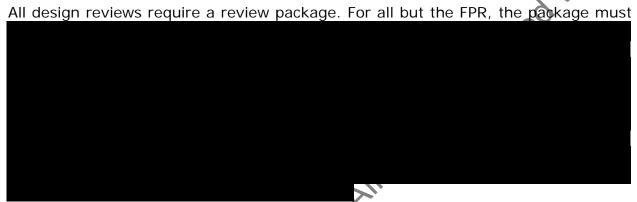
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4.3 Other Reviews



5.0 Design Review Packages



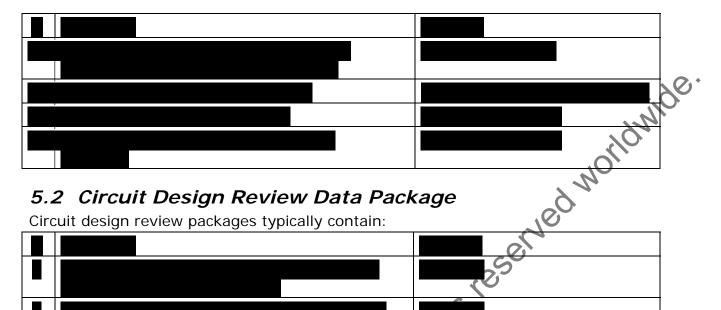
5.1 System Level Design Review Data Package (BDR, PDR, CDR)

System level review packages typically contain:

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5.2 Circuit Design Review Data Package

Circuit design review packages typically contain:



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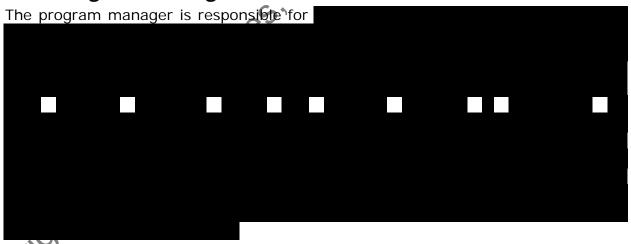
5.3 Software Review Data Package

Software review packages typically contain:

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6.0 Responsibilities

6.1 Program Manager



Chief Engineer

The chief engineer is responsible for

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6.3 Chief Scientist		:86
The chief scientist is responsible for		
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6.5 Reviewers	Me	
Independent reviewers should		
6.6 Chairperson		
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6.7 Section, Group and Department Supervisors

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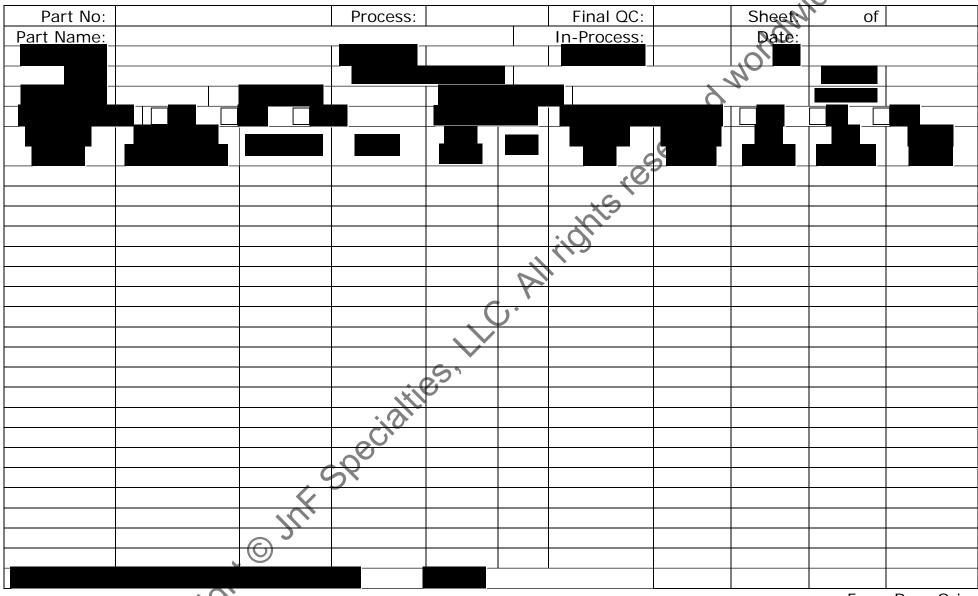
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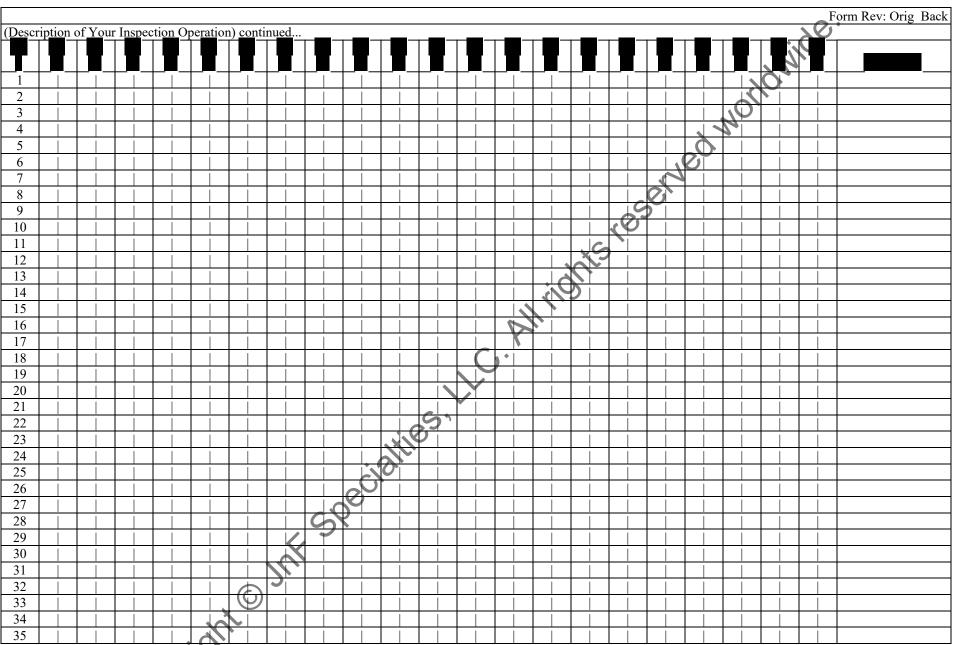
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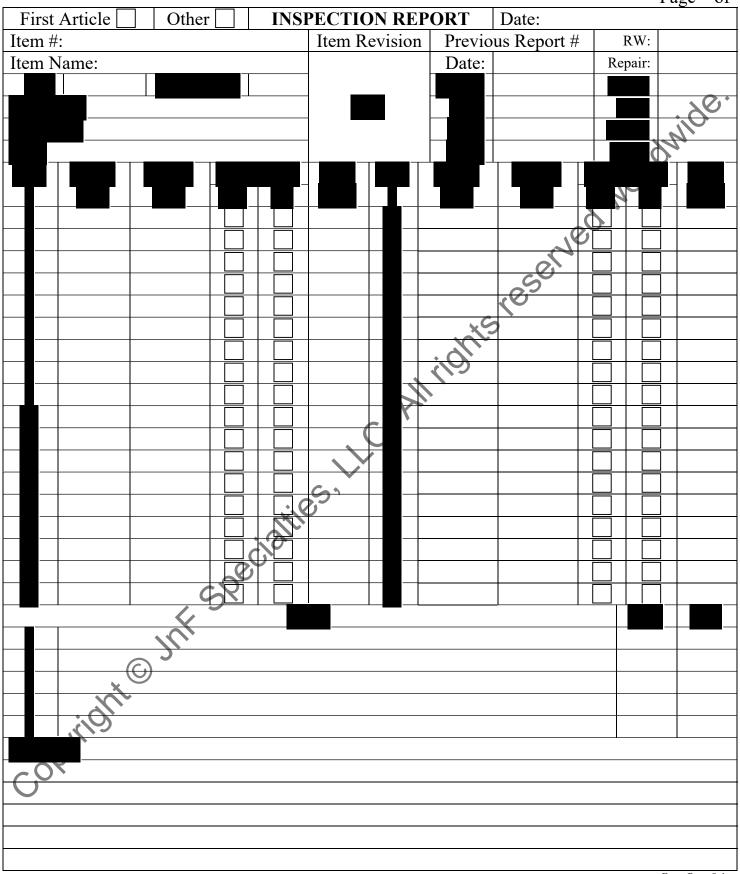
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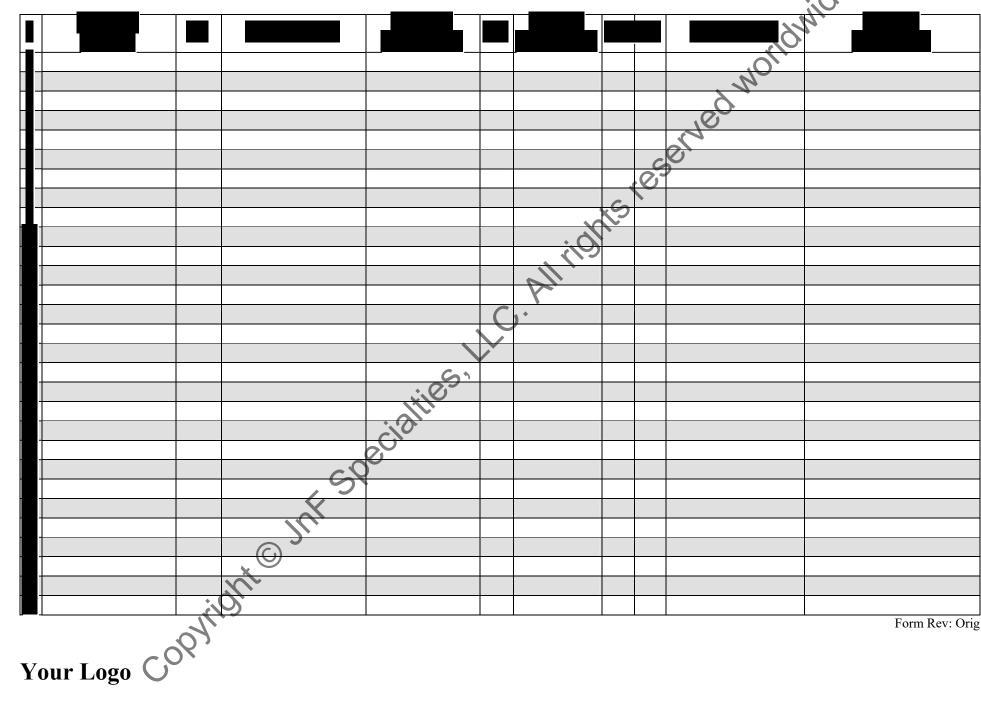
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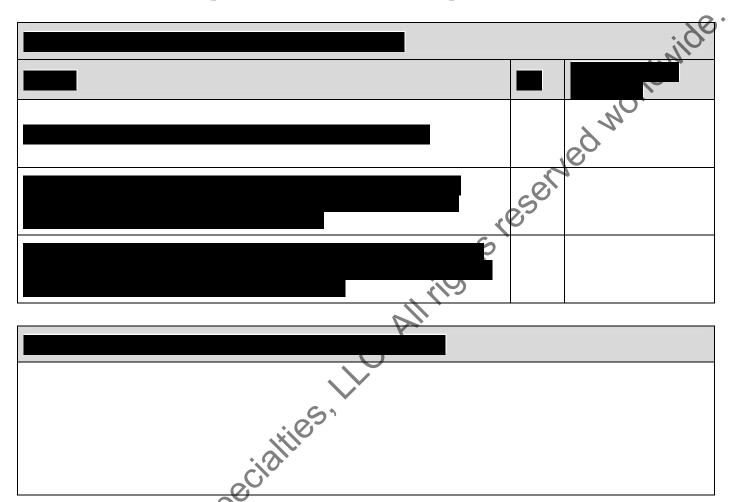
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DO - STEP TWO: Compare Documentation vs. Requirements



CHECK - STEP THREE: Compare Actual Practice vs. Requirements

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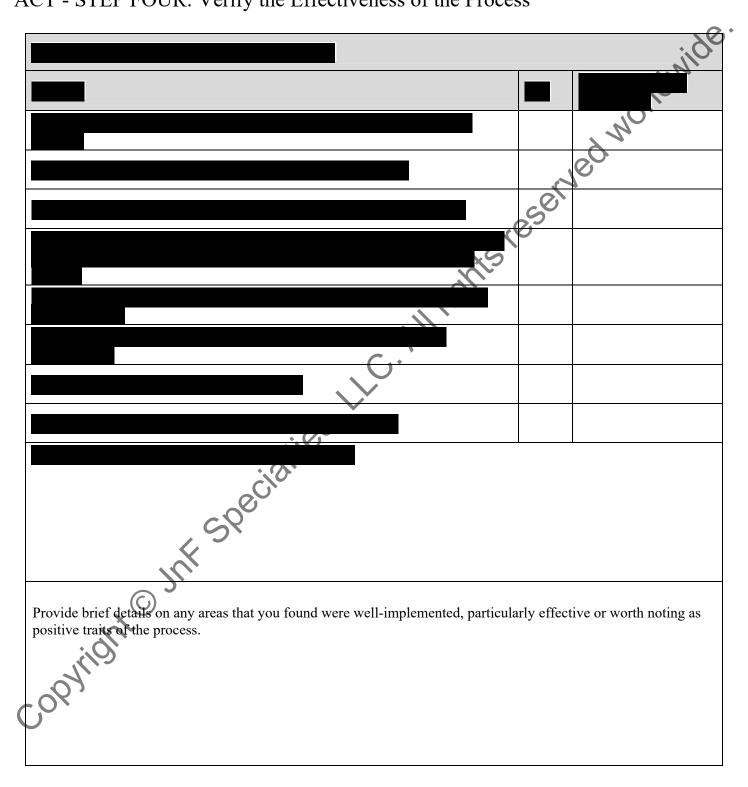
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ACT - STEP FOUR: Verify the Effectiveness of the Process

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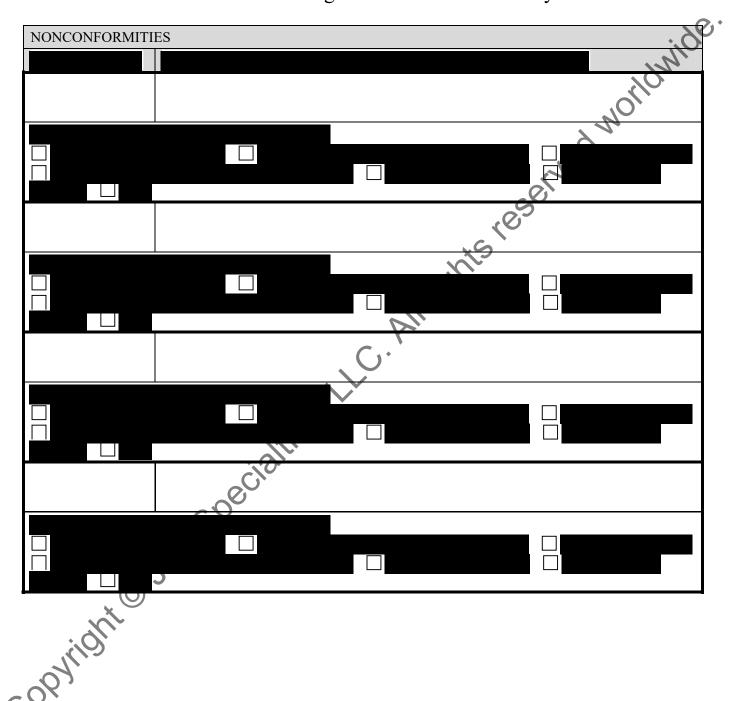


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STEP FIVE: Summarize Your Findings for Nonconformance System

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STEP SIX: Review Audit Report and Submit

All auditors on the audit team must submit the	ir audit	reports	for	summary	and	review	by	the	Lead	Auditor.
Lead Auditor:										
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STEP SEVEN: Submit Audit Report to Appropriate Managers

The completed audit report must be su appropriate persons. Audit report sent to: Quality Manager (for logging) Manager Manager	ubmitted to the managers respon	nsible for the areas audited, a	as well as any other
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ITEM 1: Review of the	Quality Policy for current	t adequacy and the ne	ed for changes to	o it. Review	
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ITEM 4: Review of resources needed to maintain and improve the effectiveness of the quality management system Discuss
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TEM 5: Review the effectiveness of current training programs and the effectiveness of additional training for designated individuals. Include
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ITEM 6. Review of Suppliers and Subcontractors Discuss
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ITEM 7: Review of quality objectives, data and goals. Review

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ITEM 8: Discuss Customer feedback and complaints not already discussed as part of the corrective action review.

Develop and implement

ITEM 9: Discuss the overall performance of the quality system, any changes to the Company that may affect the quality system or vice-versa. *Include*

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ITEM 10: Note other recommendations for management	t()
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ITEM 13. RFS's FILED AT THIS MEETING:

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ITEM 10: Note other recommendations for management to ITEM 11. Note follow-up activities from prior Management Review issues. ITEM 12. Set date for next Management Review: ITEM 13. RFS's FILED AT THIS MEETING:
ITEM 11. Note follow-up activities from prior Management Review issues.
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ITEM 14. OTHER ACTION ITEMS ASSIGNED:

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ITEM 13. ITEMS FOR FOLLOW-UP AT NEXT MEETING:

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8.0	EXAMPLE OF A METRIC	
	EXAMPLE OF A METRIC	

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1.0 SCOPE

the tools worldwing the second Explain the relationship between organizational objectives and metrics and provide some examples of the tools and techniques for collecting metric data.

2.0 THEORY

Nothing gets improved unless it is measured and a metric that is not

3.0 **OBJECTIVES**



3.2 3.3

3.4 3.5

OVERVIEW 4.0

4.1

4.2

Attributes of a metric 4.3

4.4 Example of a metric

4.5 Metrics development worksheet

5.0 **DEFINITIONS**

5.1 Measurement

The act or process of quantitatively comparing results to requirements to arrive at a quantitative estimate of performance.

5.2 Metric

A measurement

6.0

Sampling instead of 100% measurement is useful when there are too many items to check, destruction of the item is necessary, data is needed quickly or data collection is expensive. Acceptable sampling plans are based on Society Standards such as ANSI Z 1.4 for Attributes or ANSI Z1.9 for Variables. Administrative costs and difficulties can be avoided by restricting the number of sampling plans. Data used to establish a metric should be economical to collect.

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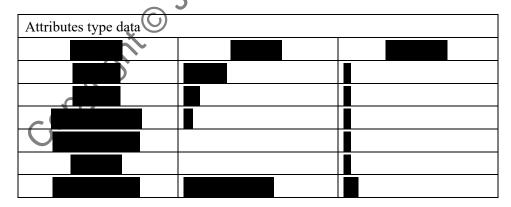
6.2 **Check Sheet**

6.2 Check Sheet	,		lish a trend.
		ented on a check sheet to estab	lish a trend.
The check sheet can list att	ributes or variables typ	e data:	192
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Frequency Table 6.3

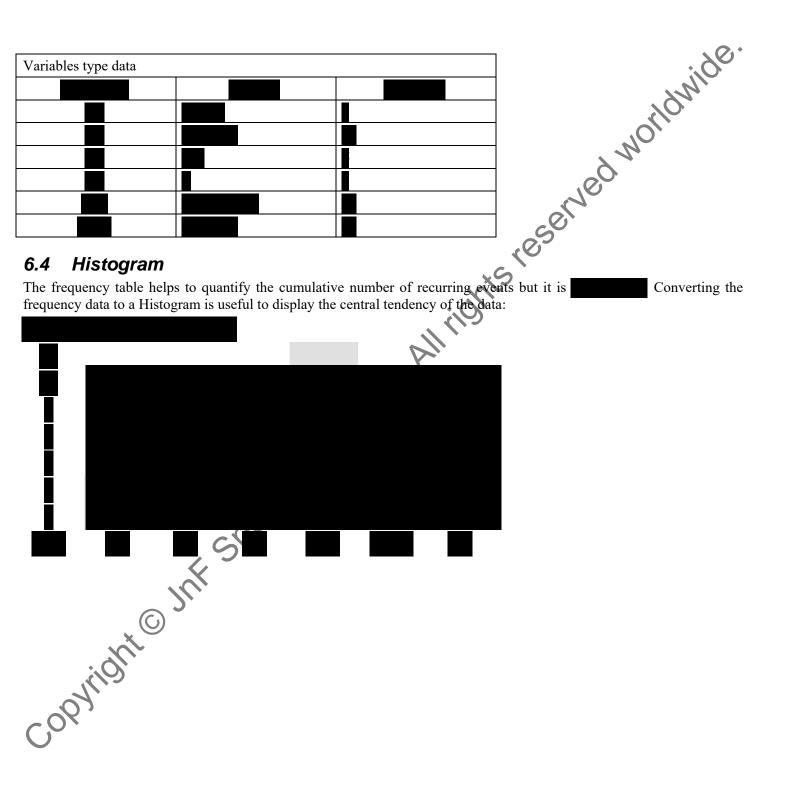
The check sheet is useful as a snapshot of the counts of an activity but it is The check sheet can be improved by converting it to a frequency table:



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Pareto Analysis 6.5

sieserved worldwid The frequency table helps to quantify the cumulative number of recurring events but it is Converting the frequency data to a Pareto Chart is useful to display the most recurring event to the least recurring event:

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Pareto Analysis of Attributes Data

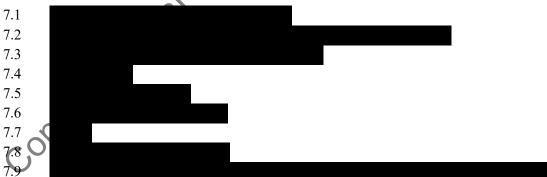


Miscellaneous Charts, Diagrams and Statistics

Trend and control charts accumulate data over time so they are more than a snapshot of events but they are

A process flowchart defines the sequence of operations that supports a system of activities but by itself it is not a metric. Parametric and non-parametric statistics are powerful tools to understand the interaction of process variables but they do

ATTRIBUTES OF A METRIC 7.0



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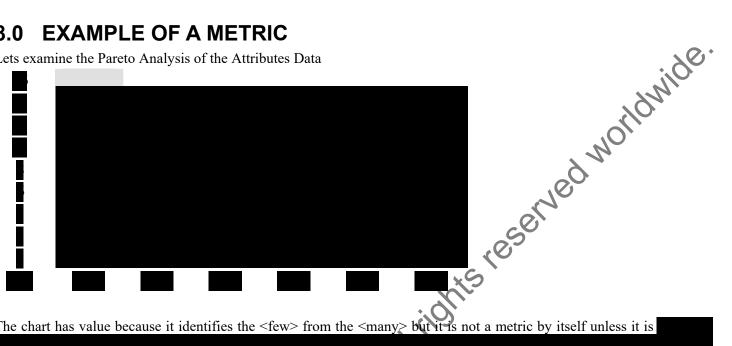
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EXAMPLE OF A METRIC 8.0

Lets examine the Pareto Analysis of the Attributes Data



The chart has value because it identifies the <few> from the <many> but it is not a metric by itself unless it is

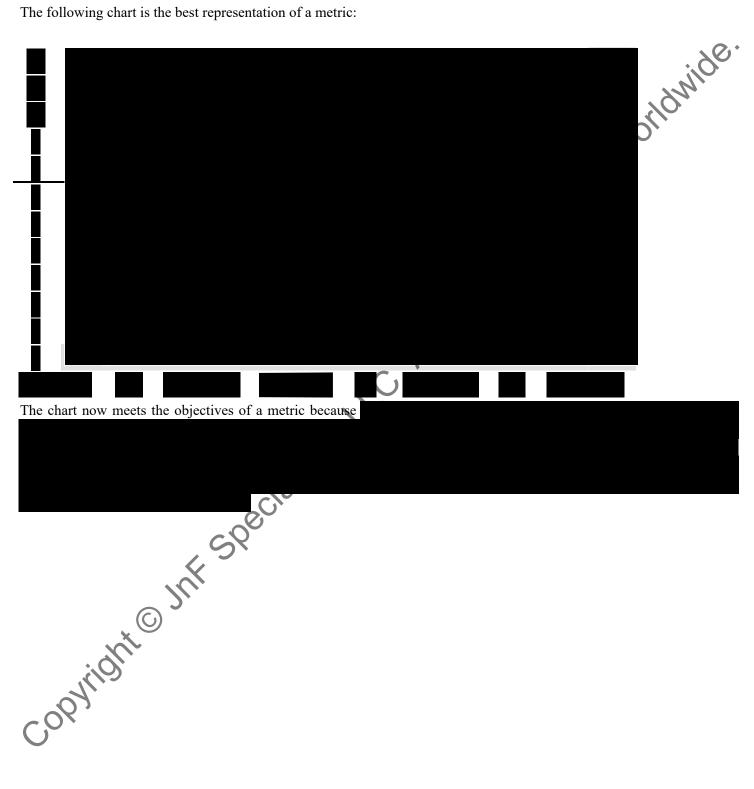
The chart has been modified to



The modified chart is still not a metric because

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The following chart is the best representation of a metric:



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METRICS DEVELOPMENT WORKSHEET



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REQUEST FOR SUPPORT

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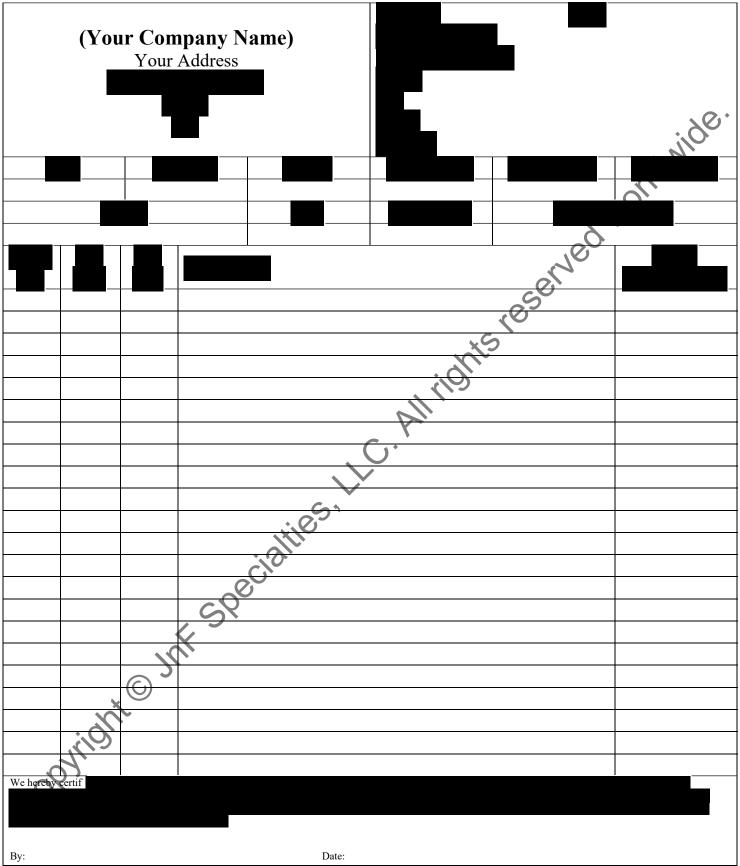
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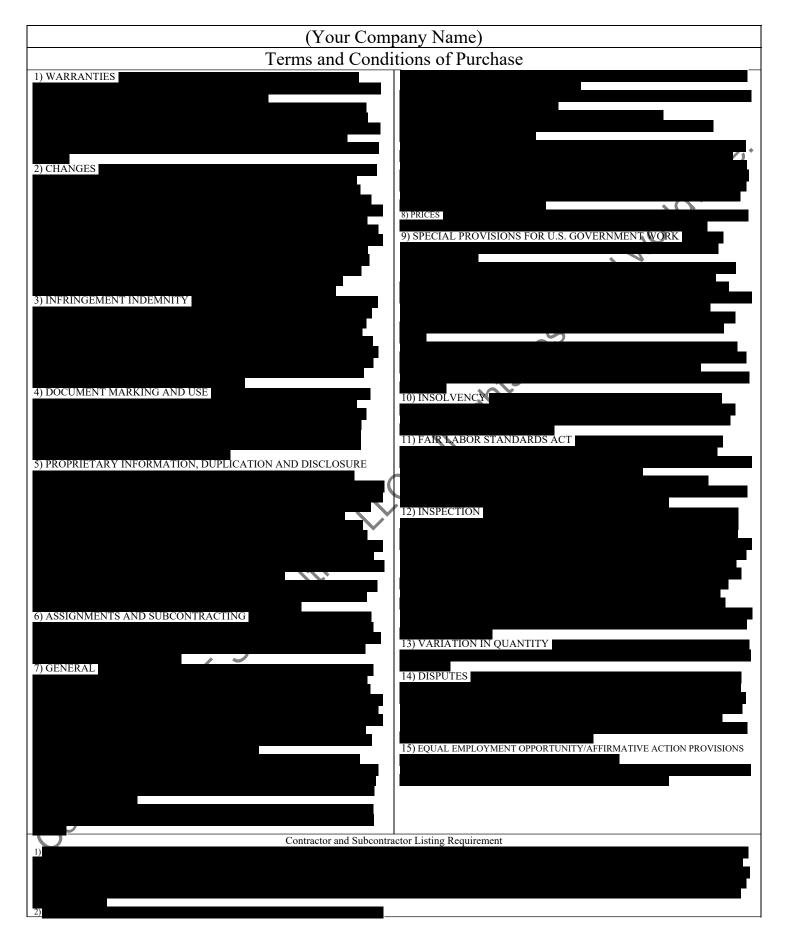
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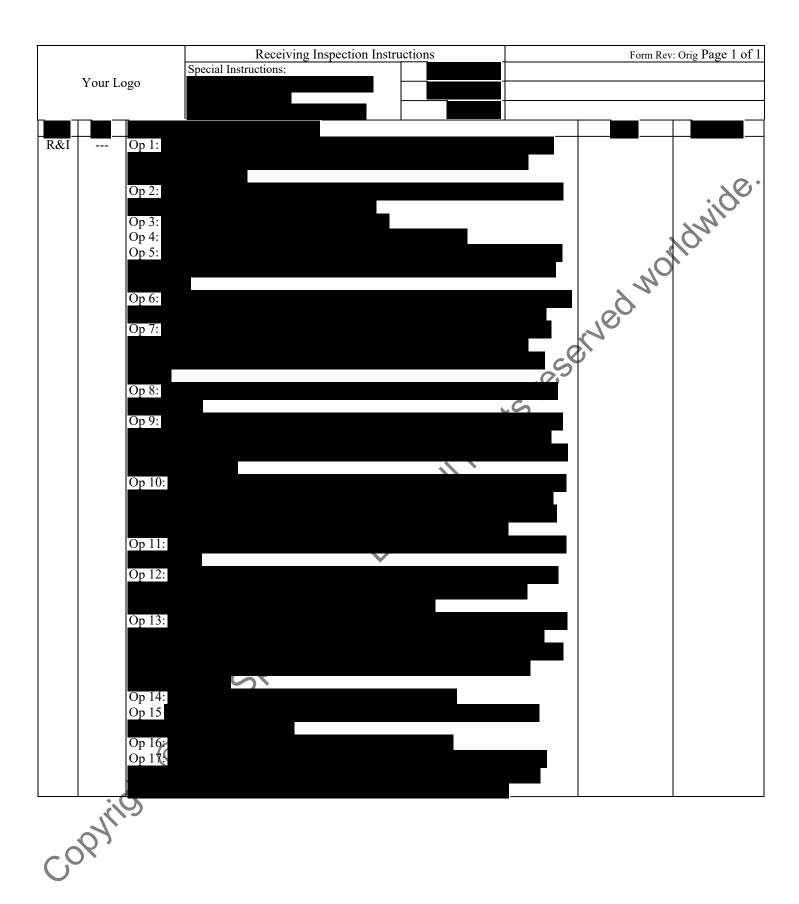
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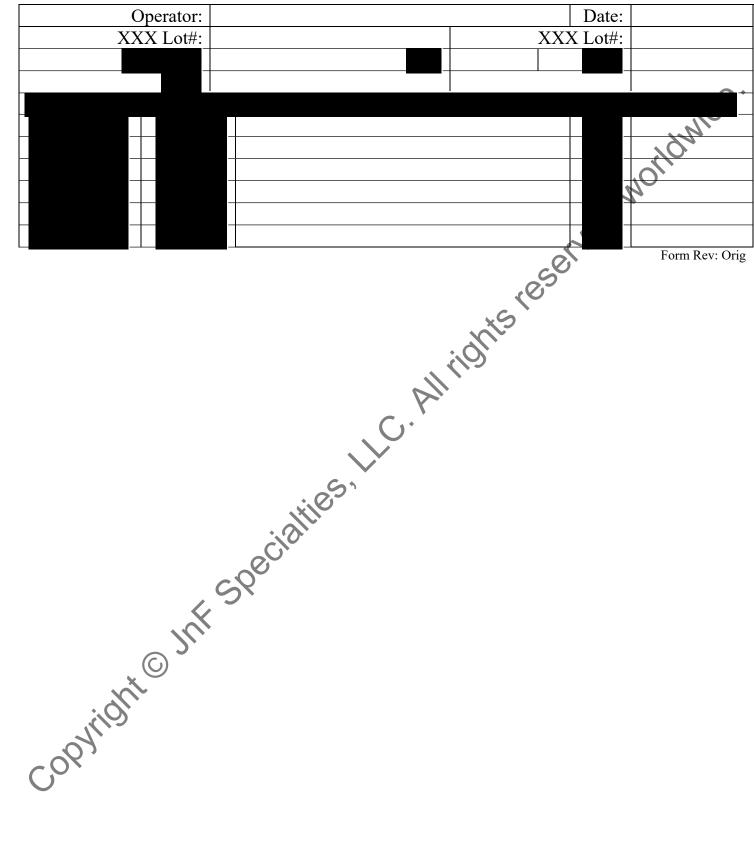
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## **Supplier Evaluation**

Suppl	er: Commodity:
	If Part I criteria is met, Supplier is approved without further evaluation.
Part I	
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	If Part I criteria is NOT met, Supplier must be evaluated under Part II.
Part II	N'ES (ES)
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	RESULTS OF RECEIVING INSPECTION OR SERVICE FEEDBACK
	Purchase Order Number Request for Support Number
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NOTES

## SUPPLIER PERFORMANCE RATING REPORT

Excellent Good

OVERALL PERFORMANCE RATING 100

Performance Reporting Dates:

Job #:

Supplier:

		Improvement Expected Improvement Required
Points (100 Max)		Improvement Expected Improvement Required  Weight %
Quality	100	essel l
Delivery	100	
Documentation	100	
Cooperation	100	All I
<b>Quality:</b> The number of items according received times 100.		ded by the number of items that should have been
<b>Delivery:</b> The grace period is	-61	
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Documentation		
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## **SUPPLIER RATING WORKSHEET**

Supplier: P/N:

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Abstract:
This document describes flowdown requirements for Suppliers.

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Supplier Quality Requirements

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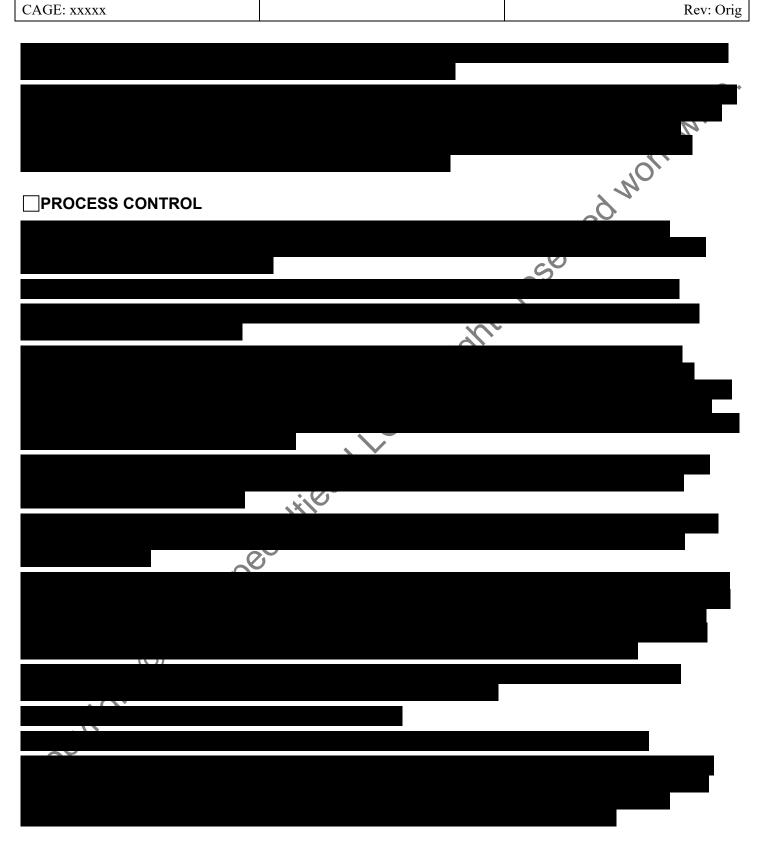
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PURPOSE and SCOPE		
— To establish the minimum requirements	for supplier Quality Systems necessary to rements of the Contract. Procedures used proval upon request.	ensure that materials, parts, to implement the provisions of this
APPLICABILITY		407
These requirements shall apply to all supthereto.	oplies and services when referenced on the	Purchase Order and amendments
commitment for an Inspection System sh	Seller's Inspection System Level I, as a recapill be defined by all paragraphs of this spectification which are checked-off.	ecification. When Buyer's Purchase
DEFINITIONS and ABBREVIA	ATIONS	
A. The term 'Buyer' or 'Buyer' means Bu	yer.	
B. The term 'Seller' means the legal entit	y that is the contracting party with the Bu	yer with respect to the Purchase Order.
C. 'IAW' means in accordance with.		
D. 'MRB' means Material Review Board	C. A.	
SELLER'S QUALITY SYSTEM	, GENERAL	
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Your Company Name

Supplier Quality Requirements

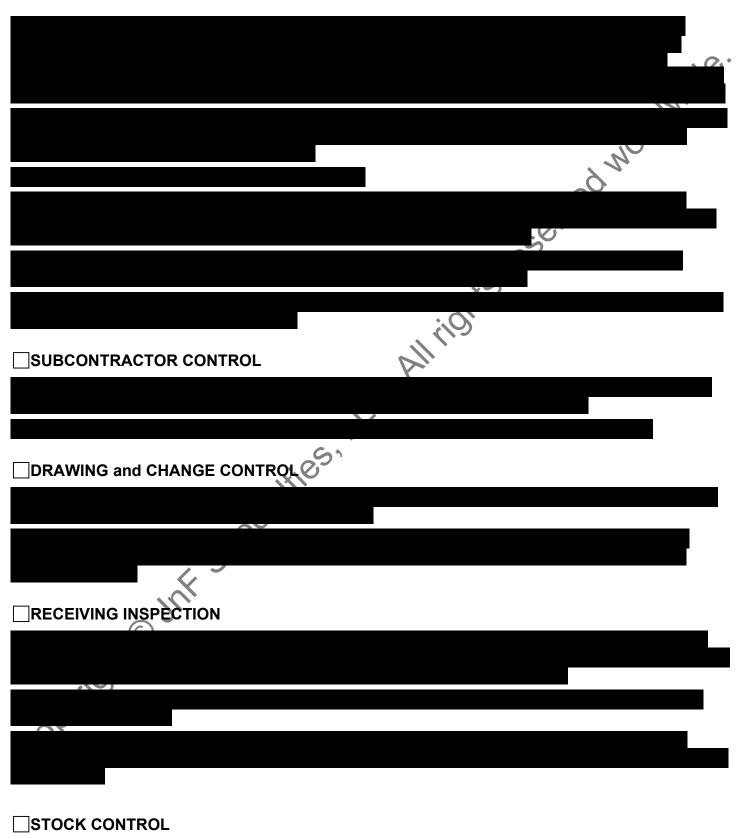




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Supplier Quality Requirements





Your Company Name CAGE: xxxxx

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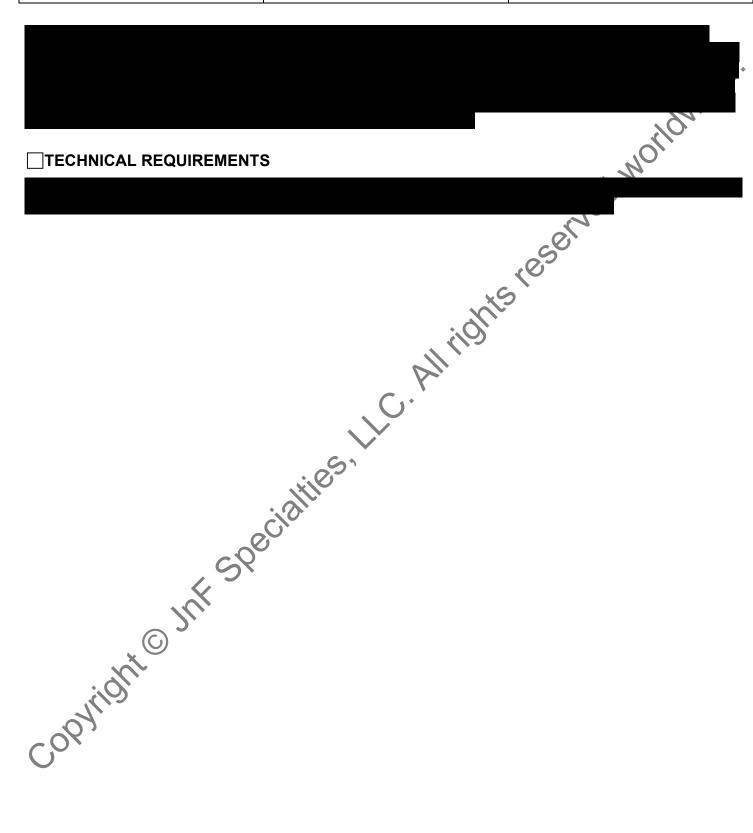
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SAMPLING INSPECTION  Acceptance sampling procedures, if other than ANSI Z 1.4, must have Buyer approval prior to use; sampling to permit defects is not allowed.  TOOL, GAGE, and TEST EQUIPMENT
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CAGE: xxxxx

Your Company Name

Supplier Quality Requirements



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X = Applicable QMS Procedure record of orientation training for each Employee. The Company must

Note - Optional Multi-Purpose Form:

Change title of form to "Work Instruction Training Matrix" and change column headings to applicable title of job-related work instruction to establish a record of orientation for each Employee's work-related activity.

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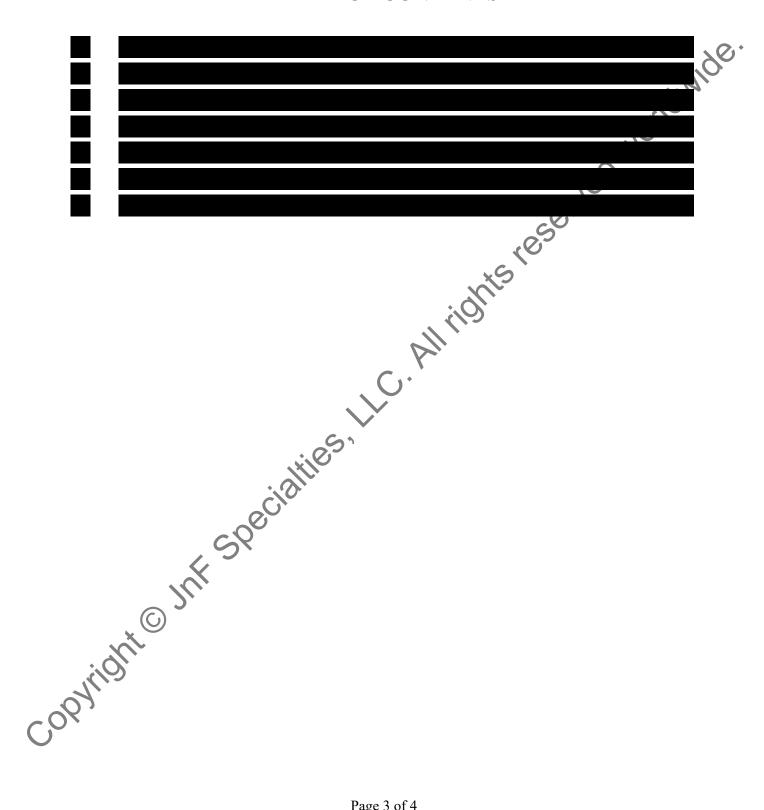
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## **WORK ORDER**



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